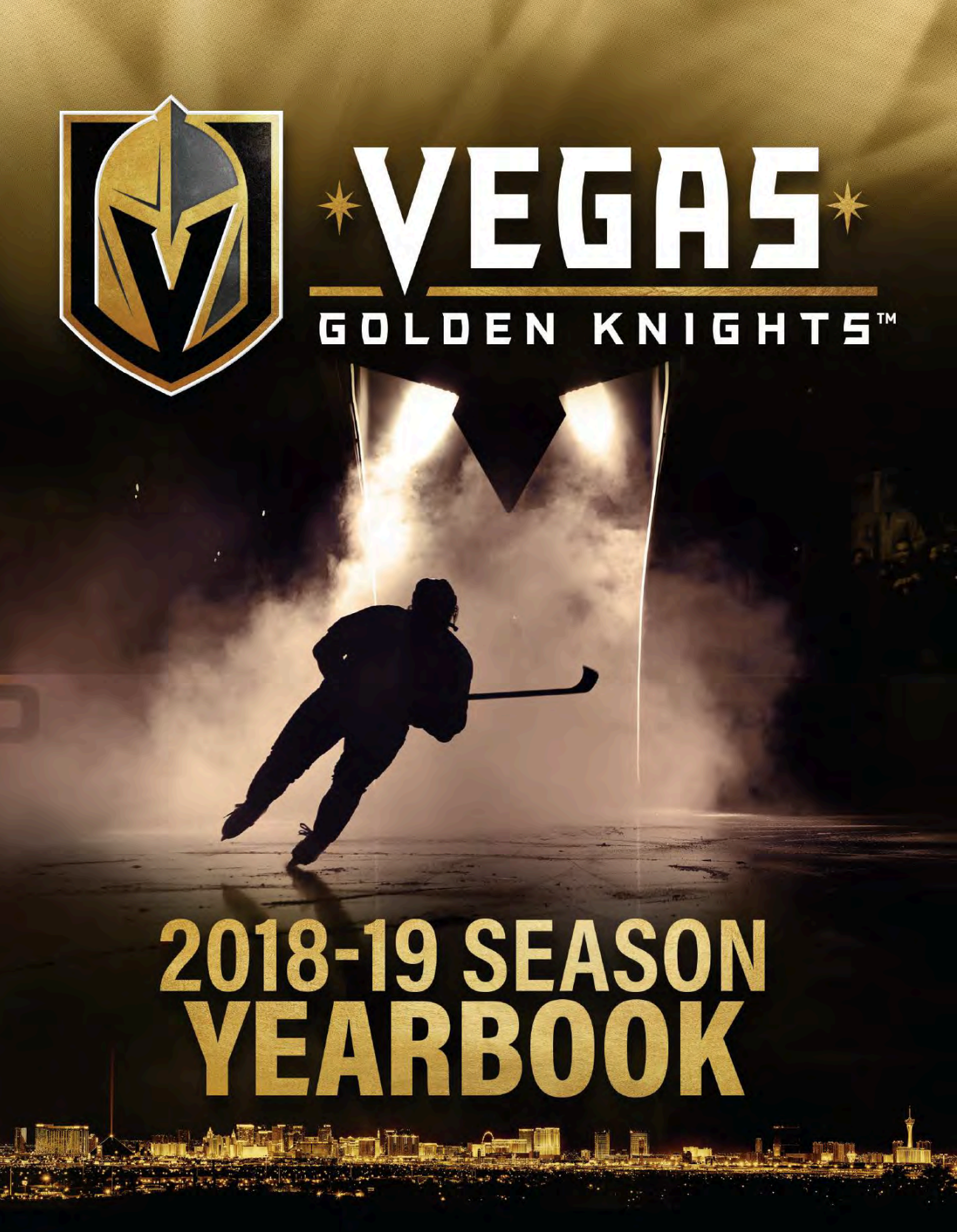
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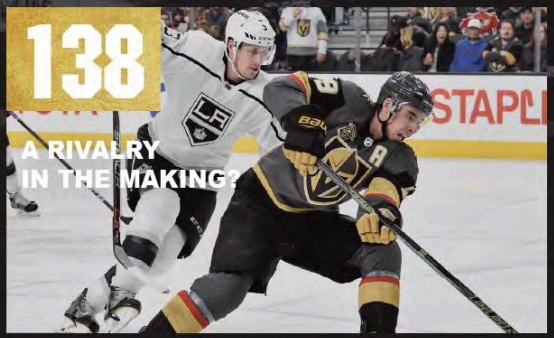
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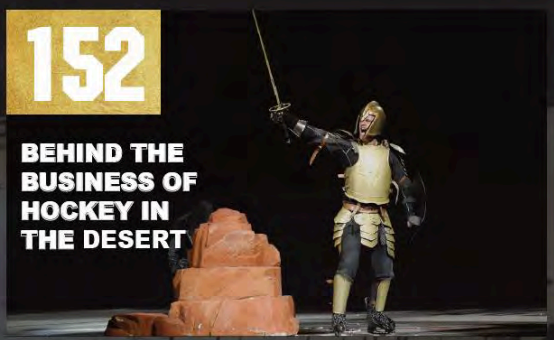
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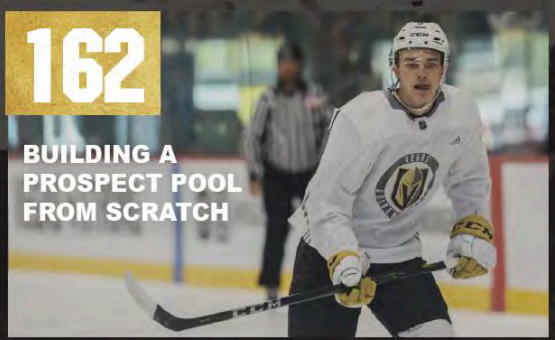
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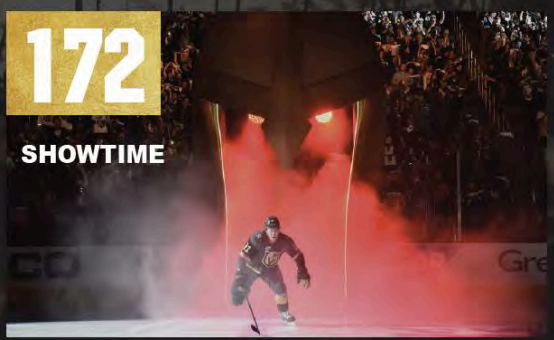
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BILL FOLEY

CHAIRMAN, CHIEF EXECUTIVE OFFICER AND GOVERNOR

Bill Foley knew that bringing an NHL franchise to Las Vegas was not going to be an easy task, but his persistence paid off on June 22, 2016. While that day will go down in history as the first day a major professional team entered the market, it would not have happened without the hard work from Foley and the people he surrounded himself with.

In the years leading up to the Board of Governor's announcement of the NHL's 31st franchise, Foley, the Vegas Golden Knights Chairman and CEO, was busy engaging the fan base and aligning himself with prominent people in the community. In early 2014, he entered an agreement with the Maloof family to pursue an NHL franchise in Las Vegas. At the end of 2014, the NHL granted Foley permission to gauge fan interest in Las Vegas.

On February 15, 2015, Foley and the Maloofs launched the "Vegas Wants Hockey" season ticket drive with the goal of 10,000 season tickets sold. They received more than 5,000 ticket deposits on the first day and about a month later, they reached their goal. In June, the NHL officially announced they would accept applications for expansion. Less than a month later Foley had submitted his application. He would spend the next 11 months meeting with NHL officials and governors on why Las Vegas was a good fit.

After expansion was announced, Foley went to work putting together his team. He named George McPhee the team's first General Manager on July 13, 2016 and the hockey operations staff started to take form. On October 3, 2016, Kerry Bubolz was named the team's first President and the business side of the team started to develop. The official team name, the Vegas Golden Knights, was announced on November 22, 2016, in front of thousands of fans in Toshiba Plaza in front of T-Mobile Arena.

Foley sat in on many meetings leading up to the Expansion Draft and on June 21, alongside McPhee, Foley announced picks at the NHL Awards Show in front of more than 10,000 fans at T-Mobile Arena.

In their inaugural season, the Golden Knights finished with a 51-24-7 overall record, won the Pacific Division and advanced to the Stanley Cup Final. Vegas became the first modern-era expansion team from any of the four North American professional sports leagues to start from scratch and finish first in its division.

The team became the first expansion team to start their inaugural season 3-0 and the Golden Knights continued their strong play through October, starting with an 8-1 record, despite losing multiple goaltenders to injury. From Nov. 16 – Jan. 2, Vegas had a record of 17-3-1 and moved into first place in the Pacific Division and Western Conference. That 21-game stretch saw the Golden Knights post its eighth consecutive home win and ended with an eight-game winning streak and 13-game point streak (12-0-1) – both NHL records for a team in its inaugural season.

Vegas overtook the Lightning for first place in the entire NHL on Jan. 21 and 11 days later posted their 34th victory to set the NHL record for wins by a team in its inaugural season – with 32 games remaining. Over the course of the remainder of 2017-18, the Golden Knights would continue to shatter records for a franchise in its inaugural NHL season, including longest home point streak (10-0-2 from Dec. 3 – Jan. 23), most home wins (finishing with 29), most road wins (finishing with 22) and most overall points (finishing with 109).

Foley is the founder and Chairman of the Board of Directors of Fidelity National Financial Corporation (NYSE: FNF), a publicly traded Fortune 500 Company. A provider of title insurance, specialty insurance and claims management services, FNF was selected in 2004 by Forbes as one of the "26 Best Managed Companies in the U.S." and has repeatedly been named to Fortune's list of America's Most Admired Companies, Forbes' list of America's Best Big Companies and selected for Barron's list of Best Companies for Investors.

After receiving his B.S. degree in engineering from the United States Military Academy at West Point, Foley served in the U.S. Air Force, where he attained the rank of captain. He received an M.B.A. degree from Seattle University and earned his J.D. degree in 1974 from the University of Washington School of Law. From 1974 to 1984, Foley practiced law in Phoenix and focused primarily on corporate and real estate law. Following his legal tenure, Foley became affiliated with FNF. Through strategic acquisitions, Foley led FNF to become one of the largest title insurance companies in the nation, as well as to diversify into information services through the 2003 acquisition of ALLTEL Information Services, now Lender Processing Services (NYSE: LPS).

Foley devotes time to many educational and community organizations. In 1997, he was chosen as Orange County, California's Business Person of the Year, honored with the Marine Corps Scholarship Foundation's Semper Fidelis award and inducted into the Florida Council of Economic Education's First Coast Business Hall of Fame in 2006.

Foley and his wife, Carol, are active philanthropists for many causes, especially those in support of children's education. Foley has served as a trustee on the boards of the Jacksonville Chamber of Commerce and the Cummer Museum of Art & Gardens. He also serves on the board of the Folded Flag Foundation, and their mission is to provide educational scholarships and support grants to the spouses and children of the United States military and government personnel who died as a result of hostile action or in an accident related to U.S. combat operations. Foley's additional professional directorships include Winter Sports, Inc.; Ceridian Corporation; and Fidelity Newport Holdings, LLC.

In addition to his numerous professional and philanthropic commitments, Foley is an accomplished golfer, ranked in 2004 by Golf Digest as one of the top five executive golfers in the world. Foley enjoys his time as a vintner and is the founder and managing partner of Foley Family Wines, headquartered in Sonoma, Calif. Foley also formed and serves as Chairman of Glacier Restaurant Group, LLC, the largest restaurant business headquartered in Montana. He is the developer of Rock Creek Cattle Company, a 40,000-acre working Montana ranch, featuring a high-end golf community with diverse homesteads, a well-appointed lodge for recreation and dining and an exceptional golf course designed by Tom Doak.

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GEORGE McPHEE
PRESIDENT OF HOCKEY OPERATIONS, GENERAL MANAGER, ALT. GOVERNOR

On July 13, 2016, **George McPhee** became the first-ever President of Hockey Operations and General Manager of the Vegas Golden Knights. In his position, he oversees the team's day-to-day hockey operations including development, with an emphasis on scouting, drafting and overseeing the coaching staff. McPhee has created a team-first culture in his short time with the franchise and has hired staff around him who share that philosophy.

The team bought into the culture established by McPhee and became the first expansion team to start their inaugural season 3-0. The Golden Knights continued their strong play in October, starting with an 8-1 record, despite losing multiple goaltenders to injury.

The Vegas Golden Knights finished their unprecedented inaugural season with a 51-24-7 record (109 points) and the Pacific Division title, becoming the first modern-era expansion team from any of the four North American professional sports leagues to start from scratch and finish first in its division.

For his efforts, McPhee was named the General Manager of the Year during the NHL Awards show on June 20, 2018. It was his first GM Award in his second appearance as a finalist, having finished as a runner-up in 2009-10 with the Washington Capitals.

Prior to the season, McPhee was tasked with putting together a competitive team in the short-term but also building for long-term success. Contributing to both of those goals was a successful Expansion Draft, which saw him select three-time Stanley Cup champion goaltender Marc-Andre Fleury from the Pittsburgh Penguins as well as other players who will immediately compete for playing time.

The Expansion Draft was not the only place where McPhee and his staff were successful. Through the expansion process, the Golden Knights made agreements with other teams and benefited by having three first-round draft picks in the 2017 NHL Entry Draft and 13 overall picks in the draft. The team ended up making 12 selections, the most of any team in the 2017 draft.

McPhee joined the Golden Knights after most recently being named Special Advisor to New York Islanders General Manager Garth Snow in 2015.

Prior to his time with the Islanders, McPhee served as Vice President and General Manager of the Washington Capitals for 17 seasons. Under his guidance, the Capitals grew from a lottery team to a perennial contender with multiple Southeast Division championships and the team captured the Presidents' Trophy in 2009-10.

The Capitals reached the playoffs 10 times during McPhee's tenure in Washington, including six straight seasons from 2007-08 to 2012-13. Under his leadership, the team claimed seven Southeast Division titles (1999-2000, 2000-01, 2007-08, 2008-09, 2009-10, 2010-11 and 2012-13) and he oversaw the Capitals first trip to the Stanley Cup Final in 1997-98, McPhee's first season with the franchise.

McPhee also saw success through the draft while with Washington as the team held 15 first-round draft picks from 2004-13, the most of any NHL team. His most notable selection was the No. 1 overall pick in 2004, Alex Ovechkin, the league's only active three-time MVP.

Those prospects flourished under McPhee's direction as the Capitals affiliate of the American Hockey League, the Hershey Bears, were Calder Cup champions in 2006, 2009 and 2010.

Prior to his time in Washington, McPhee spent five seasons as the Vice President and Director of Hockey Operations as well as alternate governor for the Vancouver Canucks, assisting then General Manager Pat Quinn with all hockey-related matters. In his time with the Canucks, the team enjoyed four trips to the playoffs, a division championship and a trip to the 1994 Stanley Cup Final.

McPhee began his playing career in his hometown of Guelph, Ont., with the Ontario Junior Hockey League's Guelph Platers, leading them to the 1978 Centennial Cup, Canada's Tier II championship. Following his stint with the Platers, McPhee attended Bowling Green State University of the Central Collegiate Hockey Association, where he became one of college hockey's most decorated players. A four-year letterwinner from 1978-82, he was the recipient of the 1982 Hobey Baker Memorial Award, given to the top player in college hockey. His other accolades included a first-team All-CCHA selection in 1982, second-team All-CCHA honors in 1979 and 1981 and his selection as the CCHA's Rookie of the Year in 1979. Earning a degree in business, he became the first player to be named to the CCHA All-Academic Team in three consecutive seasons.

Upon the completion of his college career, McPhee signed as a free agent with the New York Rangers and started his NHL career during the 1982 Stanley Cup playoffs. Following his seven seasons with the Rangers and New Jersey Devils, McPhee earned his law degree from Rutgers University in 1992.

McPhee and his wife, Leah, have two daughters, Grayson and Adelaide, and one son, Graham, who was drafted by the Edmonton Oilers in the fifth round of the 2016 NHL Entry Draft.

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KELLY McCRIMMON
EXECUTIVE VICE PRESIDENT OF HOCKEY OPERATIONS, ASSISTANT GENERAL MANAGER

Kelly McCrimmon was hired as Executive Vice President of Hockey Operations and Assistant General Manager on August 2, 2016, as one of General Manager George McPhee's first appointments. In this role, McCrimmon assists McPhee with the development of the team's scouting, drafting and coaching staffs, and is also involved in the day-to-day operations of the team.

McCrimmon comes to Las Vegas after serving as the Owner, Governor, General Manager and Head Coach of the Western Hockey League's Brandon Wheat Kings and had been with the organization since 1988-89. McCrimmon served as Head Coach from 2004-11, and 2013-16. He has helped the Wheat Kings to five Memorial Cup appearances, once as a player (1979), three times as General Manager (1995, 1996, 2016) and twice as Head Coach and General Manager (2010, 2016).

Under McCrimmon's guidance, the Wheat Kings have captured ten Eastern Division pennants and six Eastern Conference Championships. He was named WHL Executive of the Year in 1994-95, 2009-10, 2014-15, and received the Canadian Hockey League Executive of the Year award in 2009-10.

Since the 1992-93 campaign, when the Wheat Kings established a CHL record that still stands for the biggest single season improvement of 62 points, the club has won more games than any other team in the CHL and has made the playoffs 22 of the last 24 seasons.

McCrimmon is the Wheat Kings All-Time winningest coach, having won over 400 games behind Brandon's bench. He purchased one-third ownership of the Wheat Kings from partner Bob Cornell in 1992, and assumed sole ownership in 2000. A member of the WHL's Board of Governors, McCrimmon also served as Chairman of the league's Competitions Committee.

The Plenty, Saskatchewan, native played two seasons in Brandon in the late seventies and was a member of the 1979 WHL Championship club before moving on to the University of Michigan from 1980-84, serving as team captain his senior year. He will continue to serve as Owner and Governor of the Wheat Kings.

MURRAY CRAVEN
SENIOR VICE PRESIDENT

Murray Craven was named Senior Vice President of the Golden Knights on August 18, 2016. He led the development of City National Arena, where the Golden Knights train and practice. He assisted in the build-out of team and league facilities at T-Mobile Arena. Craven was also involved in identifying the team's American Hockey League affiliate, the Chicago Wolves, and helps maintain the relationship with the Wolves organization. In addition, Craven oversees projects and duties as assigned by Vegas Golden Knights General Manager George McPhee.

Before joining the Golden Knights, Craven was an advisor to CEO and Chairman Bill Foley. He helped counsel Foley during the expansion process for two years. Prior to that, Murray lived in Whitefish, Montana and worked to grow the hockey community by serving as a youth hockey coach.

The Medicine Hat, Alberta native was drafted 17th overall in the 1982 NHL draft and played 18 seasons in the National Hockey League between 1982-2000. He suited up in 1071 games for six different teams: Detroit Red Wings, Philadelphia Flyers, Hartford Whalers, Vancouver Canucks, Chicago Blackhawks and the San Jose Sharks.

Over the course of his career he compiled 759 points on 266 goals and 493 assists. During his first full season in the NHL, he helped lead the Philadelphia Flyers to the Stanley Cup Finals during the 1984-85 season and again helped the Flyers reach the Stanley Cup Finals in 1987. He would return to the Stanley Cup Finals in 1994 with the Vancouver Canucks.

Craven and his wife, Sheri, have three kids: Haley, Sara and Joel.

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MISHA DONSKOV
DIRECTOR OF HOCKEY OPERATIONS

Misha Donskov was named the Director of Hockey Operations for the Vegas Golden Knights on August 8, 2016. In this role, he provides day-to-day leadership to the team's management group and hockey operations department. His responsibilities include overseeing video/technology and analytics, managing the amateur and pro scouting administrative platforms, scouting and player evaluation at the amateur and pro levels, and providing support to the coaching staff. In addition, he advises General Manager George McPhee with regards to talent evaluation, player transactions, roster management and the amateur draft.

Donskov joined the Golden Knights after recently serving as Manager of Hockey Operations/Analytics & Video for Hockey Canada's Men's National Teams. On July 1, 2016, he was appointed Assistant Coach/Hockey Operations for the Men's National Teams. During his time with Hockey Canada, Donskov won a gold medal at the 2016 World Cup of Hockey in Toronto, serving as an Assistant Coach on Mike Babcock's staff. In addition, Donskov won gold medals with Canada at the 2016 IIHF World Championship in Russia, the 2015 IIHF World Championship in the Czech Republic, the 2015 IIHF World Junior Championship in Toronto and Montreal and with the 2013 Under-18 Team at the Ivan Hlinka Memorial tournament in the Czech Republic and Slovakia. He won a bronze medal with Canada's National Men's Under-18 Team at the 2014 IIHF U18 World Championship in Finland. Donskov also served on Canada's coaching staff for the Canada-Russia Challenge, CHL Subway Series and Deutschland Cup.

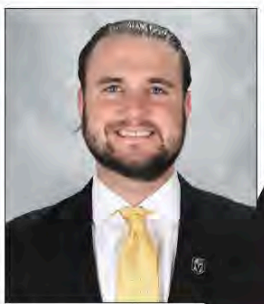
Prior to his work with Hockey Canada, he was Associate Coach with the Ontario Hockey League's Ottawa 67's from 2012-14, and spent three seasons with the London Knights. With the Knights, he served as Assistant General Manager and Assistant Coach, winning an Ontario Hockey League championship in 2012. In 2011, Donskov won a gold medal with the U.S. Women's National Team in Zurich, Switzerland serving as Player Development Coach and Advanced Scout. Donskov also spent eight years working with the NHL's Columbus Blue Jackets and Atlanta Thrashers organizations within hockey development, community development, fan development, marketing and hockey operations.

Prior to pursuing a career in hockey, Donskov spent six years with Cardinal Health, a Fortune 500 health care services company. He played hockey at the junior, university, and semi-professional level in Canada, United States, Sweden and Norway. Donskov holds a master's degree in kinesiology with a specialization in coaching education from the University of Western Ontario, as well as an undergraduate degree in business administration/finance from Miami (Ohio) University. He and his family own and operate Donskov Hockey Development in Columbus, Ohio. Donskov and his wife, Amy, reside in Las Vegas.

ANDREW LUGERNER
DIRECTOR OF HOCKEY LEGAL AFFAIRS

Andrew Lugerner is the Director of Hockey Legal Affairs for the Golden Knights. In this role he handles player contract negotiations, contract research and analysis, overseeing the salary arbitration process and the organization's day-to-day salary cap position, and interpreting NHL/NHLPA Collective Bargaining Agreement issues. He also assists General Manager George McPhee with day-to-day operations of the hockey operations department including player movement, roster issues, season scheduling, budgeting and training camp planning.

Prior to joining the Golden Knights, Lugerner worked in New York as a corporate lawyer with the international law firm Latham & Watkins LLP. He also served as a 7th and 8th grade math teacher as a Teach For America Corps Member in the Greater New Orleans Region.



He earned his bachelor's degree in Economics and Political Science in 2008 from Emory University. From there he went on to earn his J.D. from the UCLA School of Law in 2013. While in law school, he was a legal Intern for the Washington Capitals during the 2011-12 and 2012-13 seasons.

Lugerner, a native of Potomac, Maryland, now resides in Las Vegas.

YOUR LAS VEGAS TRAVEL HAT TRICK

McCarran
INTERNATIONAL AIRPORT

This flu season, consider a flu shot designed specifically for adults 65 and older.[1]

IT'S MY TIME
TO FISH AT MY FAVORITE SPOT
As you age, your immune system may weaken. Traditional flu shots may not work as well for older adults compared to younger adults.[2,3]
FLUAD is a flu shot for adults 65 and older that contains an immune-enhancing ingredient and is proven to provide a strong immune response to help protect against the flu.[1]
FLUAD®
influenza vaccine, adjuvanted
Designed for adults 65 and older
Learn more at FLUAD.com
It's time to ask your doctor or pharmacist about FLUAD

Important Safety Information

What is FLUAD?
FLUAD is a vaccine that helps protect against the flu. FLUAD is for people aged 65 years and older. Vaccination with FLUAD may not protect all people who receive the vaccine.

Who should not get FLUAD?
You should not get FLUAD if you have had a severe allergic reaction to any of the ingredients in the vaccine in the past, including egg protein, or a severe reaction to a previous influenza vaccine.

Who may not be able to get FLUAD?
Tell your health care provider if you:

- Have ever had Guillain-Barré syndrome (severe muscle weakness) after getting a flu shot. The decision to give FLUAD should be made by your health care provider, based on careful consideration of the potential benefits and risks.
- Have an allergy to rubber latex. FLUAD does not contain latex, but the tip caps of the prefilled syringes contain natural rubber latex, which may cause an allergic reaction in persons sensitive to latex.

What if I have a weakened immune system?
Tell your health care provider if you have problems with your immune system, as your immune response to the vaccine may be reduced.

What are the most common side effects of FLUAD?

- Pain or tenderness where you got the shot
- Muscle aches
- Headache
- Fatigue

These are not all of the possible side effects of FLUAD. You can ask your health care provider for a complete list of possible side effects.

Ask your health care provider for advice about any side effects that concern you. You may report side effects to the Vaccine Adverse Events Reporting System (VAERS) by calling 1-800-822-7967 or by going to http://vaers.hhs.gov.

To report SUSPECTED ADVERSE REACTIONS, contact Seqirus Inc. at 1-855-358-8966 or VAERS at 1-800-822-7967 and http://vaers.hhs.gov.

For more information, please see Brief Summary of Prescribing Information for FLUAD on the following pages.

References: 1. FLUAD [package insert]. Holly Springs, NC: Seqirus Vaccines Limited; 2017. **2.** Reber AJ, Chirkova T, Kim JH, et al. Immunosenescence and challenges of vaccination against influenza in the aging population. *Aging Dis.* 2012;3(1):68-90. **3.** Goodwin K, Viboud C, Simonsen L. Antibody response to influenza vaccination in the elderly: a quantitative review. *Vaccine.* 2006;24(8):1159-1169.

Seqirus®

Seqirus Inc.
Holly Springs, North Carolina 27540

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June 2017

US/FLUD/0617/0038

FLUAD (Influenza Vaccine, Adjuvanted)

Suspension for Intramuscular Injection
2017-2018 Formula
Initial U.S. Approval: 2015

BRIEF SUMMARY:

See package insert for full prescribing information.

1 INDICATIONS AND USAGE

FLUAD is an inactivated influenza vaccine indicated for active immunization against influenza disease caused by influenza virus subtypes A and type B contained in the vaccine. FLUAD is approved for use in persons 65 years of age and older. Approval is based on the immune response elicited by FLUAD. Data demonstrating a decrease in influenza disease after vaccination with FLUAD are not available. *[see Clinical Studies (14)]*

4 CONTRAINDICATIONS

Do not administer FLUAD to anyone with a history of severe allergic reaction (e.g. anaphylaxis) to any component of the vaccine, including egg protein *[see Description (11)]*, or to a previous influenza vaccine.

5 WARNINGS AND PRECAUTIONS

5.1 Guillain-Barré Syndrome

If Guillain-Barré syndrome (GBS) has occurred within 6 weeks of receipt of prior influenza vaccine, the decision to give FLUAD should be based on careful consideration of the potential benefits and risks. The 1976 swine influenza vaccine was associated with an elevated risk of GBS. Evidence for a causal relationship of GBS with other influenza vaccines is inconclusive; if an excess risk exists, it is probably slightly more than 1 additional case per 1 million persons vaccinated. *[see References (1)]*

5.2 Preventing and Managing Allergic Reactions

Appropriate medical treatment and supervision must be available to manage possible anaphylactic reactions following administration of the vaccine.

5.3 Latex

The tip caps of the prefilled syringes contain natural rubber latex which may cause allergic reactions in latex sensitive individuals. *[see Description (11)]*

5.4 Altered Immunocompetence

The immune response to FLUAD in immunocompromised persons, including individuals receiving immunosuppressive therapy, may be lower than in immunocompetent individuals. *[see Concurrent Use With Immunosuppressive Therapies (7.2)]*

5.5 Syncope

Syncope (fainting) may occur in association with administration of injectable vaccines including FLUAD. Ensure procedures are in place to avoid injury from falling associated with syncope.

5.6 Limitations of Vaccine Effectiveness

Vaccination with FLUAD may not protect all vaccine recipients against influenza disease.

6 ADVERSE REACTIONS

6.1 Clinical Trials Experience

Because clinical trials are conducted under widely varying conditions, the adverse reaction rates observed in the clinical trials of a vaccine cannot be directly compared to rates in the clinical trials of another vaccine and may not reflect rates observed in clinical practice.

Solicited adverse reactions were assessed in a multicenter, observer-blind, randomized controlled study (Study 1) conducted in the United States, Colombia, Panama and the Philippines. The safety analysis set included 3545 FLUAD recipients and 3537 AGRIFLU (Influenza Vaccine) recipients. The enrolled subject population in Study 1 was 65 to 97 years of age (mean 72 years) and 64% were female. Within each treatment group, 53% were Asian, 28% were Caucasian, 18% were Hispanic, 1% were Black, and fewer than 1% each were Native American/Alaskan, Pacific Islander/Hawaiian, or Other.

Solicited local (injection site) and systemic adverse reactions were collected from subjects in Study 1 who completed a symptom diary card for seven days following vaccination. The reported frequencies of solicited local and systemic adverse events from Study 1 are presented in Table 1.

Table 1. Percentages of Subjects ≥ 65 Years of Age With Solicited Local and Systemic Adverse Reactions in Days 1-7 After Administration of FLUAD or AGRIFLU (a U.S. Licensed Comparator) NCT01162122

Study 1			
		FLUAD (N[a]=3418-3496) Percentage	AGRIFLU (N[a]=3420-3488) Percentage
Local			
Injection site Pain	Any	25.0	12.2
	Moderate[b]	3.9	1.9
	Severe[c]	0.3	0.2
Tenderness	Any	21.1	11.2
	Moderate	3.0	1.0
	Severe	0.1	0.2
Erythema	Any	1.2	0.5
	25 to ≤ 50 mm	1.1	0.5
	51 to ≤ 100 mm	0.2	<0.1
	> 100 mm	0.0	0.0
Induration	Any	1.3	0.5
	25 to ≤ 50 mm	1.0	0.5
	51 to ≤ 100 mm	0.3	0.0
	> 100 mm	0.0	0.0
Swelling	Any	1.2	0.4
	25 to ≤ 50 mm	1.0	0.4
	51 to ≤ 100 mm	0.2	<0.1
	> 100 mm	<0.1	0.0
Systemic			
Myalgia	Any	14.7	9.7
	Moderate	2.6	1.8
	Severe	0.3	0.7
Fatigue	Any	13.3	10.4
	Moderate	3.1	2.4
	Severe	0.4	0.6
	PLT[d]	0.0	<0.1
Headache	Any	13.2	11.2
	Moderate	3.0	2.6
	Severe	0.4	0.6
	PLT	0.0	<0.1
Arthralgia	Any	8.5	7.8
	Moderate	1.6	1.6
	Severe	0.2	0.6
Chills	Any	6.7	4.7
	Moderate	1.5	1.2
	Severe	0.3	0.3
	PLT	<0.1	0.0
Diarrhea	Any	4.8	4.5
	Moderate	1.3	0.9
	Severe	0.3	0.2
	PLT	<0.1	<0.1
Fever	Any	3.6	3.4
	≥ 38.0°C to ≤ 38.4°C	1.8	1.7
	≥ 38.5°C to ≤ 38.9°C	1.3	1.3
	39.0°C to ≤ 40.0°C	0.4	0.4
	≥ 40.0°C	0.1	0.0

(cont)

Systemic (*cont from previous page*)			
Nausea	Any	2.9	2.8
	Moderate	0.4	0.6
	Severe	0.1	0.1
	PLT	<0.1	0.0
Vomiting	Any	1.4	1.7
	Moderate	0.4	0.5
	Severe	<0.1	0.1
	PLT	<0.1	0.0

[a] N = number of subjects with safety data.

[b] Moderate: pain, tenderness, myalgia, fatigue, headache, arthralgia, chills, nausea, vomiting defined as "some limitation in normal daily activity", diarrhea defined as "4 to 5 stools a day".

[c] Severe: pain, tenderness, myalgia, fatigue, headache, arthralgia, chills, nausea, vomiting defined as "unable to perform normal daily activity", diarrhea defined as "6 or more watery stools a day".

[d] Potentially life threatening (PLT) reaction defined as requiring emergency room visit or hospitalization.

Unsolicited Adverse Events (AEs): The clinical safety of FLUAD was assessed in fifteen (15) randomized, controlled studies. The total safety population in these trials included 10,952 adults 65 years of age and older, comprising 5,754 who received FLUAD and 5,198 who received other US licensed influenza vaccines. The percentage of subjects with an unsolicited AE within 30 days following vaccination was similar between vaccine groups (16.9% FLUAD vs. 18.0% active comparator).

Serious Adverse Events (SAEs) and Deaths: In Study 1, in which subjects were followed for SAEs and deaths for one year following vaccination (N=3,545 FLUAD, N=3,537 AGRIFLU), the percentages of subjects with an SAE were similar between vaccine groups (7% FLUAD vs. 7% AGRIFLU). Four SAEs (1 FLUAD and 3 AGRIFLU) were assessed as related to study vaccination over one year of observation and 2 of these occurred (1 FLUAD and 1 AGRIFLU) within 21 days following study vaccination. There were 98 deaths (n=52 FLUAD, n=46 AGRIFLU) over one year of which none occurred within the first 21 days following vaccination.

In 14 additional randomized, controlled studies, SAEs were collected over a 3 to 4-week period in 4 studies, over a 8-week period in 1 study, and over a 6-month period in 9 studies (N= 2,209 FLUAD, N=1,661 US licensed influenza vaccines). The percentages of subjects with an SAE within 30 days (1.1% FLUAD vs. 1.8% AGRIFLU) or within 6 months (4.3% FLUAD vs. 5.9% AGRIFLU) were similar between vaccine groups. The percentages of deaths within 30 days (0.3% FLUAD vs. 0.6% active comparator) or within 6 months (1.0% FLUAD vs. 1.5% active comparator) were also similar.

Adverse Events of Special Interest (AESIs): Rates of new onset neuroinflammatory and immune mediated diseases were assessed in a *post hoc* analysis of the 15 randomized controlled studies over the time periods specified above for SAEs. The percentage of subjects with an AESI at any time after vaccination was similar between vaccine groups (0.9% FLUAD vs. 0.9% active comparator). There were no notable imbalances for specific AESIs.

Safety of Annual Revaccination: In 5 of the randomized, controlled trials, subjects were followed for SAEs and deaths for 6 months following revaccination (N=492 FLUAD, N=330 US licensed and non-US licensed influenza vaccines). After the second annual vaccination, the percentages of subjects with an SAE were similar between vaccine groups (6.1% FLUAD vs. 5.5% comparator influenza vaccines); 23 deaths (n=17 FLUAD, n=6 comparator influenza vaccines) were reported. Causes of death included cardiovascular events, malignancy, trauma, gastrointestinal disorders, and respiratory failure. Clinical characteristics of the deaths, including the variable causes, timing since vaccination, and underlying medical conditions, do not provide evidence for a causal relationship with FLUAD.

6.2 Postmarketing Experience

The following adverse events have been spontaneously reported during post-approval use of FLUAD in Europe and other regions since 1997.

Because these events are reported voluntarily from a population of uncertain size, it is not always possible to reliably estimate their frequency or establish a causal relationship to the vaccine.

Blood and lymphatic system disorders:
Thrombocytopenia (some cases were severe with platelet counts less than 5,000 per mm^3), lymphadenopathy

General disorders and administration site conditions:
Extensive swelling of injected limb lasting more than one week, injection site cellulitis-like reactions (some cases of swelling, pain, and redness extending more than 10 cm and lasting more than 1 week)

Immune system disorders:
Allergic reactions including anaphylactic shock, anaphylaxis and angioedema

Musculoskeletal and connective tissue disorders:
Muscular weakness

Nervous system disorders:
Encephalomyelitis, Guillain-Barré Syndrome, convulsions, neuritis, neuralgia, paraesthesia, syncope, presyncope

Skin and subcutaneous tissue disorders:
Generalized skin reactions including erythema multiforme, urticaria pruritus or non-specific rash

Vascular disorders:
Vasculitis with transient renal involvement

7 DRUG INTERACTIONS

7.1 Concomitant Use With Other Vaccines

There are no data to assess the concomitant administration of FLUAD with other vaccines. If FLUAD is to be given at the same time as other injectable vaccine(s), the vaccine(s) should be administered at different injection sites.

Do not mix FLUAD with any other vaccine in the same syringe.

7.2 Concurrent Use With Immunosuppressive Therapies

Immunosuppressive or corticosteroid therapies may reduce the immune response to FLUAD.

8 USE IN SPECIFIC POPULATIONS

8.1 Pregnancy

Pregnancy Category B: A reproductive and developmental toxicity study has been performed in rabbits with a dose level that was approximately 15 times the human dose based on body weight. The study revealed no evidence of impaired female fertility or harm to the fetus due to FLUAD. There are, however, no adequate and well-controlled studies in pregnant women. Because animal reproduction studies are not always predictive of human response, this vaccine should be used during pregnancy only if clearly needed.

In a reproductive and developmental toxicity study, the effect of FLUAD on embryo-fetal and post-natal development was evaluated in pregnant rabbits. Animals were administered FLUAD by intramuscular injection twice prior to gestation, during the period of organogenesis (gestation day 7) and later in pregnancy (gestation day 20), 0.5 mL (45 mcg)/rabbit/occasion (approximately 15-fold excess relative to the adult human dose based on body weight). No adverse effects on mating, female fertility, pregnancy, embryo-fetal development, or post-natal development were observed. There were no vaccine-related fetal malformations or other evidence of teratogenesis.

8.4 Pediatric Use

The safety and effectiveness of FLUAD in the pediatric population has not been established.

8.5 Geriatric Use

Safety and immunogenicity of FLUAD have been evaluated in adults 65 years of age and older. *[See Adverse Reactions (6.1) and Clinical Studies (14)]*

FLUAD is a registered trademark of Seqirus Inc.

Manufactured by: Seqirus Vaccines Limited,

An affiliate of: Seqirus Inc., Holly Springs, NC 27540, USA
1-855-358-8966

GERARD GALLANT
HEAD COACH

Gerard Gallant was named the first head coach of the Vegas Golden Knights on April 13, 2017. During the team's inaugural season, he led the Golden Knights to the Stanley Cup Final, broke numerous expansion records during the season and was named the 2018 Jack Adams Award winner after finishing the season with a 51-24-7 record (109 points) and the Pacific Division title.

Vegas became the first modern-era expansion team from any of the four North American professional sports leagues to start from scratch and finish first in its division (excluding mergers and all-expansion divisions).

Under Gallant's direction, the team became the first expansion team to start a season with a 3-0-0 record after defeating the Dallas Stars and Arizona Coyotes on the road before hosting the Coyotes on October 10, 2017.

The Golden Knights had a record of 17-3-1 from Nov. 16 – Jan. 2 to move into first place in the Pacific Division and Western Conference. That 21-game stretch saw Vegas post its eighth consecutive home win and ended with an eight-game winning streak and 13-game point streak (12-0-1) – both NHL records for a team in its inaugural season.

Vegas overtook the Lightning for first place in the entire NHL on Jan. 21 and 11 days later posted their 34th victory to set the NHL record for wins by a team in its inaugural season – with 32 games remaining. Over the course of the remainder of 2017-18, the Golden Knights would continue to shatter records for a franchise in its inaugural NHL season, including longest home point streak (10-0-2 from Dec. 3 – Jan. 23), most home wins (finishing with 29), most road wins (finishing with 22) and most overall points (finishing with 109). On March 26, Vegas became the third expansion team since 1968-69 – and first to start from scratch – to clinch a berth in the Stanley Cup Playoffs (also EDM and HFD in 1979-80).

Prior to the Golden Knights, Gallant served as head coach of the Florida Panthers for parts of three seasons (2014-16), leading the Panthers to a record of 96-65-25 and an Atlantic Division title during the 2015-16 season. During his first season behind Florida's bench, Gallant guided the Panthers to a 38-29-15 record and 91 points, a 25-point improvement from the previous season.

In his second year with the team, the Panthers finished with a franchise-best 103 points and a record of 47-26-9. The team captured its second-ever division title and made their fifth appearance in the NHL playoffs and first since the 2011-12 season. For his efforts, Gallant was named a finalist for the Jack Adams Award.

Prior to joining the Panthers, Gallant, 55, spent two seasons (2012-14) as an assistant coach with the Montreal Canadiens, helping the team advance to the postseason each year, including the 2014 Eastern Conference Finals. During his two years as an assistant coach, Montreal posted a 75-42-13 mark, including their first 100-point season since 2007-08.

Before coaching in Montreal, Gallant spent three seasons (2009-12) as the head coach of the Saint John Sea Dogs of the Quebec Major Junior Hockey League (QMJHL). During his three seasons with Saint John, he compiled a 159-34-9 record and led the Sea Dogs to three first-place finishes, three league final appearances, two QMJHL championships (2011 & 2012) and one Memorial Cup (2011). Gallant was also named the QMJHL and Canadian Hockey League Coach of the Year twice (2010 & 2011).

Gallant served as head coach of Columbus for parts of three seasons (2003-04 & 2005-07), after serving as an assistant with the Blue Jackets (2000-03). Gallant began his coaching career in 1995-96 with the Summerside Capitals of the Maritime Junior Hockey League (MJrHL) leading the team to the Royal Bank Cup in 1997.

A native of Summerside, P.E.I, Gallant was selected by Detroit in the sixth round (107th overall) in the 1981 NHL Draft. He played in 615 NHL games for Detroit (1984-93) and Tampa Bay (1993-95) registering 480 points (211-269-480) and 1,674 penalty minutes. Gallant recorded four 70-plus point seasons, including his most successful year in 1988-89 when he registered a career high 93 points (39-54-93) and was selected as a NHL Second Team All-Star.

He and his wife, Pam, live in Las Vegas. They have two children, Melissa and Jason, and two grandchildren, Caleb and Dylan.

CAREER RECORD

			REGULAR SEASON							PLAYOFFS			
Season	Team	League	GP	W	L	T	O	PTS	PCT	GP	W	L	PCT
2003-04	CBJ	NHL	45	16	24	4	1	37	.411	-	-	-	-
2005-06	CBJ	NHL	82	35	43	-	4	74	.451	-	-	-	-
2006-07	CBJ	NHL	15	5	9	-	1	11	.367	-	-	-	-
2014-15	FLA	NHL	82	38	29	-	15	91	.555	-	-	-	-
2015-16	FLA	NHL	82	47	26	-	9	103	.628	6	2	4	.333
2016-17	FLA	NHL	21	11	9	-	1	23	.548	-	-	-	-
2017-18	VGK	NHL	82	51	24	-	7	109	.655	20	13	7	.650
TOTALS			**409**	**203**	**164**	**4**	**38**	**448**	**.548**	**26**	**15**	**11**	**.577**

MIKE KELLY
ASSISTANT COACH

Mike Kelly is in his second year as an assistant coach for the Vegas Golden Knights. He joins the team after most recently serving under Gallant with the Florida Panthers organization from 2014-17. In that time Kelly helped guide the Panthers to a record of 120-91-35 and a first-place finish in the NHL Atlantic Division in the 2015-16 season.

Prior to working with the Panthers, Kelly spent four seasons with the Saint John Sea Dogs of the Quebec Major Junior Hockey League. There he served as Head Coach and General Manager (2012-14) and Director of Hockey Operations/Associate Head Coach under Gallant (2010-12). He helped lead the Sea Dogs to three first-place finishes, three league final appearances, two QMJHL championships (2011 & 2012) and one Memorial Cup (2011).

Prior to working in Quebec, Kelly spent three years with the Vancouver Canucks organization (2005-08) as an assistant coach with both the Canucks and their American Hockey League Affiliate, the Manitoba Moose. At the major junior level, Kelly has experience in both coaching and management with the Brandon Wheat Kings (Western Hockey League), North Bay Centennials (Ontario Hockey League) and Windsor Spitfires (OHL).

Internationally, Kelly led Team Canada to a gold medal at the 2003 IIHF World Under-18 Championship as head coach. He was also an assistant on Team Canada's coaching staff at the IIHF World Junior Championship in 2000, 2001, and 2002.

Kelly played hockey at the University of New Brunswick in Canada from 1981-86. During his time as a collegiate athlete, he recorded 48 goals and 73 assists for 121 points.

RYAN McGILL
ASSISTANT COACH

Ryan McGill is in his second season as an assistant coach with the Vegas Golden Knights. He joins the Golden Knights after most recently serving as the head coach of the Ontario Hockey League's Owen Sound Attack for the last two seasons. He led the Attack to an overall record of 49-15-4 for a franchise best 102 points last season, which was good for the second-most points in the league. Over his two years with the club, McGill compiled a record of 81-42-10-5 and helped guide the team to its first Conference Final berth since the Attack won the J. Ross Robertson Cup in 2010-11 and was named both the Ontario Hockey League and Canadian Hockey League's Coach of the Year in 2016-17.

Prior to coaching the Attack, McGill spent time as the head coach of the Western Hockey League's Kootenay Ice. It was his second stint with the Ice, as he was team's head coach from 1998-2002 and led them to a Memorial Cup title in 2002. In 2009, McGill was named an assistant coach for the Calgary Flames after four years as the head coach of the Flames' American Hockey League primary affiliate team in Quad City and Omaha. He was also the head coach of the AHL's Hartford Wolf Pack from 2003-05.

The Sherwood Park, Alberta native played in 151 NHL games between 1991-95 before his career was cut short by injury. McGill scored four goals and recorded 15 assists for 19 points and 391 penalty minutes in those 151 games. He suited up for the Chicago Blackhawks (1991-92), Philadelphia Flyers (1992-95) and the Edmonton Oilers (1994-95)

He was selected by the Chicago Blackhawks in the second round (29th overall) of the 1987 NHL Draft. McGill made his NHL debut for the Blackhawks during the 1991-92 season.

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RYAN CRAIG
ASSISTANT COACH

Ryan Craig is in his second year as an assistant coach for the Vegas Golden Knights. The Abbotsford, BC native joins the Golden Knights after most recently playing for the Cleveland Monsters of the American Hockey League. The Cleveland Monsters are an affiliate of the NHL's Columbus Blue Jackets. In the 2016-17 season Craig served as captain of the team and skated in 71 games, combining goals (11) and assists (11) for a total of 22 points. In the 2015-16 season Craig played for the Lake Erie Monsters, the previous affiliate of the Columbus Blue Jackets. While there he skated in 60 games, registering 20 points with 9 goals and 11 assists and totaling 38 penalty minutes. In addition in the 2015-16 season the Monsters were the AHL Calder Cup Champions.

Craig has spent a total of 11 seasons in the AHL and was the captain of his team for nine of those years. He skated in 711 AHL games, tallied a total of 360 points on 172 goals and 188 assists and recorded 554 penalty minutes. From 2010-2012 Craig captained the AHL's Wilkes-Barre/Scranton Penguins until signing a one-year AHL contract with the Springfield Falcons where he was also named Captain in his first season with the club.

The British Columbia native also spent time playing with various teams in the NHL. Craig was selected by the Tampa Bay Lightning in the 8th round (255th overall) in the 2002 draft. Craig debuted in his first NHL game with the Tampa Bay Lightning in the 2005-06 season where he skated in 48 games and scored 28 regular-season points. He also skated in five post-season playoff games during this time.

Craig played with the Tampa Bay Lightning four more seasons, from 2006-2010, before signing with the Pittsburgh Penguins for the 2010-2011 season. Craig skated in 6 games for the Penguins and spent two years with their AHL affiliate the Wilkes-Barre/Scranton Penguins. In 2013-14 Craig signed with the NHL's Columbus Blue Jackets where he played in 2 regular season games. Over Craig's entire NHL career he registered 63 total points, combining 32 goals with 31 assists, as well as 148 penalty minutes in 198 games.

Craig has earned several awards throughout his years in professional hockey including: the CHL and WHL Humanitarian of the Year in 2002-03, the ECHL Player of the Week in 2003-04, and AHL Calder Cup Champion in 2015-16.

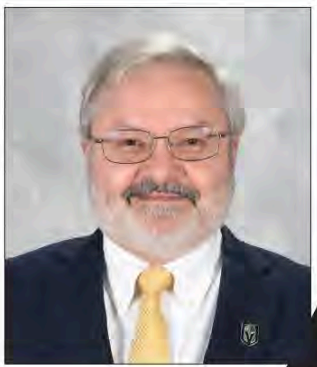
He and his wife, Jaydee, have a son, Carson, and two daughters, Kylie and Camryn.

DAVID PRIOR
GOALTENDING COACH/DIRECTOR OF GOALTENDING

David Prior serves as the Director of Goaltending and the NHL Goaltending Coach for the Golden Knights. In this role, he works with the NHL team's goaltenders and is also responsible for the development of all goaltending prospects within the organization.

Before joining the Golden Knights, Prior was the goaltending coach for the Washington Capitals from 1997 to 2013. In his time in Washington, he helped draft and develop NHL goaltenders, such as the 2016 Vezina trophy winner Braden Holtby, the 2013-14 Vezina trophy finalist Semyon Varlamov, the Capitals Philipp Grubauer and the Philadelphia Flyers Michal Neuvirth. Prior to this he also served as the goaltending coach for the Dallas Stars, Detroit Red Wings, San Jose Sharks and Winnipeg Jets before joining the Capitals.

He also worked extensively with Capitals career wins leader Olaf Kolzig, including with the German national team at the 1998 Olympics in Nagano. Kolzig won the Vezina trophy under Prior's tutelage in 2000.



Prior worked for Golden Knights general manager George McPhee in Washington, and the two grew up at the same time in Guelph, Ontario.

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VAUGHN KARPAN
DIRECTOR OF PLAYER PERSONNEL

Vaughn Karpan is in his third season as Director of Player Personnel for the Golden Knights. In his role, Karpan oversees the scouting of players at the professional level as the Golden Knights continue to bolster the team's roster and prospect pool. This includes advising the hockey operations department on potential trades, transactions and signings.

Karpan is beginning his 26th season in the NHL and joined the Golden Knights after eleven years with the Montreal Canadiens hockey operations department. During his time with Montreal, he served as an amateur scout and pro scout before being named director of professional scouting in 2015. Prior to joining the Canadiens, he worked as a scout and director of amateur scouting for the Winnipeg Jets/Arizona Coyotes organization for thirteen seasons.

Before becoming a scout, he played for Canada's national hockey team from 1983-88, participating in the 1984 Sarajevo and 1988 Calgary Olympics. He also played one season with the WHL's Brandon Wheat Kings in 1979-80. Karpan went on to graduate from the University of Manitoba, where he captained the school's hockey team.

Karpan and his wife Marjorie make their home in Langley, BC. He has two adult sons; Nick and William.

BOB LOWES
ASSISTANT DIRECTOR OF PLAYER PERSONNEL

Bob Lowes is in his third season as the Assistant Director of Player Personnel for the Golden Knights. In this role, he assists Director of Player Personnel Vaughn Karpan in scouting players at the professional and amateur levels to bolster the team's roster and prospect pool. In addition, he advises the rest of the hockey operations department on potential trades, transactions and signings.

Before joining the Golden Knights, Lowes served as the chief amateur scout for the Ottawa Senators for the past two seasons. Lowes had been with the Senators since the 2006 season, where he started as an amateur scout.

Lowes spent 12 years as a head coach in the Western Hockey League (WHL), including nine years with the Brandon Wheat Kings and three years with the Regina Pats. Lowes was the head coach for the Wheat Kings when they won the WHL championship during the 1995-96 season. He was twice named coach of the year by both the WHL and the Canadian Hockey League (1995-96 and 2001-02).

A former player himself, Lowes was drafted in the 10th round of the 1982 draft by the New York Rangers. He played five seasons of junior hockey, three in the SJHL for the Prince Albert Raiders, then two in the WHL for the Regina Pats. He finished his playing career by playing two seasons at the University of Manitoba.

Lowes was born and raised in Prince Albert, SK. Currently resides in Regina with his wife, Shelley, daughters, Alycia and Mikayla, and son, Rob.

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SCOTT LUCE
DIRECTOR, AMATEUR SCOUTING

Scott Luce serves as Director of Amateur Scouting for the Golden Knights. In his role, Luce oversees the team's scouting operations with regards to potential prospects at the amateur level. He also leads the club's entry draft strategy and advises the rest of the hockey operations department regarding potential draft picks and transactions involving prospects.

Before joining the Golden Knights in August 2016, he spent 14 years with the Florida Panthers, serving as director of amateur scouting before being promoted to director of scouting in 2010. Prior to that, he was a scout for the Ottawa Senators and Tampa Bay Lightning.

Luce comes from a long line of hockey men in his family. His father, Don was director of player development for the Buffalo Sabres from 1987-2006. In addition, his uncle, Mike Boland, played for the Sabres and the Kansas City Scouts in the 1970s.

He played both NCAA and OHL hockey with Colgate University and the Guelph Platers, respectively. Luce also suited up for the Rochester Americans of the AHL.

Luce lives in London, Ontario with his wife, Ann Marie, who is the principal of the Canadian International School of Beijing. The pair have two sons: Griffin, who plays hockey at Michigan, and Harrison, who is the captain of the Hobart College crew team.

VOJTECH KUCERA
DIRECTOR, EUROPEAN SCOUTING

Vojtech Kucera is in his third season as the Director of European Scouting. In this role, Kucera oversees the team's scouting operations with regards to potential prospects in Europe. He also advises the rest of the hockey operations department regarding potential draft picks and transactions involving European prospects. Before joining the Golden Knights in August of 2016, he spent 17 years with the Washington Capitals, serving as a European scout since 1999.

Kucera, a native of Prague, played for the Czechoslovakia U18 and U20 national teams in the 1980's. As a defenseman he helped the U20 team to win silver medals at a World Junior Championship in 1985. In 1986 he defected from communist Czechoslovakia and during the 1986-87 season he came over to Canada to play for the American Hockey League's Fredericton Express, an affiliate of the Quebec Nordiques. Following his stint in the AHL he played 4 seasons for the Saint Thomas University Thommies in the CIAU.

In the 1992-93 season he was named to the All-Canadian team. Kucera and his brother Frantisek, a former NHL defenseman, own an ice skating rink in Prague, the Czech Republic.

Kucera holds bachelor's degrees in arts and education from Saint Thomas University and a Master of Arts degree from the University of Toronto. He and his wife, Marketa, and their 2 daughters, Kristyna and Natalie, reside in the Czech Republic.

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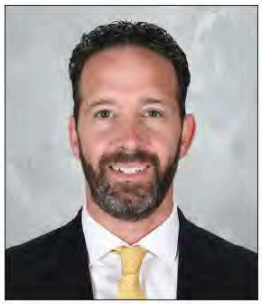
WIL NICHOL
DIRECTOR, PLAYER DEVELOPMENT

Wil Nichol is in his third season as the Golden Knights' Director of Player Development. In this role, his responsibilities include overseeing the development of draft picks and prospects, organizing the summer development camp and the fall rookie camp, as well as scouting throughout the year.

Prior to joining the Golden Knights, Nichol served as a Player Development Scout for the Washington Capitals. In Washington, he was in charge of identifying and signing college and major junior free agents, assisting in the development of draft picks and prospects, and assisting in organizing summer development camps and fall rookie camps, as well as scouting.

Nichol obtained a Bachelor's degree in English along with a teaching certificate from the University of Wisconsin Stevens Point. He also has a Master's degree in Physical Education and Health Sports Studies from the University of Miami Ohio.

Nichol resides in Madison, Wisconsin with his wife, Elyse.



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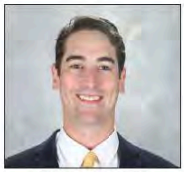
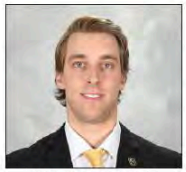
Director of Hockey Administration

RICK BRAUNSTEIN
Director of Team Services

TOM PORASZKA
Hockey Operations Assistant



DUSTIN WALSH
Hockey Operations Assistant



KEITH VERONESI
Hockey Operations Assistant

COACHING STAFF

ROBERT FOLEY
Hockey Operations Assistant

TOMMY CRUZ
Video Coach

MEDICAL STAFF

JAY MELLETTE
Dir. of Sports Performance/ Head Athletic Trainer

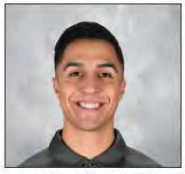
KYLE MOORE
Associate Head Athletic Trainer

MIKE MUIR
Assistant Athletic Trainer

EQUIPMENT STAFF

DOUG DAVIDSON
Strength and Conditioning Coach

JORDAN TROESTER
Performance Specialist



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Massage Therapist

CHRIS DAVIDSON-ADAMS
Head Equipment Manager

J.W. AIKEN
Assistant Equipment Manager

SCOUTING STAFF

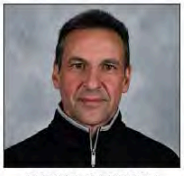
PAT MAINO
Equipment Assistant

MIKE LEVINE
Director of Amateur Free Agents

KELLY KISIO
Professional Scout

JIM McKENZIE
Professional Scout

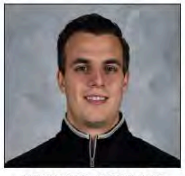
VINCE WILLIAMS
Professional Scout



BRUNO CAMPESE
Amateur Scout

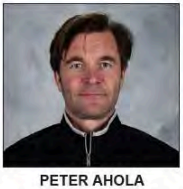
ERIN GINNELL
Amateur Scout

KENT HAWLEY
Amateur Scout



RAPHAEL POULIOT
Amateur Scout

PETER WARD
Professional Scout



PETER AHOLA
European Scout

MIKE ROSATI
Goaltending Development Coach/Scout

NOT PICTURED: Keith Hendrickson – Amateur Scout; Yan Stastny – Amateur Free Agent Scout; Alex Godynyuk – European Scout; Anders Johansson – European Scout.

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FORWARDS

PLAYER	#	POS	SH	HT	WT	BORN	BIRTHPLACE
Pierre-Edouard Bellemare	41	LW	L	6'0"	198	Mar 6, 1985	Le Blanc-Mesnil, FRA
Ryan Carpenter	40	C	R	6'0"	200	Jan 18, 1991	Oviedo, FL, USA
William Carrier	28	LW	L	6'2"	212	Dec 20, 1994	LaSalle, QC, CAN
Cody Eakin	21	C	L	6'0"	190	May 24, 1991	Winnipeg, MB, CAN
Erik Haula	56	LW	L	6'0"	193	Mar 23, 1991	Pori, FIN
Tomas Hyka	38	RW	R	5'11"	160	Mar 23, 1993	Mlada Boleslav, CZE
William Karlsson	71	C	L	6'1"	189	Jan 8, 1993	Marsta, SWE
Oscar Lindberg	24	C	L	6'1"	202	Oct 29, 1991	Skellefteå, SWE
Jonathan Maressault	81	C	R	5'9"	174	Dec 27, 1990	Cap-Rouge, QC, CAN
Stefan Matteau	25	C	L	6'2"	220	Feb 23, 1994	Chicago, IL, USA
Tomas Nosek	92	LW	L	6'3"	210	Sept 1, 1992	Pardubice, CZE
Max Pacioretty	67	LW	L	6'2"	206	Nov 20, 1988	New Canaan, CT, USA
Brandon Pirri	73	C	L	6'0"	186	April 10, 1991	Toronto, ON, CAN
Ryan Reaves	75	RW	R	6'1"	225	Jan 20, 1987	Winnipeg, MB, CAN
Reilly Smith	19	RW	L	6'0"	185	April 1, 1991	Mimico, ON, CAN
Paul Stastny	26	C	L	6'0"	193	Dec 27, 1985	Quebec City, QC, CAN
Alex Tuch	89	RW	R	6'4"	222	May 10, 1996	Syracuse, NY, USA

DEFENSE

PLAYER	#	SH	HT	WT	BORN	BIRTHPLACE
Deryk Engelland	5	R	6'2"	214	Apr 3, 1982	Edmonton, AB, CAN
Nick Holden	22	L	6'4"	214	May 15, 1987	St. Albert, AB, CAN
Brad Hunt	77	L	5'9"	187	Aug 24, 1988	Maple Ridge, BC, CAN
Brayden McNabb	3	L	6'4"	212	Jan 21, 1991	Davidson, SK, CAN
Jon Merrill	15	L	6'3"	205	Feb 3, 1992	Oklahoma City, OK, USA
Colin Miller	6	R	6'1"	196	Oct 29, 1992	Sault Ste. Marie, ON, CAN
Nate Schmidt	88	L	6'1"	194	July 16, 1991	St. Cloud, MN, USA
Shea Theodore	27	L	6'2"	195	Aug 3, 1995	Langley, BC, CAN

GOALIES

PLAYER	#	HT	WT	BORN	BIRTHPLACE
Marc-Andre Fleury	29	6'2"	180	Nov 28, 1984	Sorel, QC, CAN
Malcolm Subban	30	6'2"	200	Dec 21, 1993	Toronto, ON, CAN

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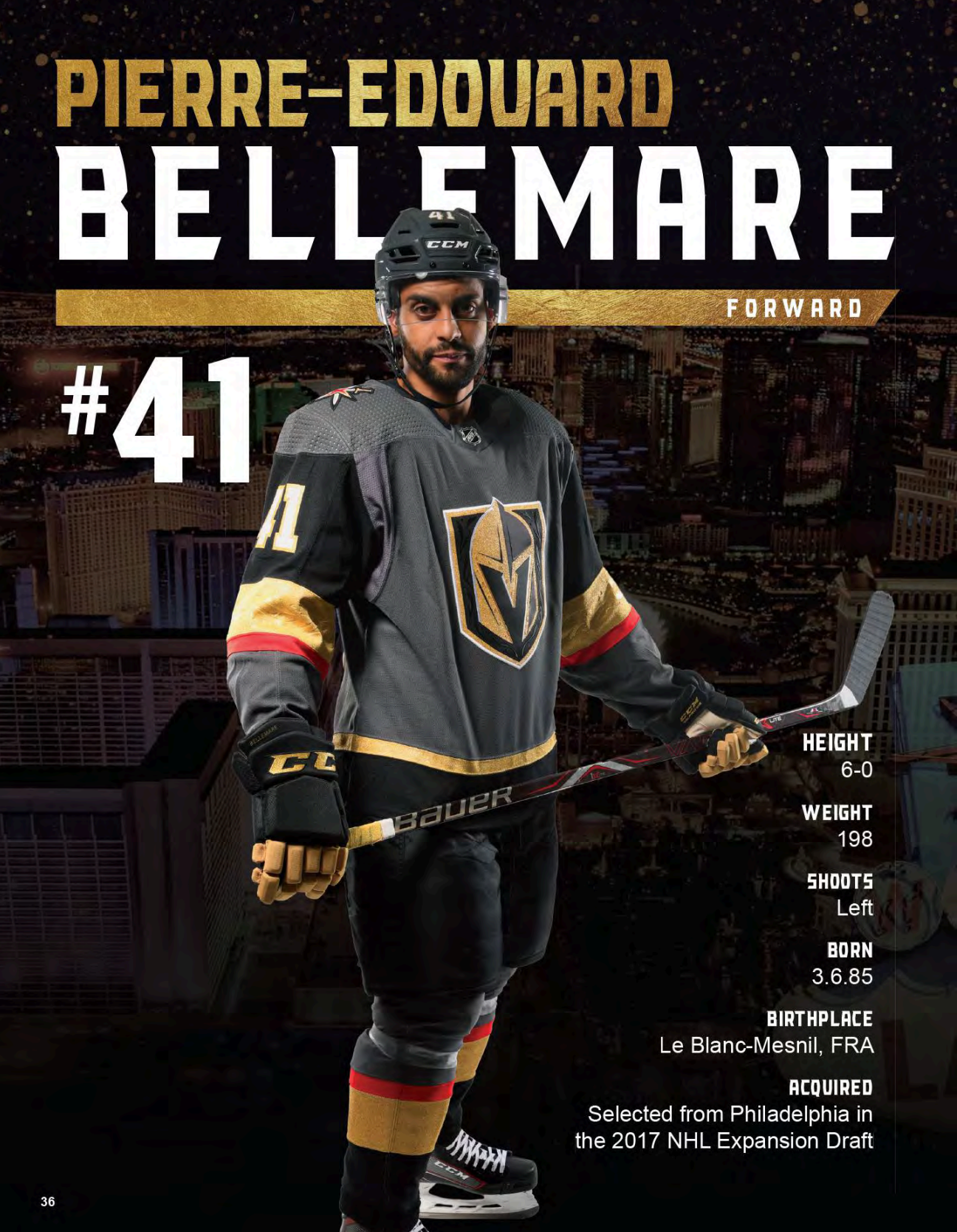
FORWARD

#41



HEIGHT
6-0

WEIGHT
198

SHOOTS
Left

BORN
3.6.85

BIRTHPLACE
Le Blanc-Mesnil, FRA

ACQUIRED
Selected from Philadelphia in the 2017 NHL Expansion Draft

2017-18 STATS

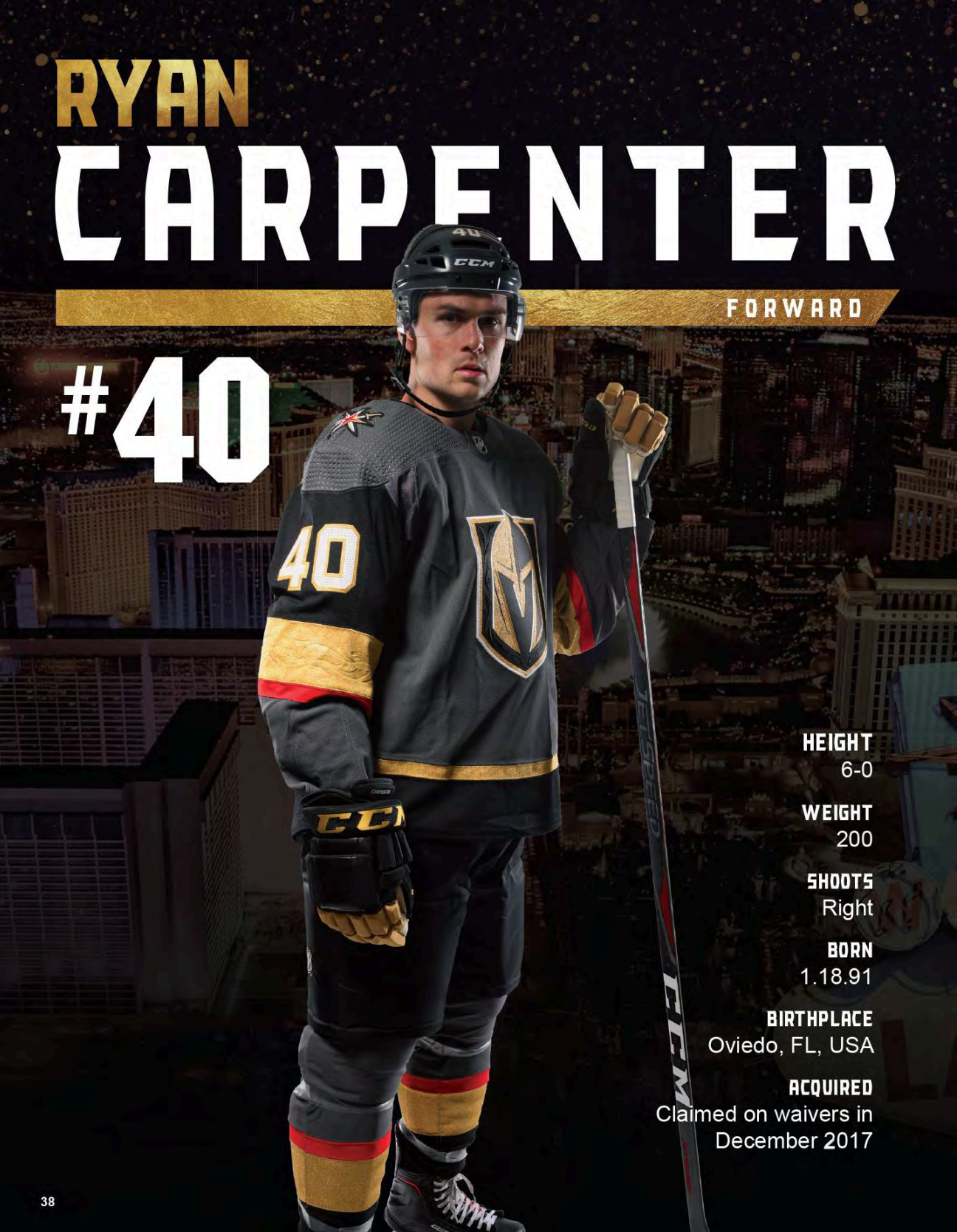
TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	72	6	10	16	5

VEGAS BORN

RYAN CARPENTER

FORWARD

#40



HEIGHT
6-0

WEIGHT
200

SHOOTS
Right

BORN
1.18.91

BIRTHPLACE
Oviedo, FL, USA

ACQUIRED
Claimed on waivers in December 2017

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2017-18 STATS

TEAM	GP	G	A	P	+/-
SAN JOSE SHARKS/ VEGAS GOLDEN KNIGHTS	52	9	6	15	1

VEGAS BORN

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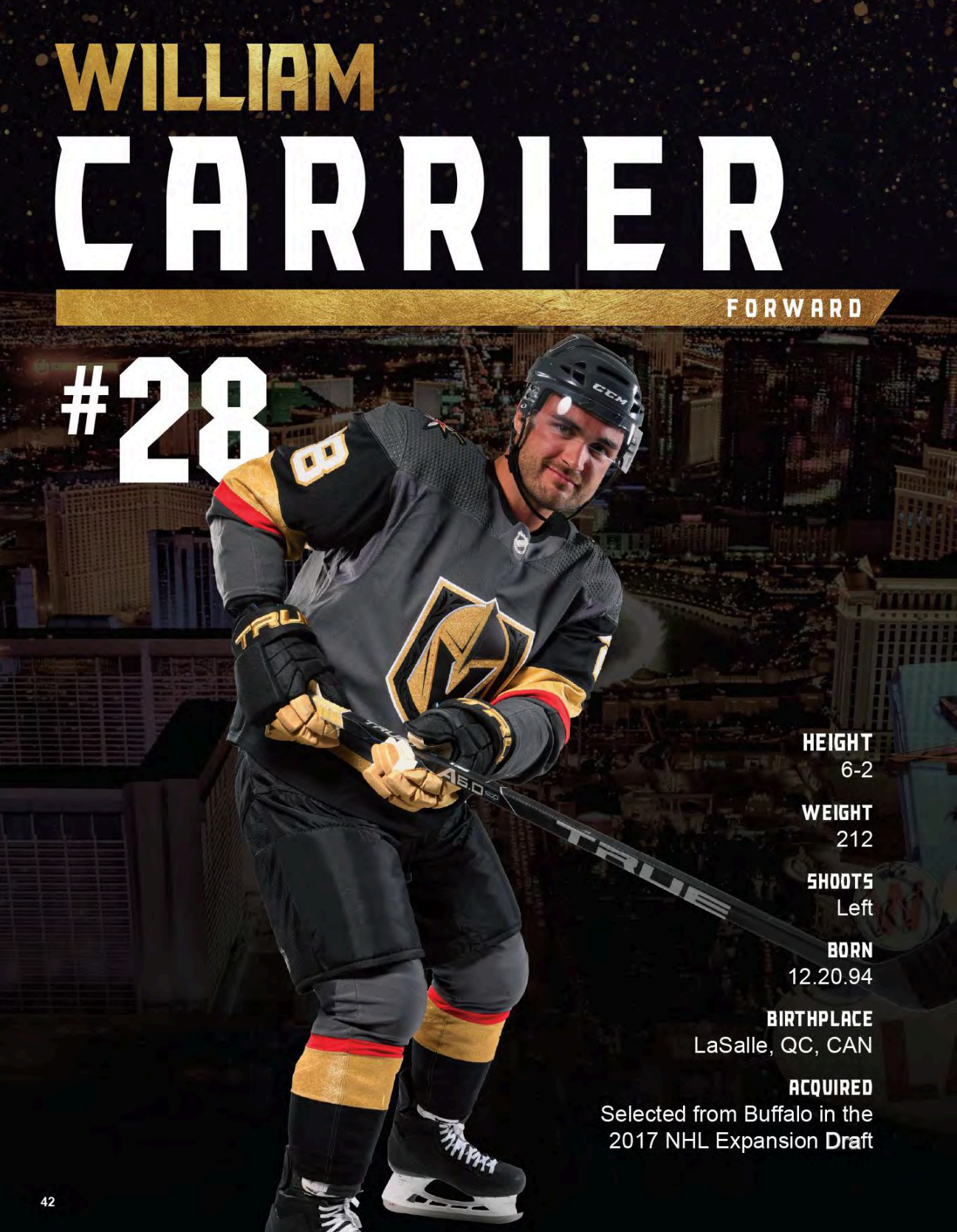
FORWARD

#28



HEIGHT
6-2

WEIGHT
212

SHOOTS
Left

BORN
12.20.94

BIRTHPLACE
LaSalle, QC, CAN

ACQUIRED
Selected from Buffalo in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	37	1	2	3	-3

VEGAS BORN

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9p
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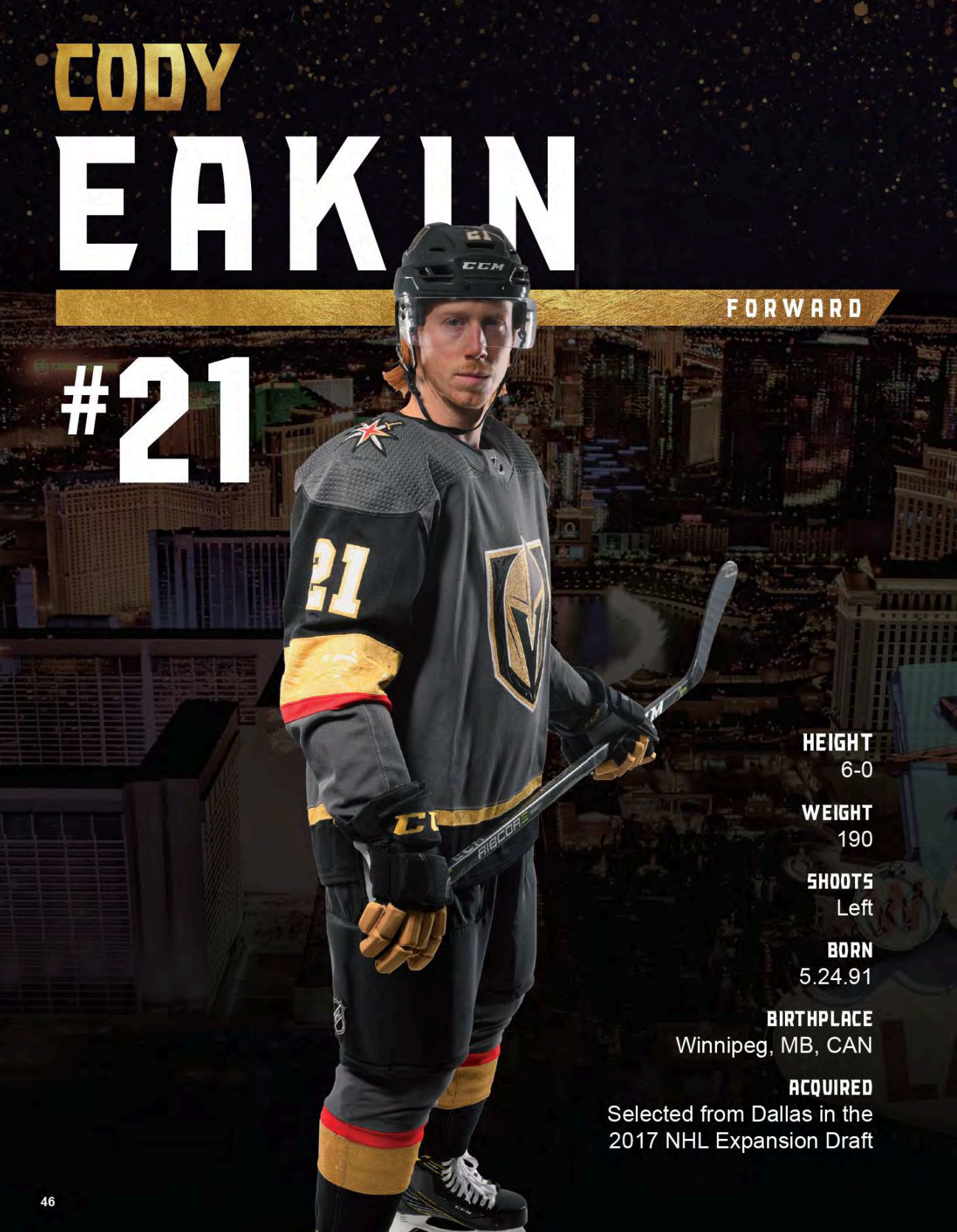
CODY EAKIN

FORWARD

#21



HEIGHT
6-0

WEIGHT
190

SHOOTS
Left

BORN
5.24.91

BIRTHPLACE
Winnipeg, MB, CAN

ACQUIRED
Selected from Dallas in the 2017 NHL Expansion Draft

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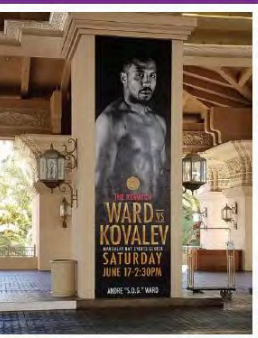

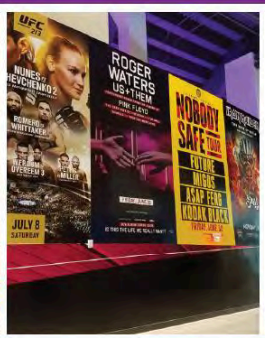

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	80	11	16	27	-6

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DERYK ENGELLAND

DEFENSEMAN

#5

HEIGHT
6-2

WEIGHT
214

SHOOTS
Right

BORN
4.3.82

BIRTHPLACE
Edmonton, AB, CAN

ACQUIRED
Selected from Calgary in the 2017 NHL Expansion Draft

2017-18 STATS

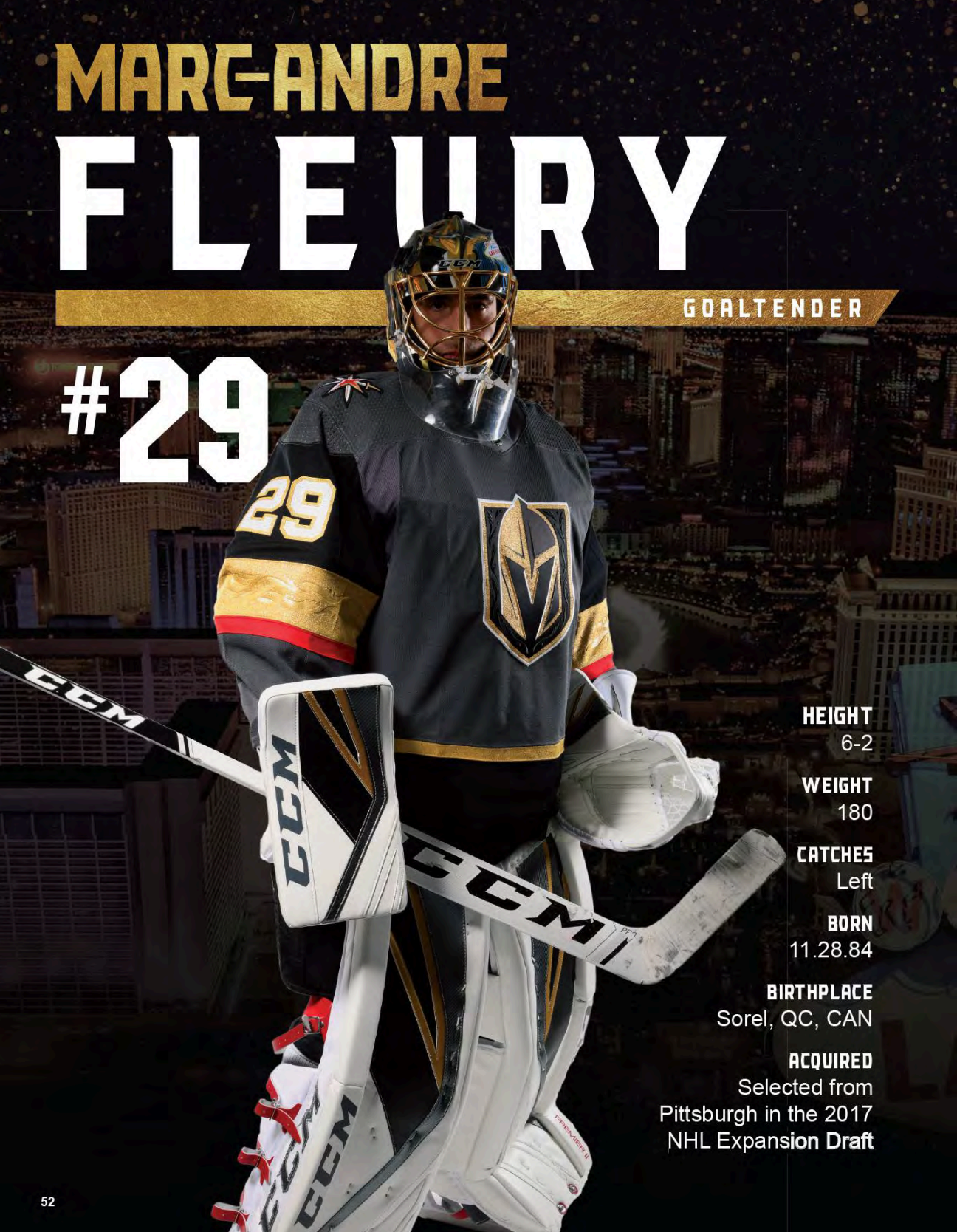
TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	79	5	18	23	6

VEGAS BORN

MARC-ANDRE FLEURY

GOALTENDER

#29



HEIGHT
6-2

WEIGHT
180

CATCHES
Left

BORN
11.28.84

BIRTHPLACE
Sorel, QC, CAN

ACQUIRED
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2017-18 STATS

TEAM	W	L	OT	GAA	SV%
VEGAS GOLDEN KNIGHTS	29	13	4	2.24	.927

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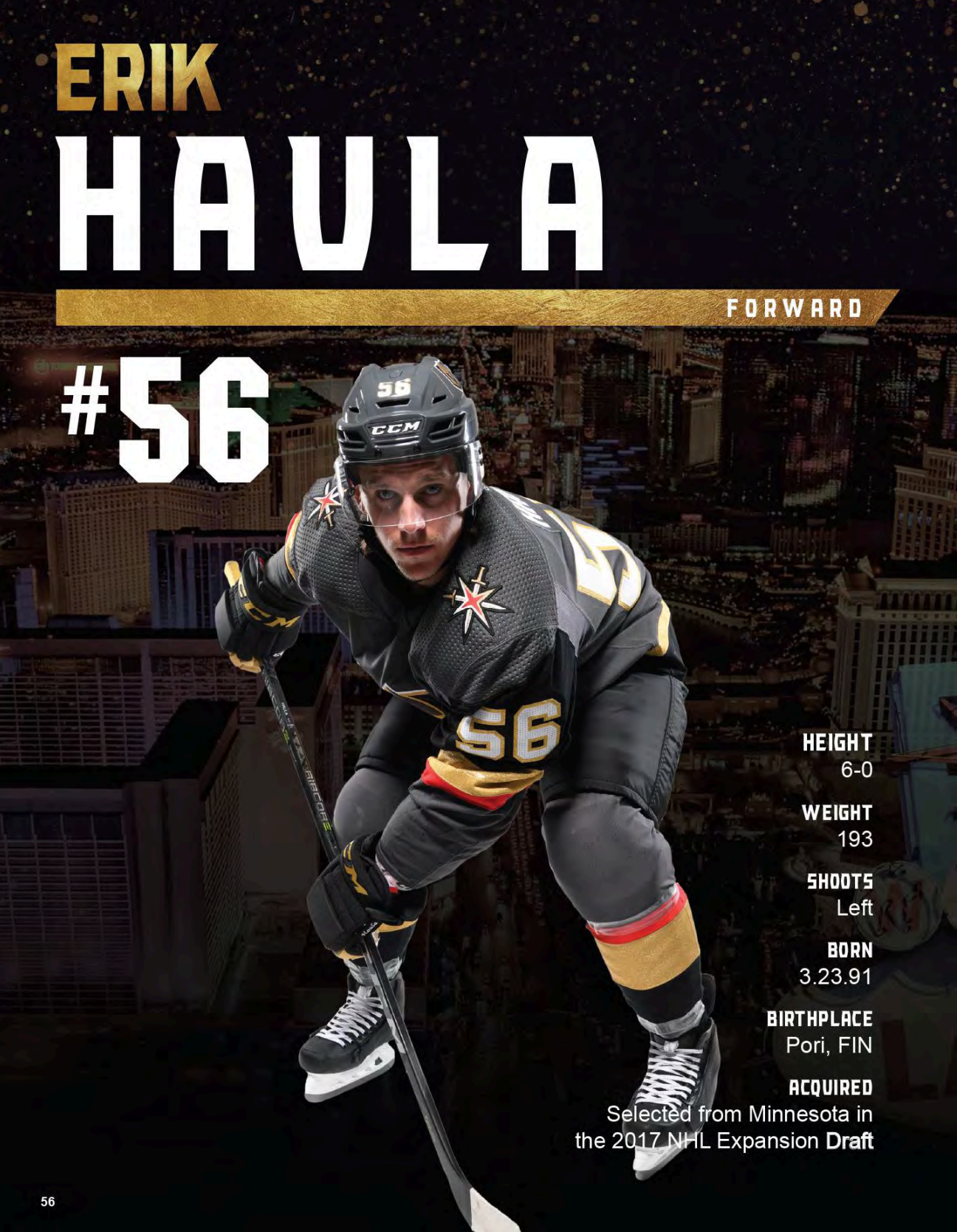
ERIK HAULA

FORWARD

#56



HEIGHT
6-0

WEIGHT
193

SHOOTS
Left

BORN
3.23.91

BIRTHPLACE
Pori, FIN

ACQUIRED
Selected from Minnesota in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	76	29	26	55	-16

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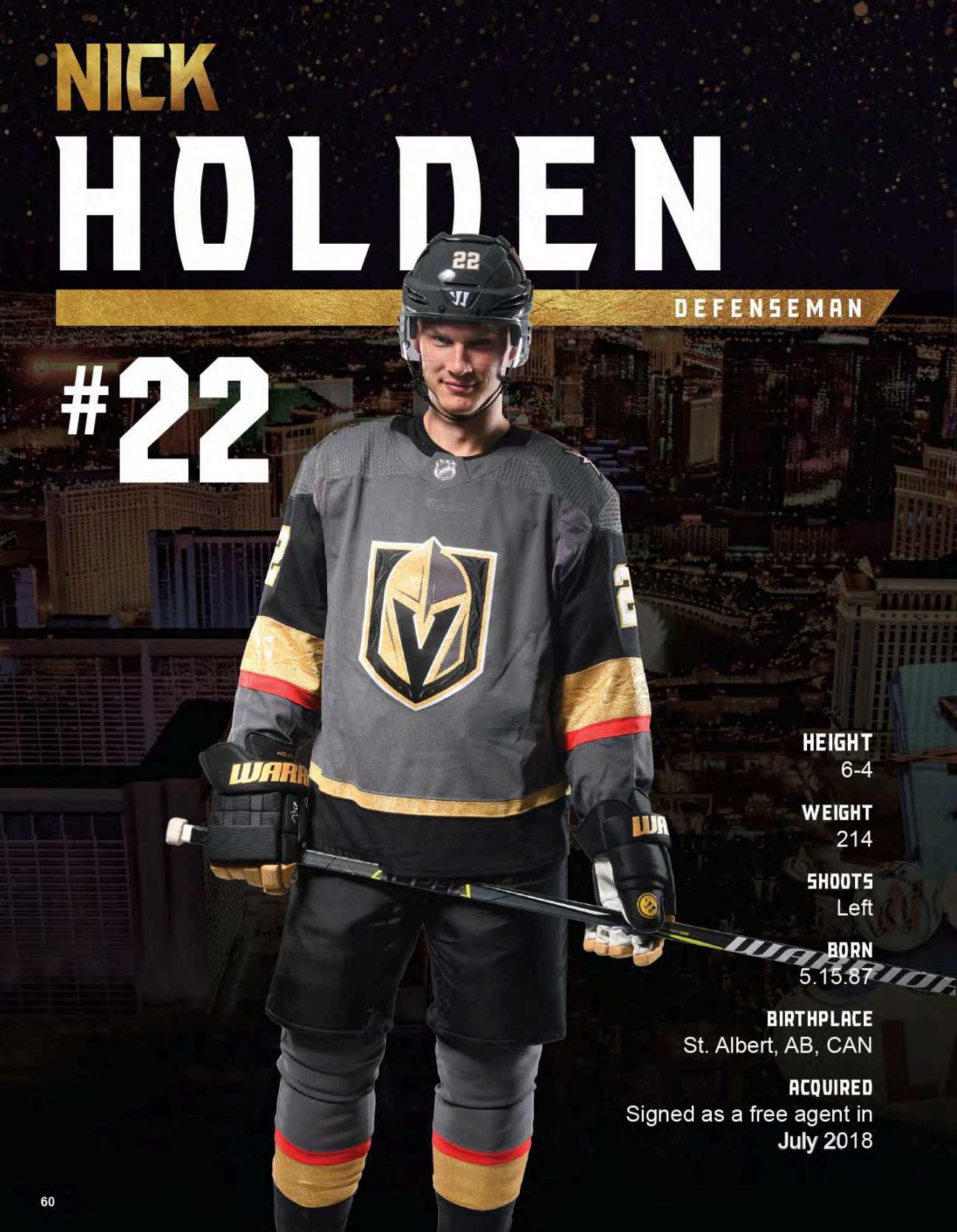
NICK HOLDEN

DEFENSEMAN

#22



HEIGHT
6-4

WEIGHT
214

SHOOTS
Left

BORN
5.15.87

BIRTHPLACE
St. Albert, AB, CAN

ACQUIRED
Signed as a free agent in July 2018

2017-18 STATS

TEAM	GP	G	A	P	+/-
NEW YORK RANGERS/ BOSTON BRUINS	73	4	13	17	-5

VEGAS BORN

BRAD HUNT

DEFENSEMAN

#77

HEIGHT
5-9

WEIGHT
187

SHOOTS
Left

BORN
8.24.88

BIRTHPLACE
Maple Ridge, BC, CAN

ACQUIRED
Signed as a free agent in July 2017

LIVE THE MOMENT

2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	45	3	15	18	-5

VEGAS BORN

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PAIUTE

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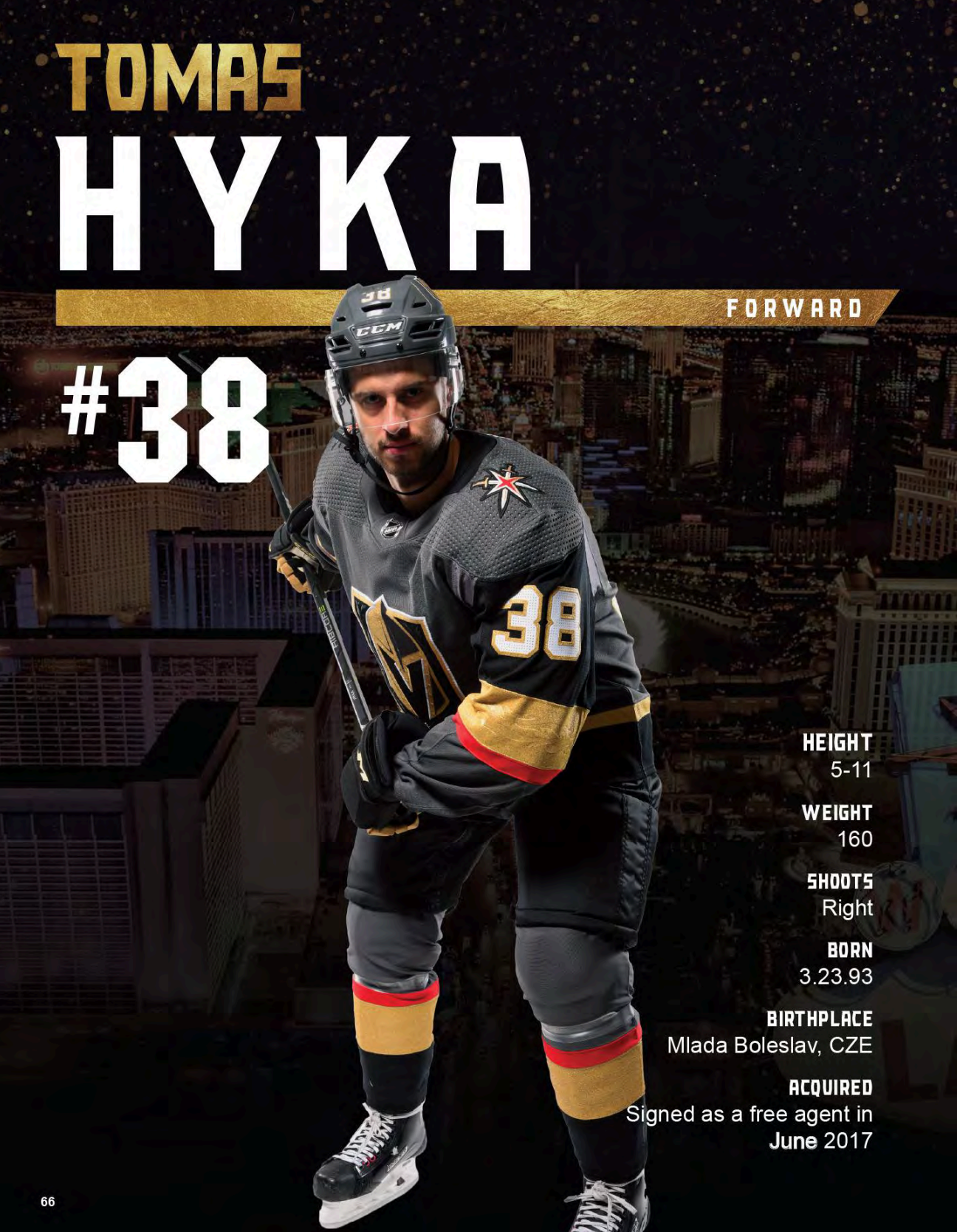
TOMAS HYKA

FORWARD

#38



HEIGHT
5-11

WEIGHT
160

SHOOTS
Right

BORN
3.23.93

BIRTHPLACE
Mlada Boleslav, CZE

ACQUIRED
Signed as a free agent in June 2017

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	10	1	2	3	2

VEGAS BORN

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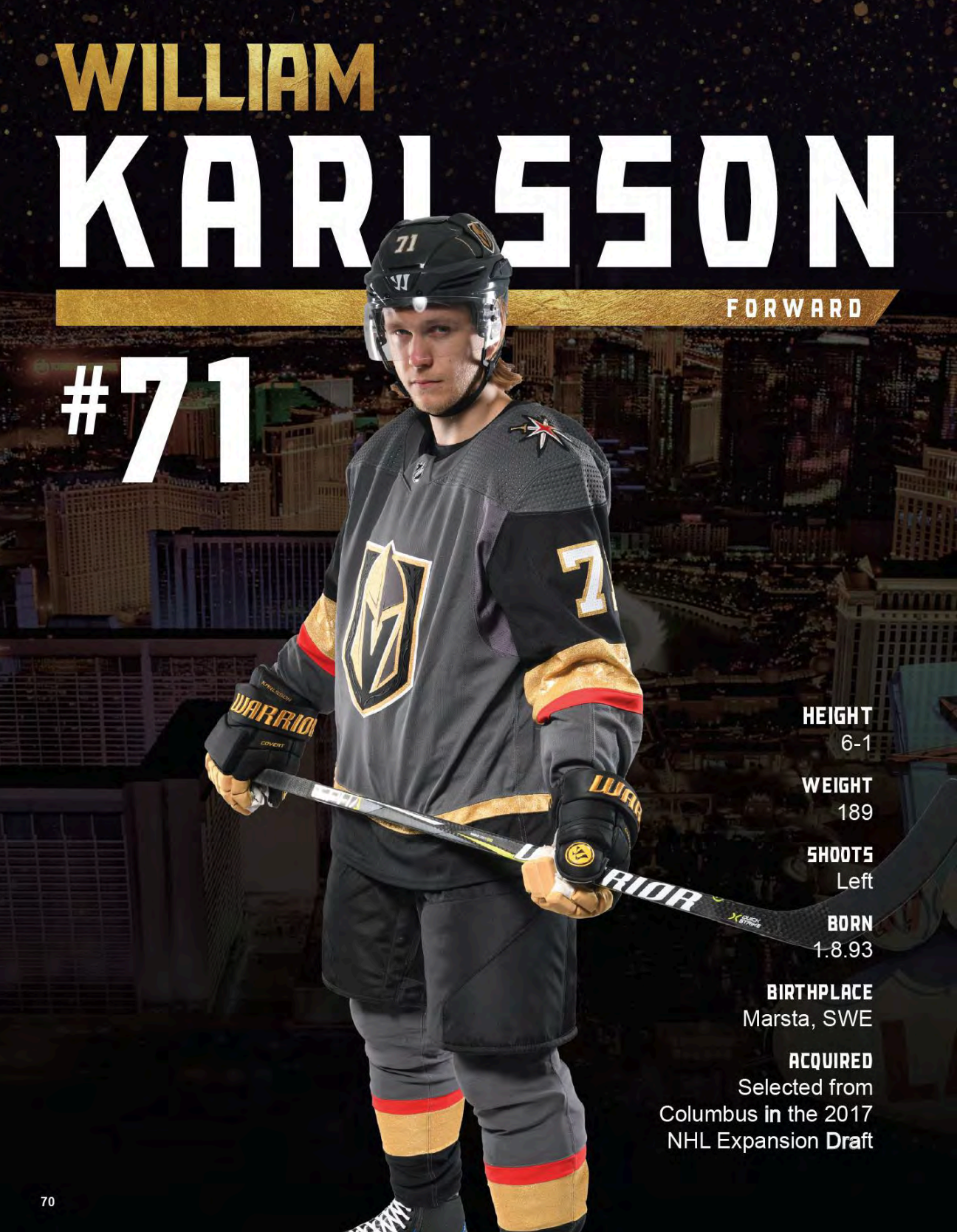
FORWARD

#71



HEIGHT
6-1

WEIGHT
189

SHOOTS
Left

BORN
1.8.93

BIRTHPLACE
Marsta, SWE

ACQUIRED
Selected from Columbus in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	82	43	35	78	49

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FORWARD

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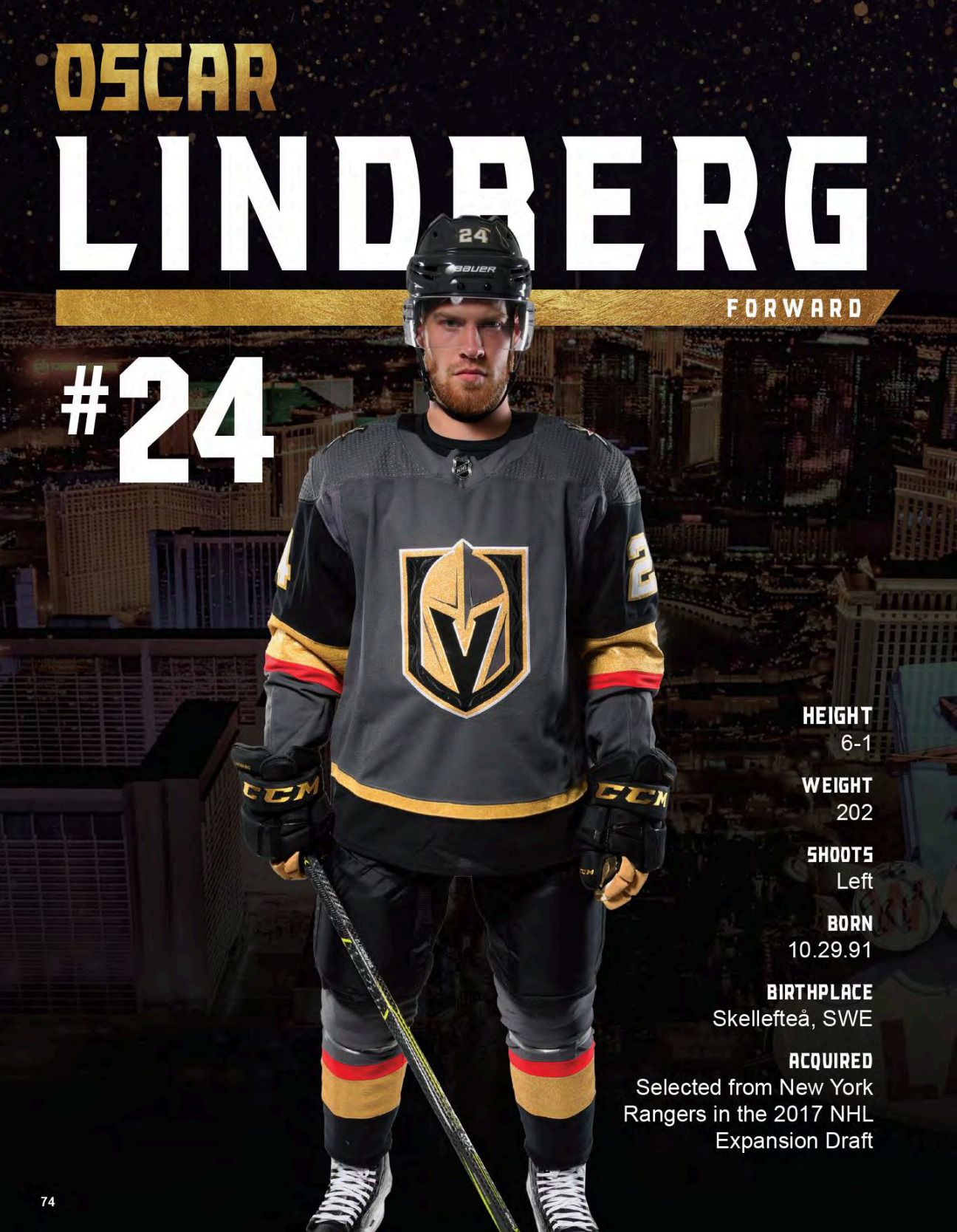

HEIGHT
6-1

WEIGHT
202

SHOOTS
Left

BORN
10.29.91

BIRTHPLACE
Skellefteå, SWE

ACQUIRED
Selected from New York Rangers in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	63	9	2	11	-11

VEGAS BORN

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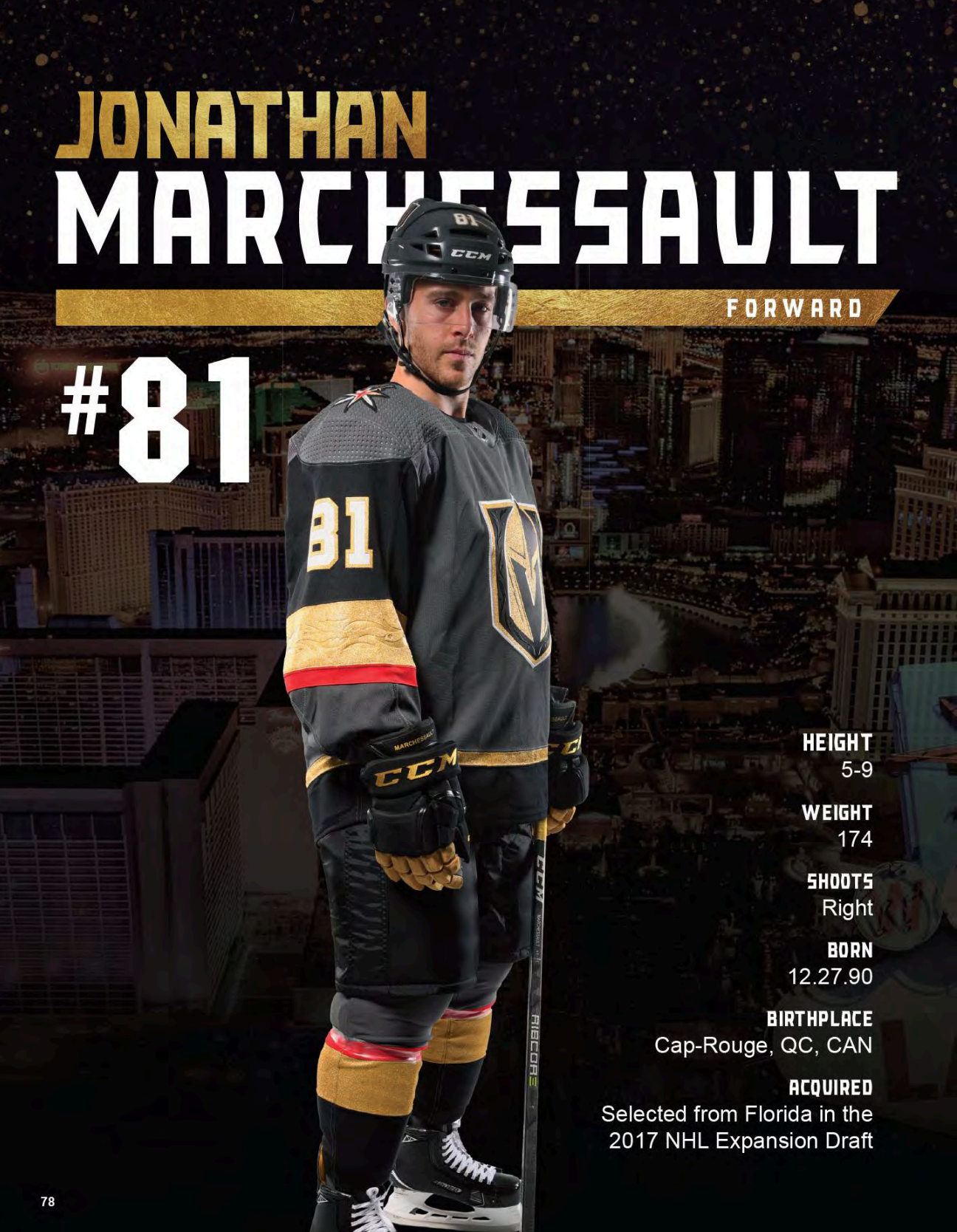
SUU.EDU/GRADUATESTUDIES

JONATHAN MARCHESSAULT

FORWARD

#81



HEIGHT
5-9

WEIGHT
174

SHOOTS
Right

BORN
12.27.90

BIRTHPLACE
Cap-Rouge, QC, CAN

ACQUIRED
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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	77	27	48	75	36

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FORWARD

#25

HEIGHT
6-2

WEIGHT
220

SHOOTS
Left

BORN
2.23.94

BIRTHPLACE
Chicago, IL, USA

ACQUIRED
Signed as a free agent in July 2017

2017-18 STATS

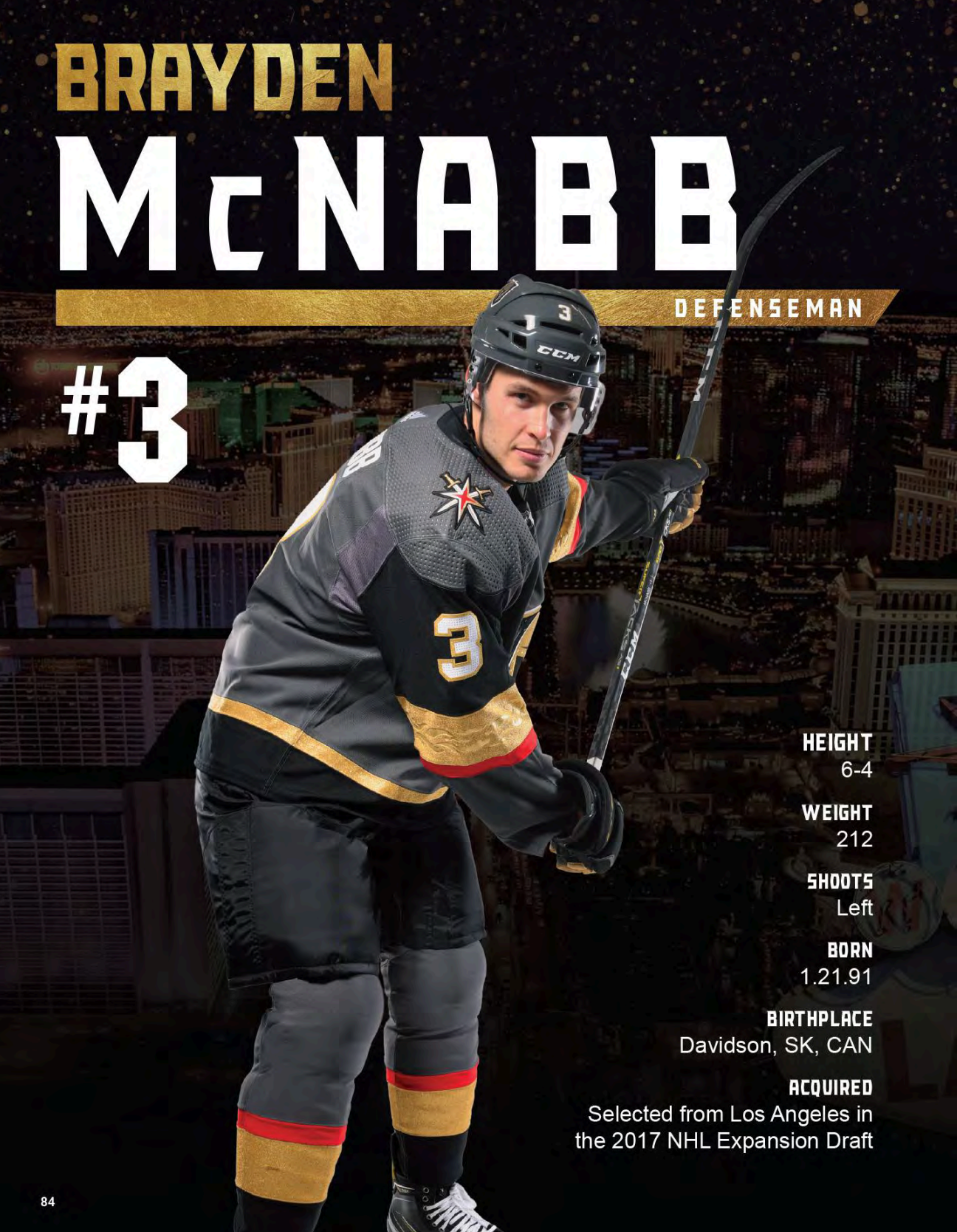
TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	8	0	1	1	0

VEGAS BORN

BRAYDEN McNABB

DEFENSEMAN

#3



HEIGHT
6-4

WEIGHT
212

SHOOTS
Left

BORN
1.21.91

BIRTHPLACE
Davidson, SK, CAN

ACQUIRED
Selected from Los Angeles in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	76	5	10	15	26

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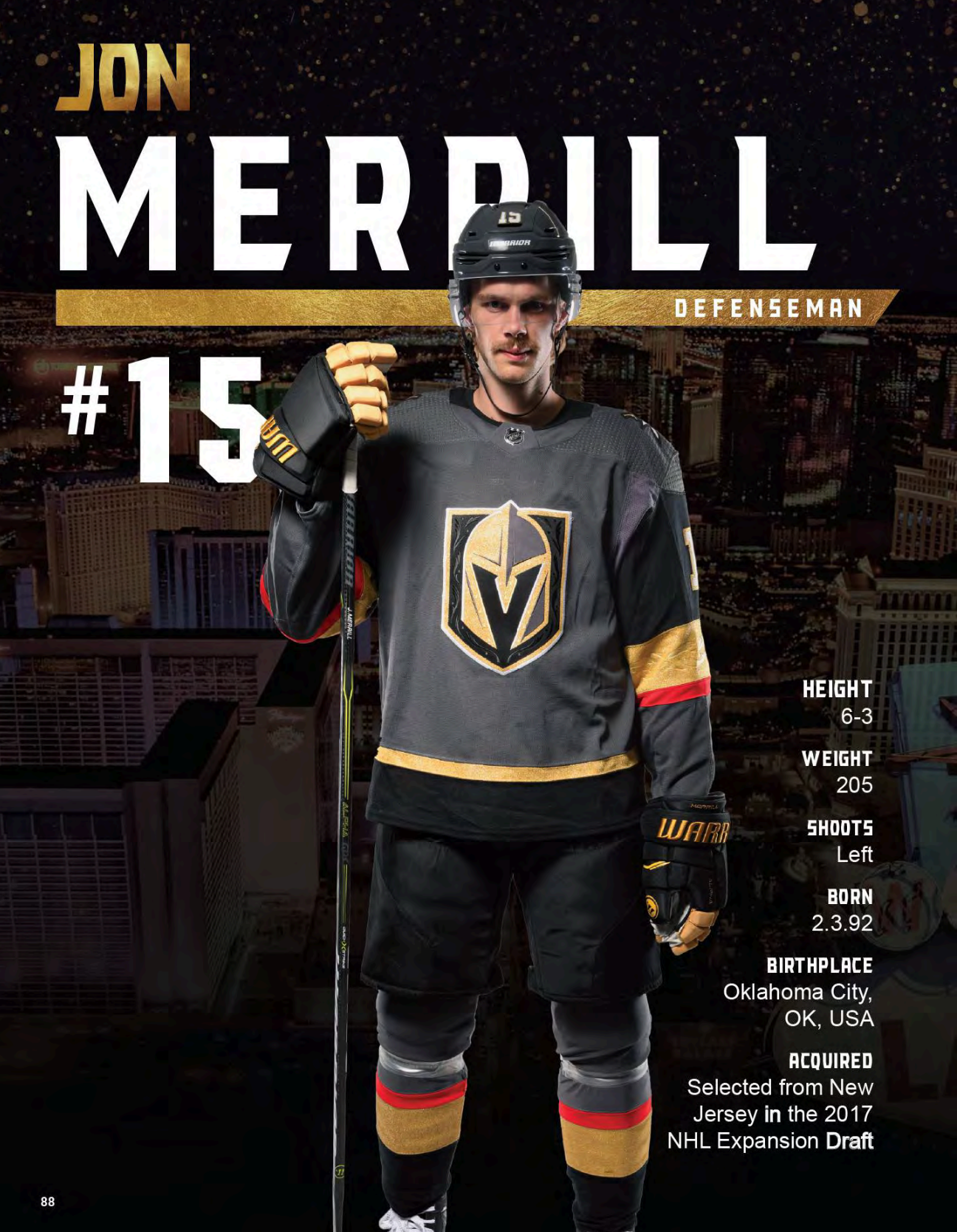
JON MERRILL

DEFENSEMAN

#15



HEIGHT
6-3

WEIGHT
205

SHOOTS
Left

BORN
2.3.92

BIRTHPLACE
Oklahoma City, OK, USA

ACQUIRED
Selected from New Jersey in the 2017 NHL Expansion Draft

2017-18 STATS

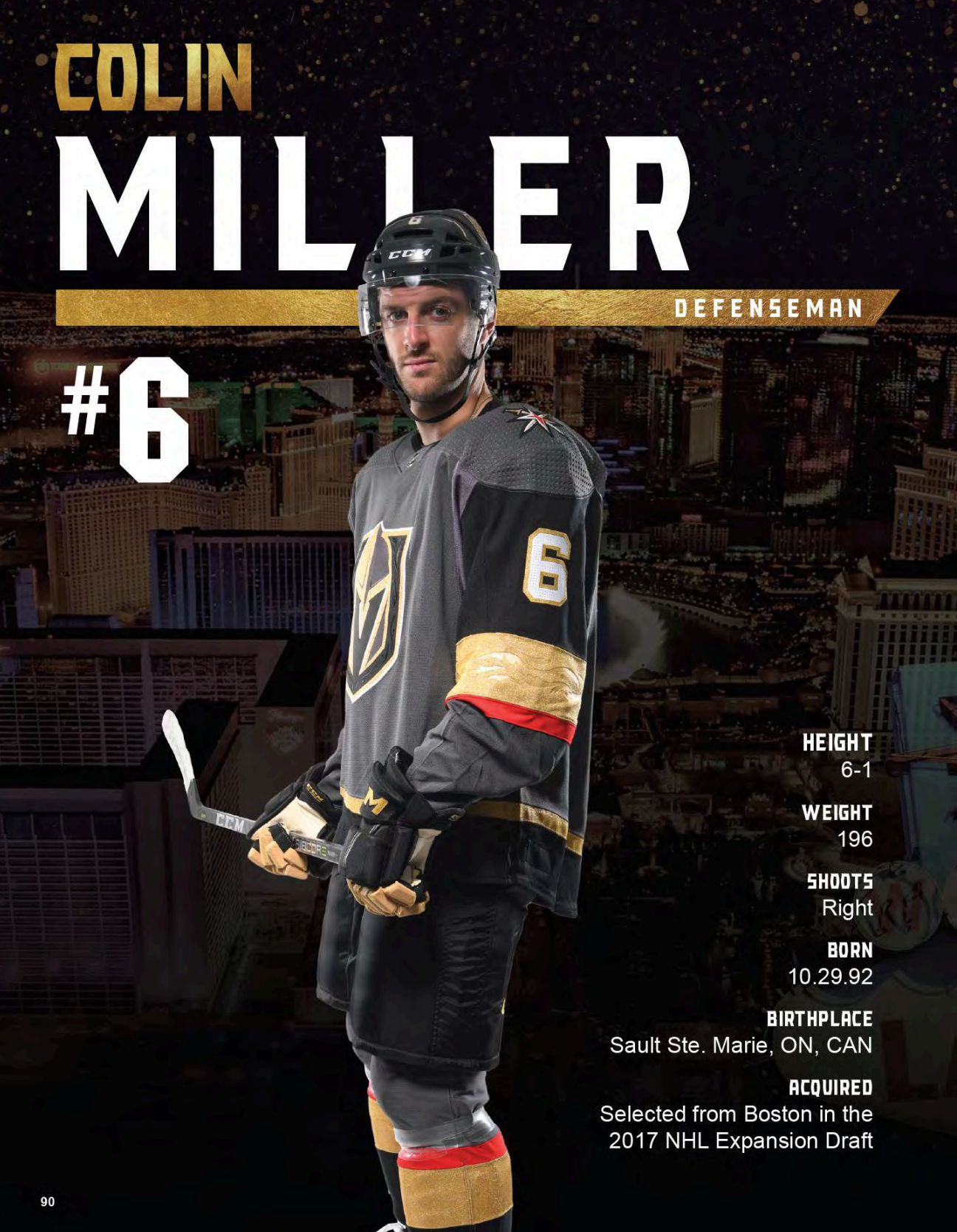
TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	34	1	2	3	7

VEGAS BORN

COLIN MILLER

DEFENSEMAN

#6



HEIGHT
6-1

WEIGHT
196

SHOOTS
Right

BORN
10.29.92

BIRTHPLACE
Sault Ste. Marie, ON, CAN

ACQUIRED
Selected from Boston in the 2017 NHL Expansion Draft

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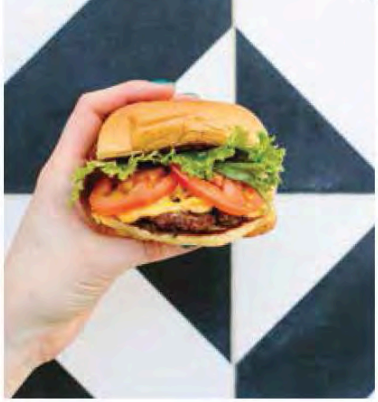
2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	82	10	31	41	-4

VEGAS BORN



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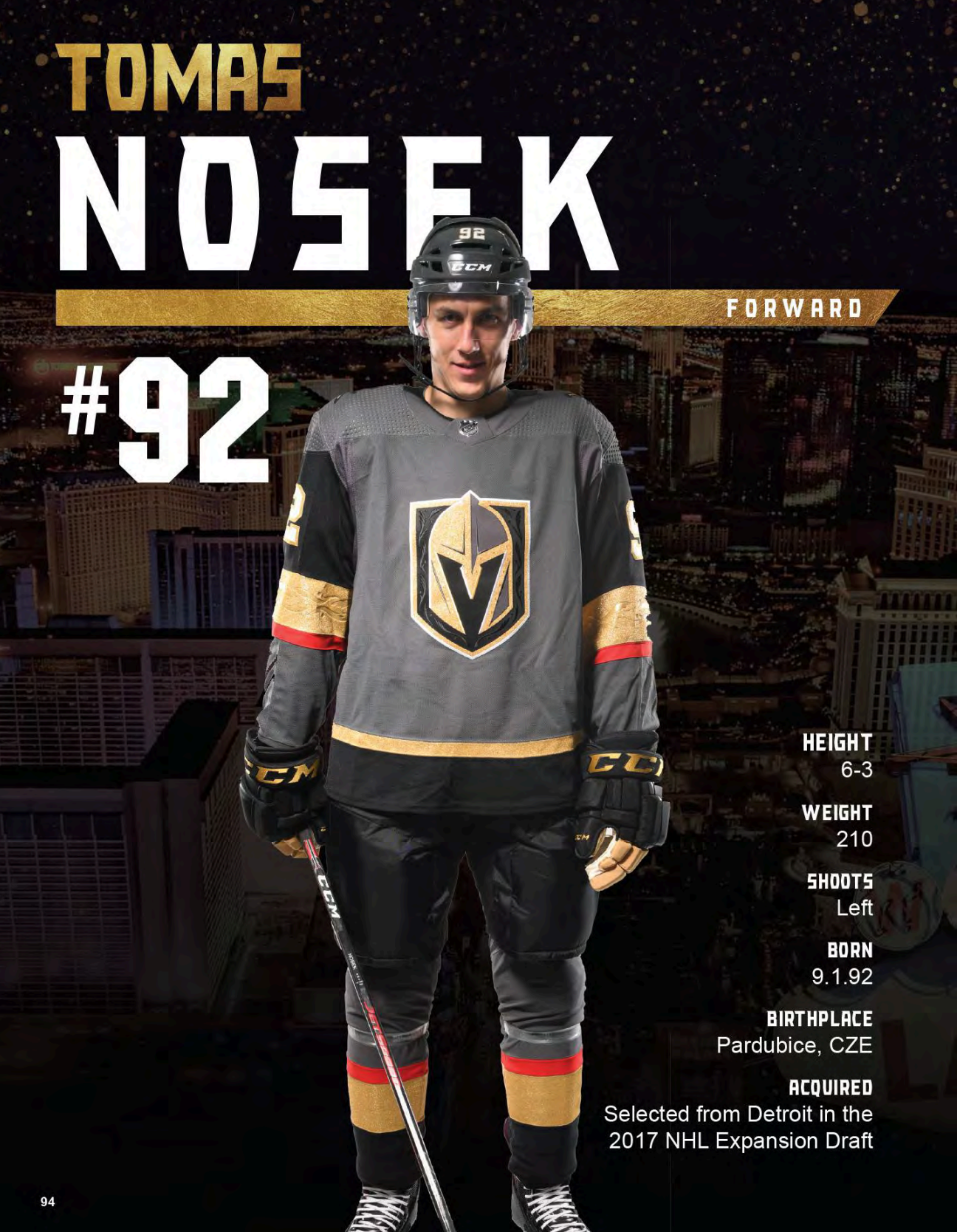
TOMAS NOSEK

FORWARD

#92



HEIGHT
6-3

WEIGHT
210

SHOOTS
Left

BORN
9.1.92

BIRTHPLACE
Pardubice, CZE

ACQUIRED
Selected from Detroit in the 2017 NHL Expansion Draft

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	67	7	8	15	6

VEGAS BORN

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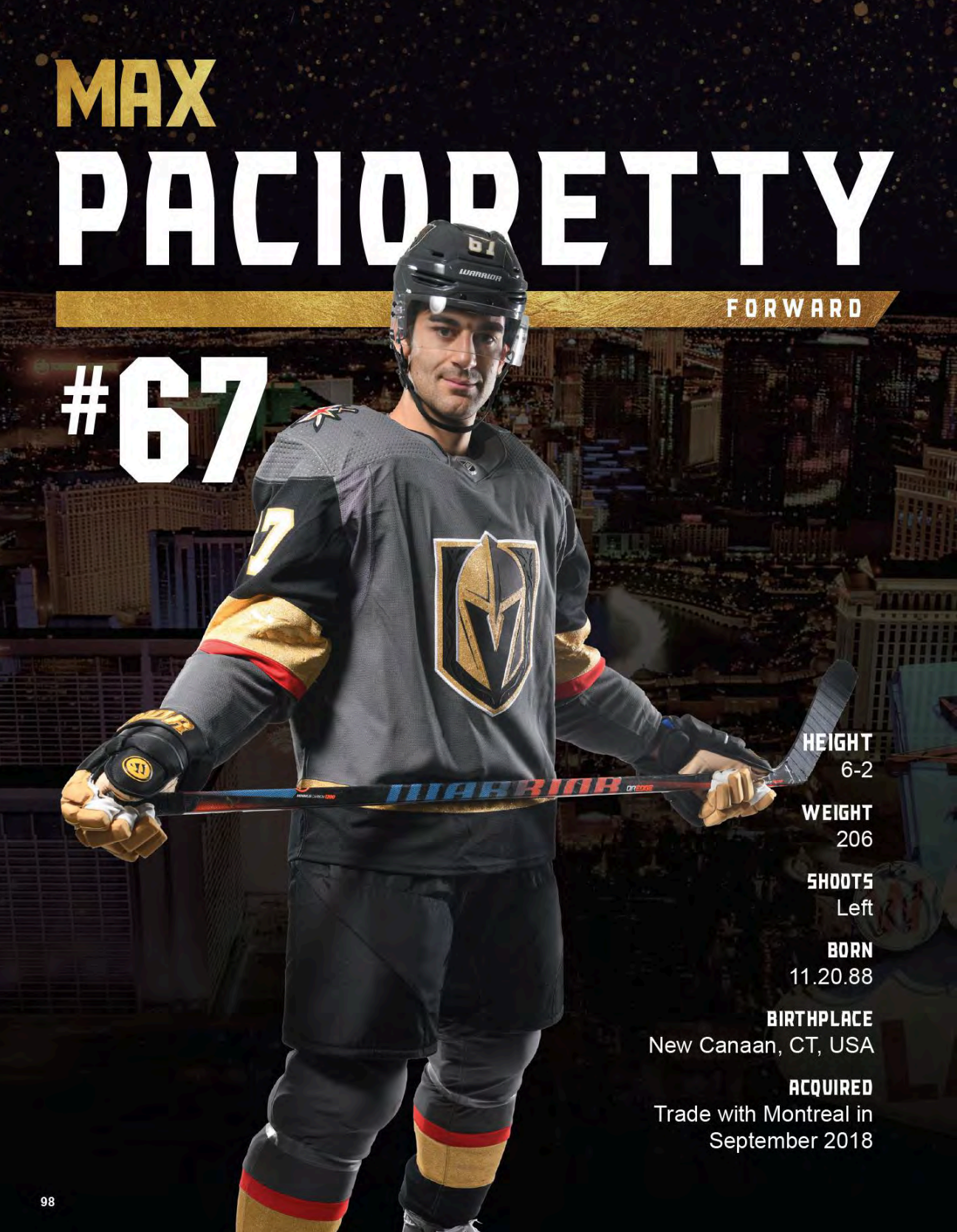
MAX PACIORETTY

FORWARD

#67



HEIGHT
6-2

WEIGHT
206

SHOOTS
Left

BORN
11.20.88

BIRTHPLACE
New Canaan, CT, USA

ACQUIRED
Trade with Montreal in September 2018

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2017-18 STATS

TEAM	GP	G	A	P	+/-
MONTREAL CANADIENS	64	17	20	37	-16

VEGAS BORN

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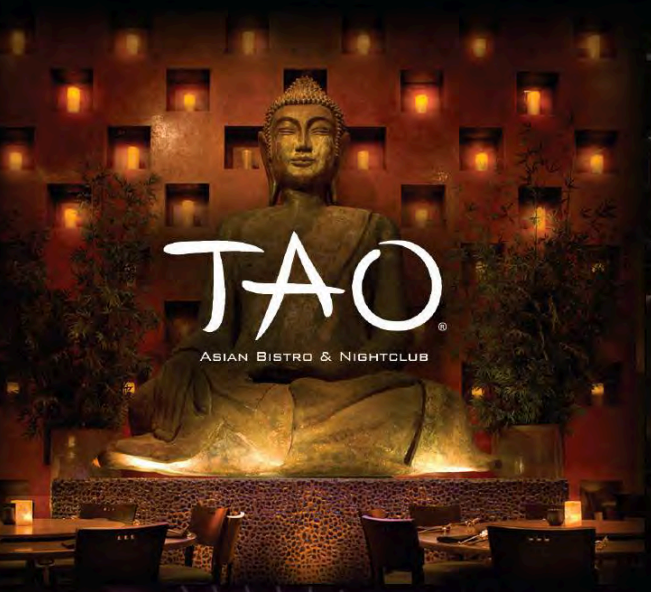

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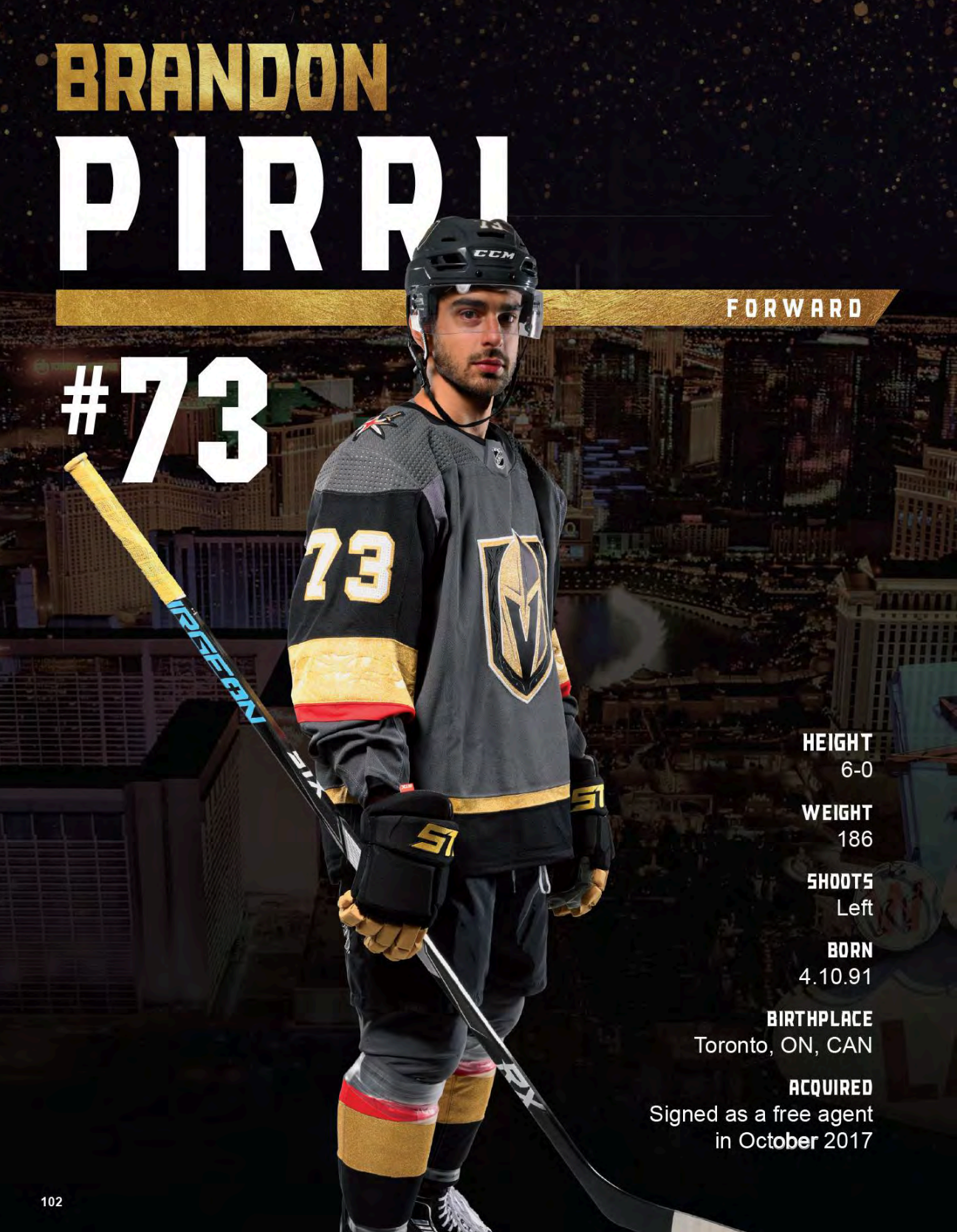
BRANDON PIRRI

FORWARD

#73



HEIGHT
6-0

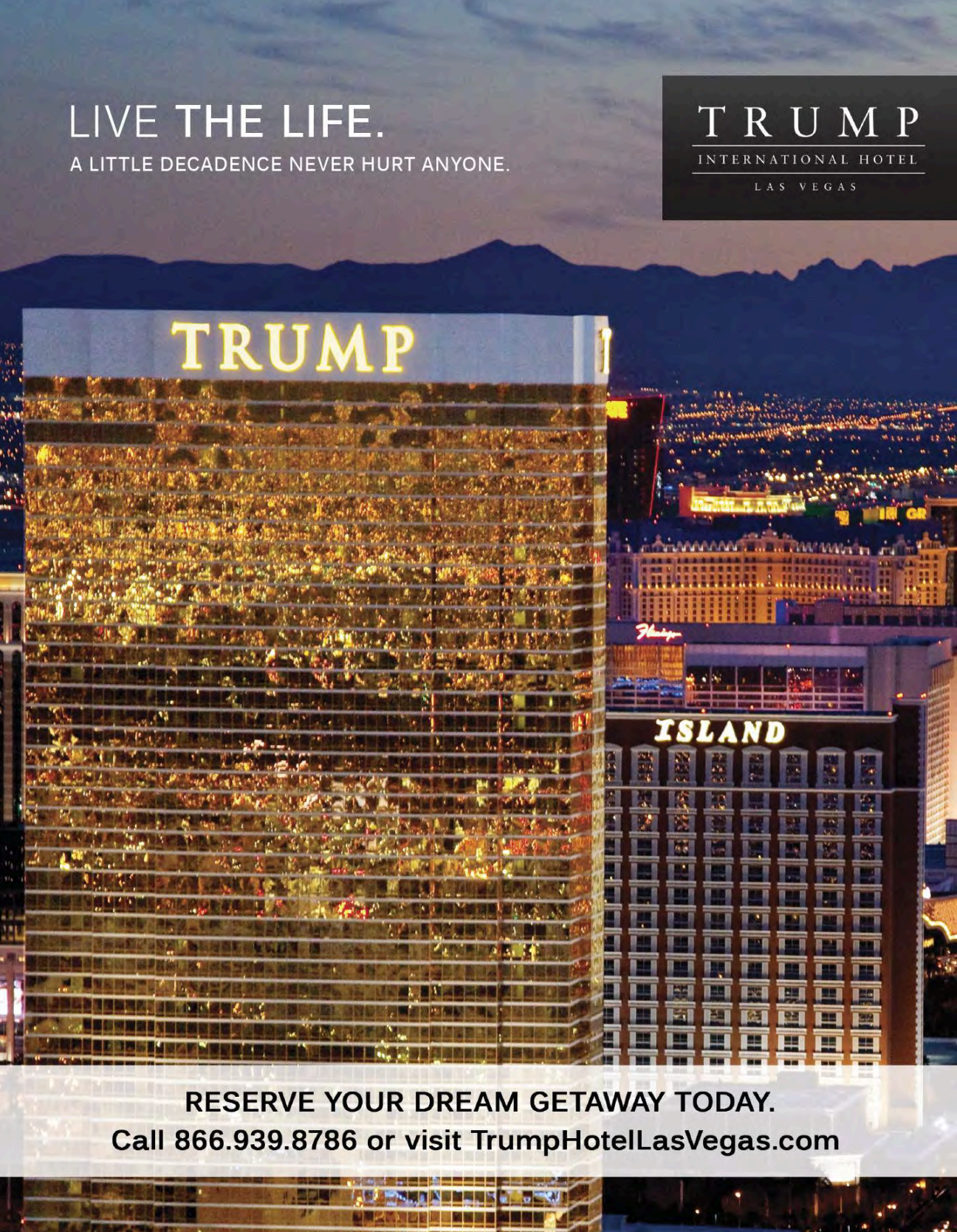
WEIGHT
186

SHOOTS
Left

BORN
4.10.91

BIRTHPLACE
Toronto, ON, CAN

ACQUIRED
Signed as a free agent in October 2017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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	2	3	0	3	3

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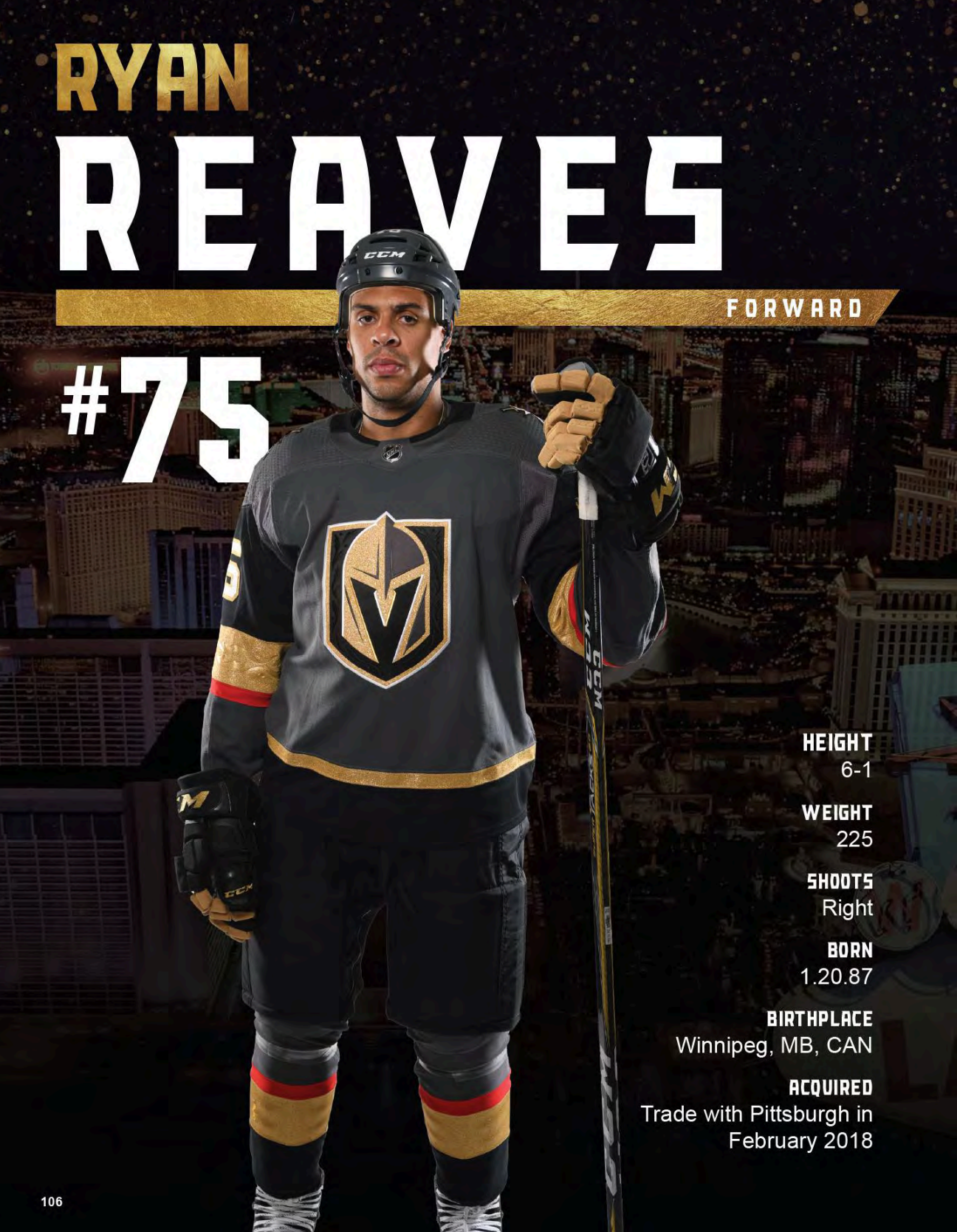
RYAN REAVES

FORWARD

#75



HEIGHT
6-1

WEIGHT
225

SHOOTS
Right

BORN
1.20.87

BIRTHPLACE
Winnipeg, MB, CAN

ACQUIRED
Trade with Pittsburgh in February 2018

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VEGAS
GOLDEN KNIGHTS™

2017-18 STATS

TEAM	GP	G	A	P	+/-
PITTSBURGH PENGUINS/ VEGAS GOLDEN KNIGHTS	79	4	6	10	-7

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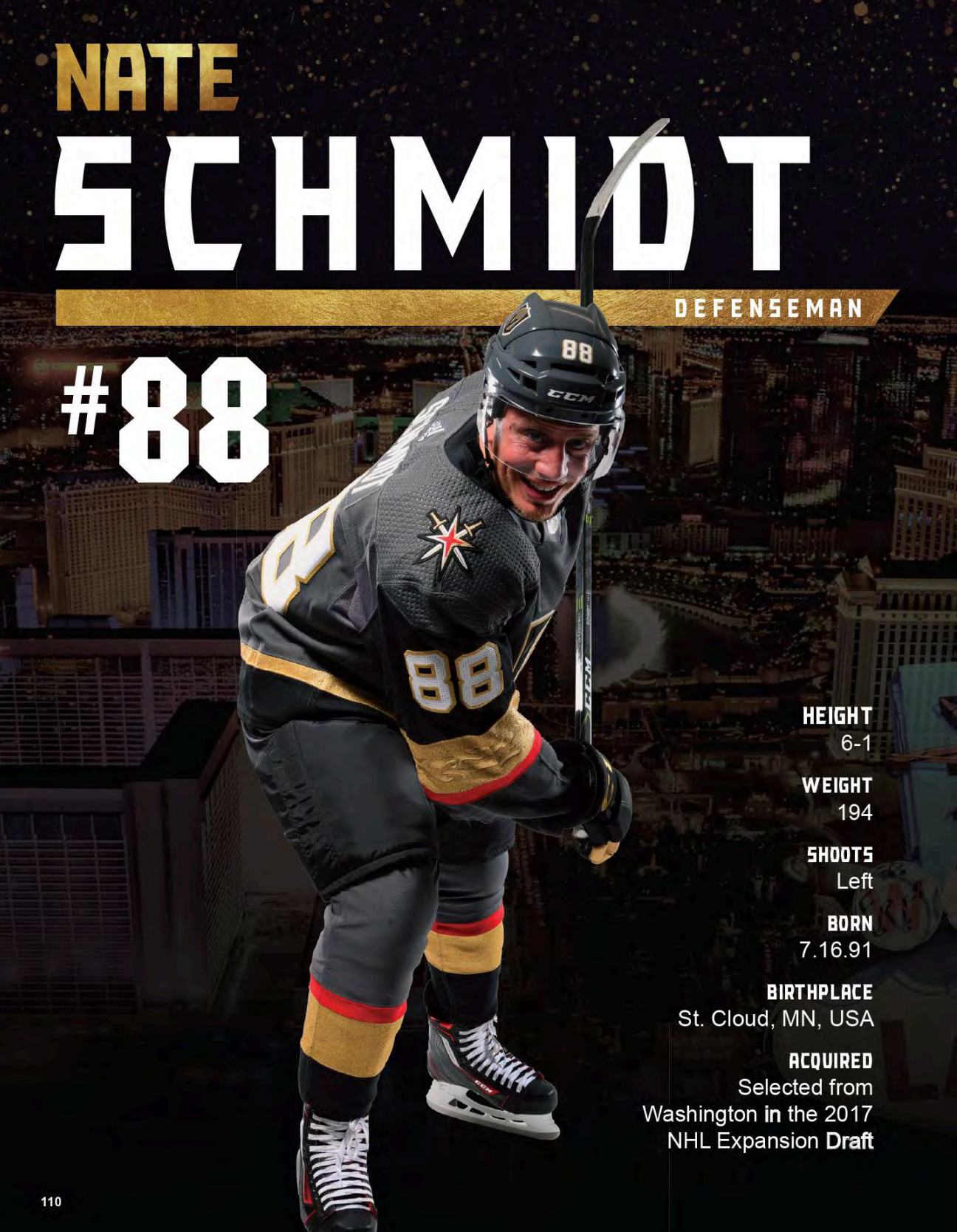
NATE SCHMIDT

DEFENSEMAN

#88



HEIGHT
6-1

WEIGHT
194

SHOOTS
Left

BORN
7.16.91

BIRTHPLACE
St. Cloud, MN, USA

ACQUIRED
Selected from Washington in the 2017 NHL Expansion Draft

2017-18 STATS

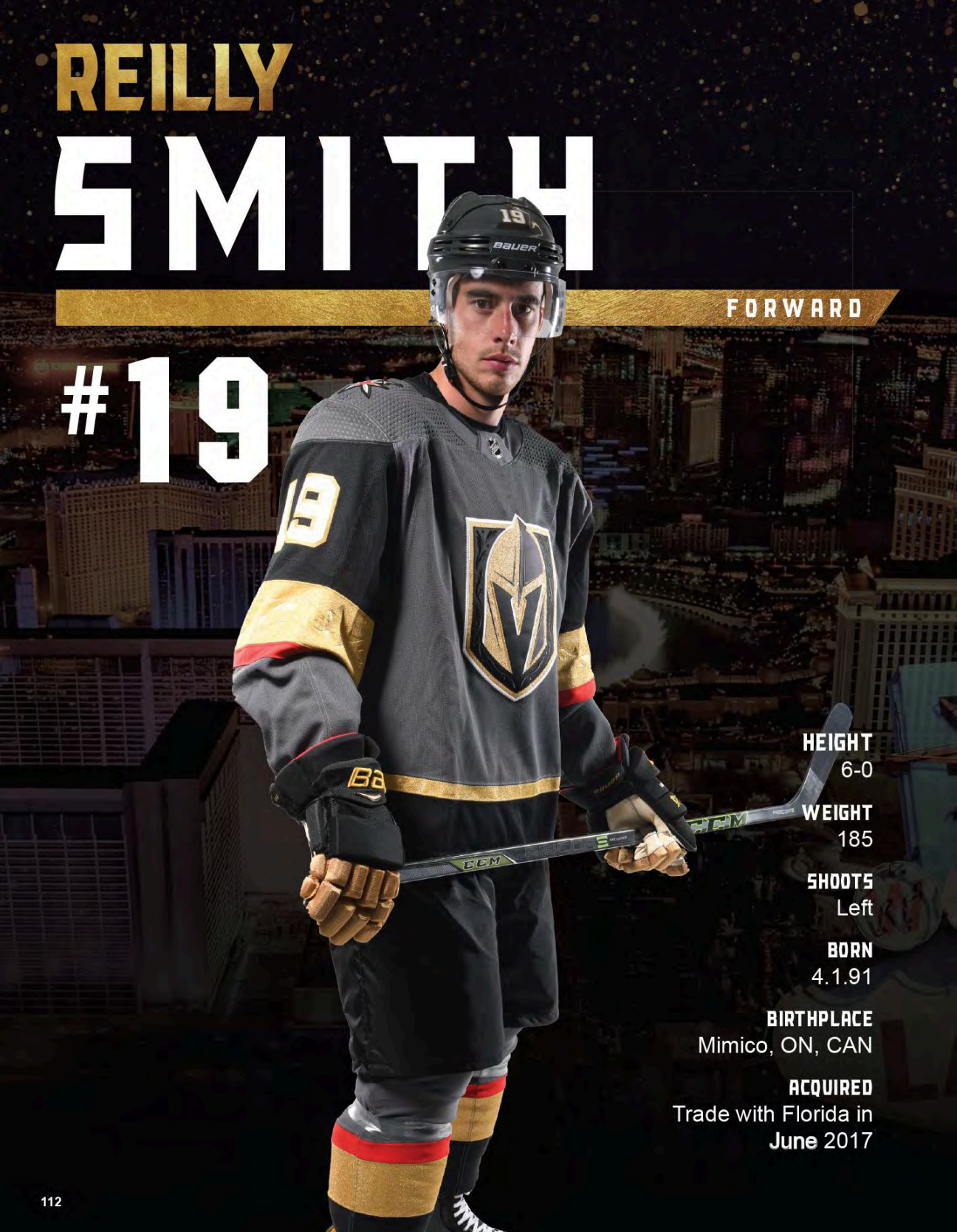
TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	76	5	31	36	19

VEGAS BORN

REILLY SMITH

FORWARD

#19



HEIGHT
6-0

WEIGHT
185

SHOOTS
Left

BORN
4.1.91

BIRTHPLACE
Mimico, ON, CAN

ACQUIRED
Trade with Florida in June 2017

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	67	22	38	60	31

VEGAS BORN

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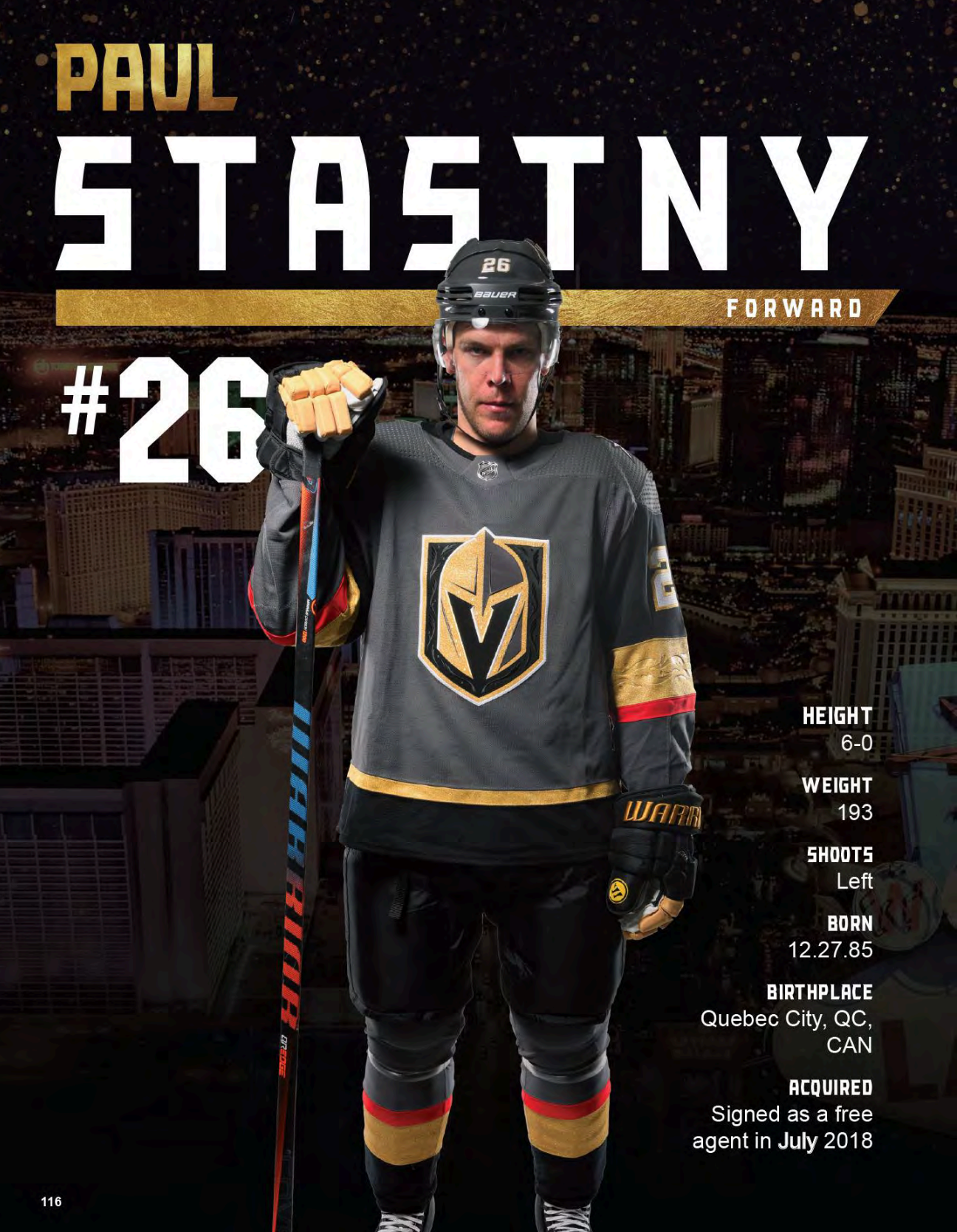
PAUL STASTNY

FORWARD

#26



HEIGHT
6-0

WEIGHT
193

SHOOTS
Left

BORN
12.27.85

BIRTHPLACE
Quebec City, QC, CAN

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REGAL

2017-18 STATS

TEAM	GP	G	A	P	+/-
ST. LOUIS BLUES/ WINNIPEG JETS	82	16	37	53	1

VEGAS BORN

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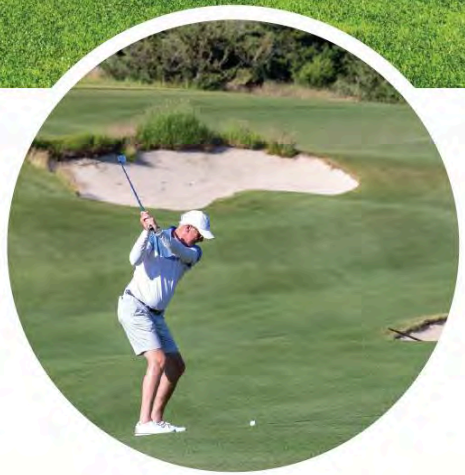

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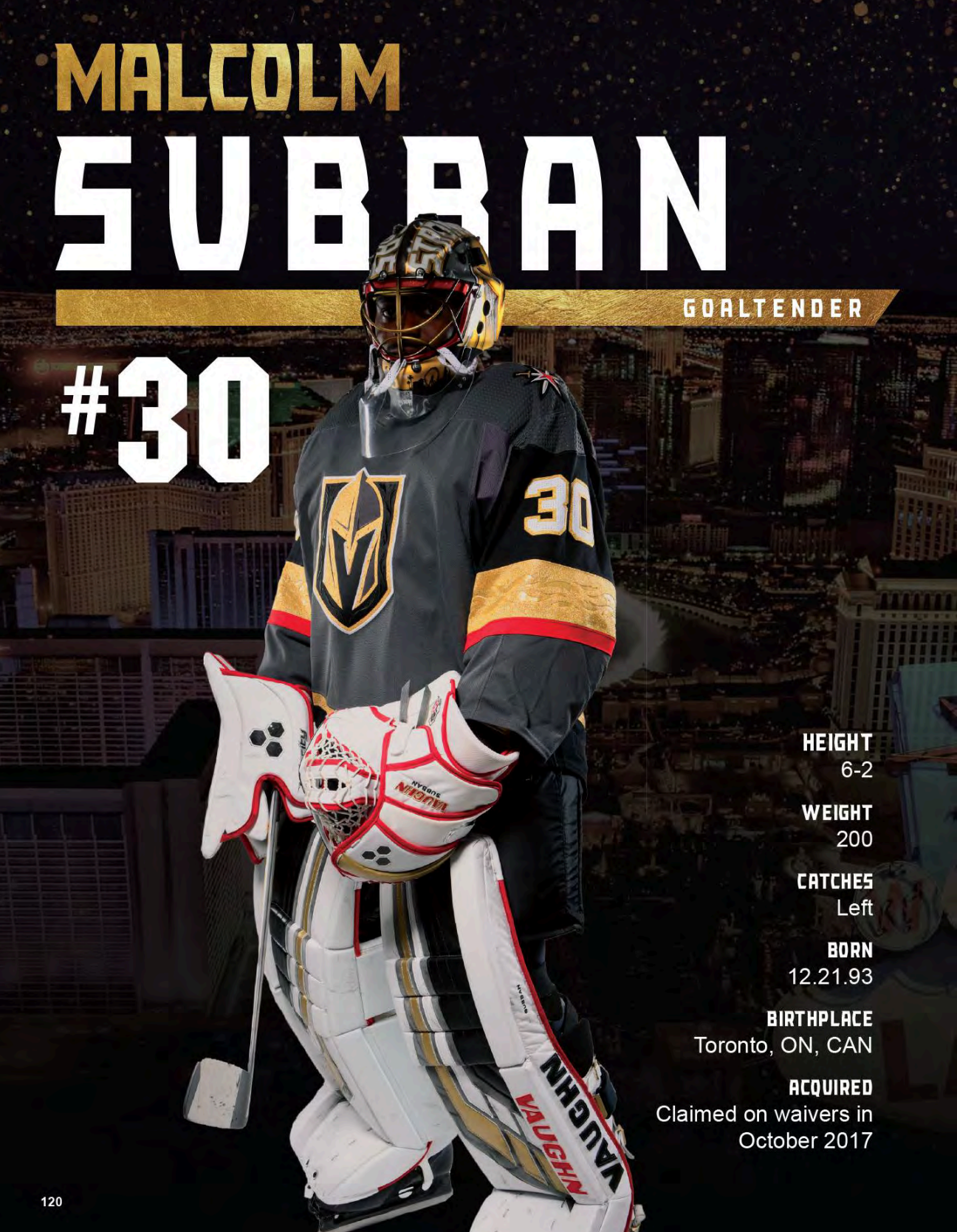

HEIGHT
6-2

WEIGHT
200

CATCHES
Left

BORN
12.21.93

BIRTHPLACE
Toronto, ON, CAN

ACQUIRED
Claimed on waivers in October 2017

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2017-18 STATS

TEAM	W	L	OT	GAA	SV%
VEGAS GOLDEN KNIGHTS	13	4	2	2.68	.910

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#27

HEIGHT
6-2

WEIGHT
195

SHOOTS
Left

BORN
8.3.95

BIRTHPLACE
Langley, BC, CAN

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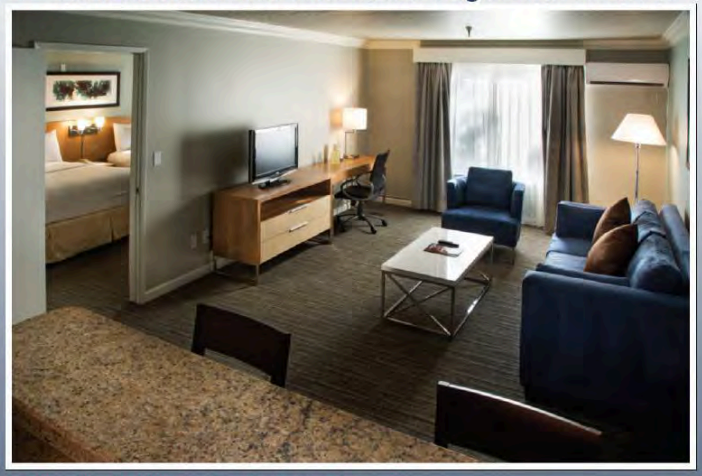

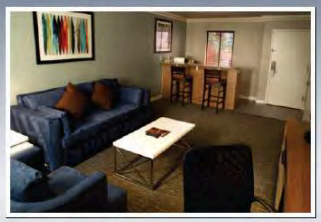

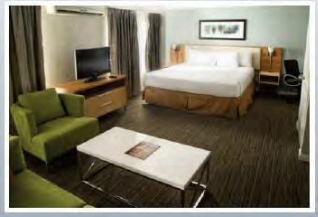

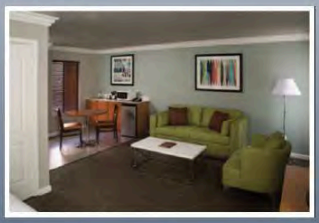

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	61	6	23	29	5

VEGAS BORN

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FORWARD

#89

HEIGHT
6-4

WEIGHT
222

SHOOTS
Right

BORN
5.10.96

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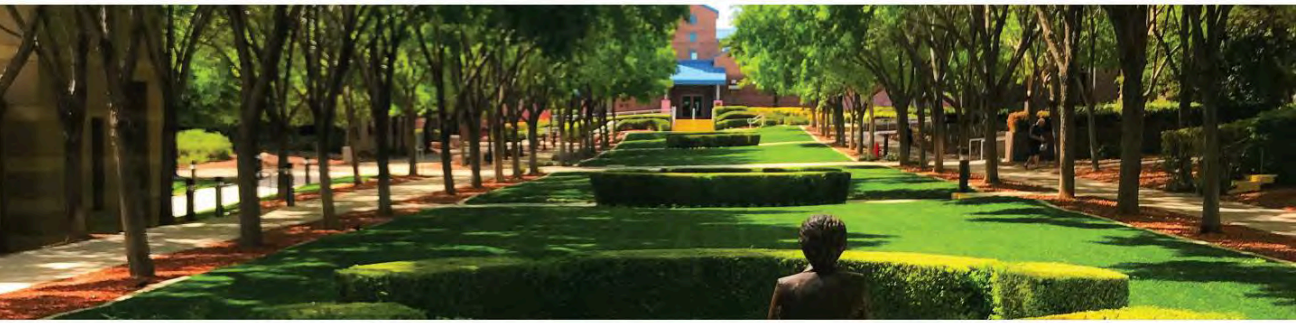

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2017-18 STATS

TEAM	GP	G	A	P	+/-
VEGAS GOLDEN KNIGHTS	78	15	22	37	3

VEGAS BORN

Before delivering Las Vegas its first major league professional sports franchise, Vegas Golden Knights owner Bill Foley pursued another personal passion of his – winemaking. Shortly after, The Foley Food & Wine Society was founded to help others share their love for world-class wines, exquisite food and amazing experiences. Society members enjoy access to a portfolio of highly-acclaimed wines from some of the most-celebrated names in winemaking today, including Chalk Hill, Roth & Sebastiani, as well as invites to exclusive events and exceptional culinary experiences.

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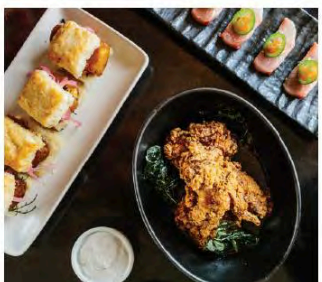
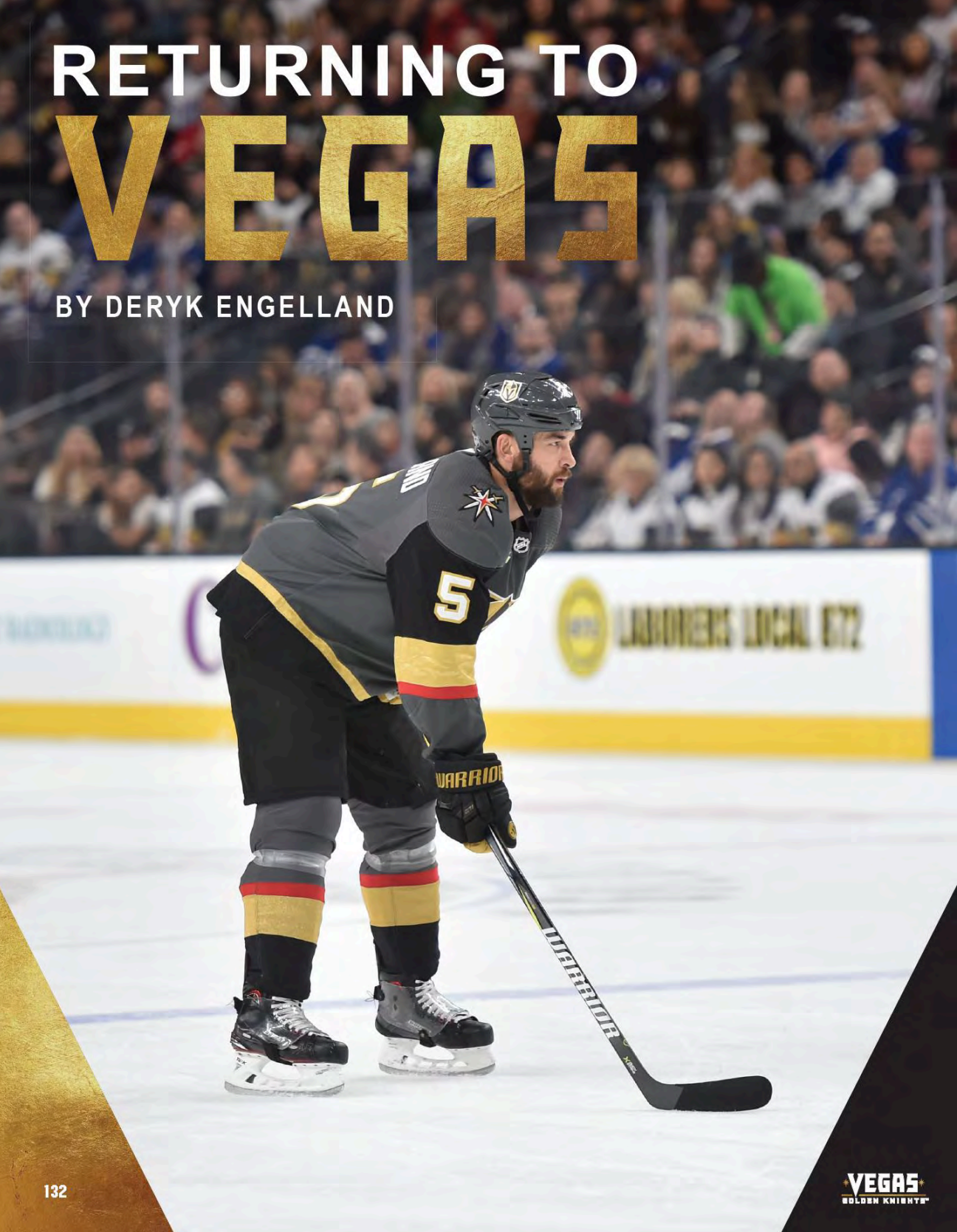
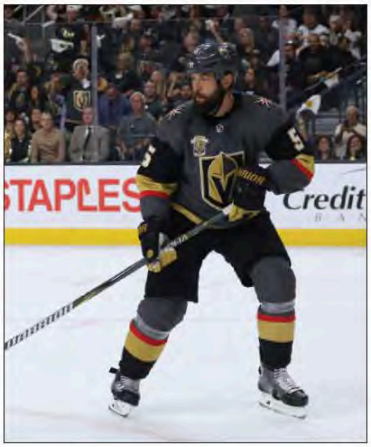


RETURNING TO VEGAS

BY DERYK ENGELLAND





Hockey brought me to Las Vegas and now it's keeping me here.

When I moved here for the Wranglers in 2003, my career was just beginning and I wasn't sure where my future would take me. Then I met my wife here. We went all over the place for hockey, but no matter what, we were always drawn back to Vegas. We spent almost every summer here. It's the big city, yet small community feel that keeps us here. We have so many great friends in town and you can't beat the weather, the beautiful communities and the world-class entertainment on the Strip.

It's so hard to come up with words to describe the feeling of finding out hockey could keep me here year-round, but we couldn't be happier.

We love Las Vegas and more importantly we love the people in the city of Las Vegas.

As we geared up for the Golden Knights first season, the tragic events of October 1 shook us to the core. There were so many emotions running through our heads and we were so heartbroken, hockey wasn't even near our thoughts. Normally, the weeks leading up to the start of the season, the only thing you're thinking about is hockey.

After that night, my wife and I knew we were going to do whatever we could to help this city heal. Little did we know how much the rest of the team would contribute as well.

It was amazing. Guys who had been here just a couple of weeks were texting one another, wondering what we all could do to help. They all wanted to help their new city, a city they had no real connection to. We went to a coffee shop, wanting to bring coffee and snacks to the first responders. As soon as the employees heard what we were doing, they gave us the big jugs of coffee and bags of snacks.

It wasn't just us, or the team. It was the whole community. We went to pick up food and water to drop them off at Union Station for the first responders and victims' families. Just at that one store, there were probably four or five other groups doing the same thing. One of the girls was picking up snacks and water for the lines at the blood donation center.

It was so amazing to see the way the community we love so much come together after a tragedy.

It was only a few days afterward and we were in Dallas to open the season. We barely had thought about hockey those days leading up to the game, but the guys wanted to play for the city and the people that were affected. As tragic as October 1 was, it jump started our team.

We came back to win that game with two goals from

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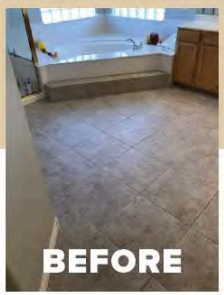

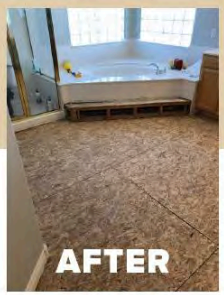

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James Neal in the third period. That win fueled the guys in the locker room, knowing we went out to win for Las Vegas. After the game, I received a text from a local fireman, just about how the spirits of the fire department were lifted just with that win. I showed a few guys in the back of the bus and they were so excited what we were able to accomplish just by winning a game on the road. I saw in their eyes that there was no way we'd lose that home opener a few days later.

After the second game in Arizona, I was brought an idea and asked if I'd be willing to speak before the home opener. I was a little hesitant at first, I'd never spoken in front of more than 20-some guys. I talked to my wife and she thought it was an extremely good idea for me to do it. The team sent over a list of points to hit, it was fairly long and my wife knew there was no chance I'd remember it all. She trimmed it down for me a little bit, while still hitting all the major points we wanted to hit. I had three days to remember it and it's all I thought about because I didn't want to mess it up. It was such a big moment to be asked to do following what happened. I'd lie in bed for two hours at night, going over it in my head, trying to memorize it.

Those few days leading up to the game, I knew the speech was important. I knew it was a chance to sort of help comfort the city. I guess I didn't really think about what the response would be, because at the time you're not thinking about that. I just wanted to do what I could to help those that were affected. We had no idea it would become so engrained in the season and how people recovered from that horrific night. Even after the season, I still get people thanking us for the speech and what the team has done for the community.

We knew there was no way we'd lose that game. When I scored that night, there was just no way to put it into words, or even the emotions running through me.

Those wins and the way we wanted to win for the community really ended up playing into the whole season. At the beginning, those thoughts fueled everyone in the locker room. We kept winning. After five, six wins, guys started thinking, 'Wow, we have an extremely good team. Let's keep this rolling."

We never stopped wanting to win for Las Vegas, but we realized we could make a lot of noise in our first season. We had a heck of a season and made a lot of memories with a lot of amazing moments. As I look back on that first season with the Golden Knights, the speech will go down as one of the top moments in my career.

Las Vegas is home and those moments make that truer now than ever before.

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A RIVALRY IN THE MAKING?

VEGAS VS. L.A.

BY GORDON WEIGERS

A RIVALRY IN THE MAKING?

Rivalries in the National Hockey League are born in various ways. Some are based on geography, others break out over words. When teams go through a heated playoff series, they often look at each other differently the next season. Existing rivalries in the league meet all those criteria but have the individual spice that makes each one so unique. The Vegas Golden Knights don't have that yet. With only one season of competition under their belt, the Golden Knights are lacking one key component to a rivalry that all others in the league have: history.

History is a byproduct of time. As the Golden Knights franchise gets older, rivalries will be born out of the history that is written. Aside from a memorable inaugural season, the Golden Knights don't have that history to draw on yet. As the team plays season after season and goes through the ups and downs of an NHL franchise, rivalries with different teams will be formed in different ways.

But after one season, seeds of antagonism have been sown between Vegas and the Los Angeles Kings. The Kings are 270 miles down Interstate-15 from Las Vegas, the clubs have already exchanged a bit of bulletin board material and their meeting in the first round of the 2018 Stanley Cup Playoffs indicates future enmity on the ice.

That's how it looks from the outside. Internally, the Golden Knights players look back on last year's games against the Kings the same way they do any other games. In order to be compared to some of the most notable rivalries throughout the league, forward Reilly Smith thinks that it'll take some time.

"History is the most important thing," Smith said. "That's the one thing that we're lacking, so it's tough to say we have a rivalry with any one team having been in the league for one year."

For defenseman Brayden McNabb, there's a personal element that figures into the equation. The former Kings defenseman was selected by the Golden Knights in the Expansion Draft and, after a season hampered by injuries with the Kings in 2016-17, there was some uncertainty coming to Vegas.

"I just wanted to work as hard as I could," McNabb said. "I knew [Vegas] had a lot of defense and I was honestly just trying to make the team."

When the year started, the Golden Knights started making history as they had the hottest start of any expansion franchise in league history. With an 11-6-1 record through 18 games, it was time to meet Los Angeles. When the teams first met on Nov. 19, Vegas showed that their impressive start to the season was no fluke. They scored

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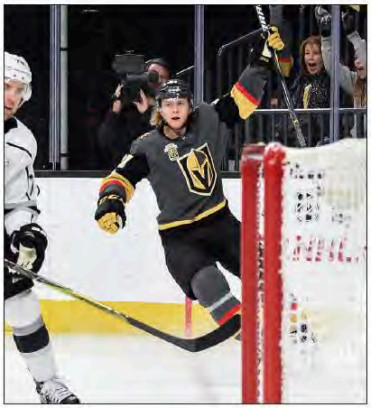


three times in the first period of that game and ended up with a 4-2 win.

"Anxious, excited and nervous," McNabb said of his emotions heading into that game. "It was nice to get out to that three-goal lead and win that game."

In their next meeting on Dec. 28, Vegas silenced the Staples Center crowd with a 3-2 overtime victory on the road. Then, the silence was broken when Kings defenseman Drew Doughty spoke after the loss.

"There's no way they're going to be a better team than us by the end of the season," Doughty said at the time.

At face value, that's grade-A bulletin board material for the Golden Knights. But in a season where so many doubters were given all-you-can-eat passes to the crow buffet, Doughty's words went in one ear and out the other.

"If that was bulletin board material, then we could fill three arenas full of different quotes that different people said," Smith said.

The Kings evened the season series with consecutive wins in February and locked down a wild card spot in the Stanley Cup Playoffs, but their reward for reaching the postseason was a first round series against the Pacific Division Champion Golden Knights.

"You're not going to have the idea that you'll walk through any team, no matter where you're seeded," Smith said.

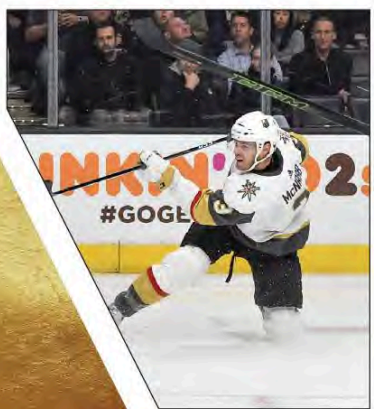
To win a playoff series, you need a mix of determination and good-fortune. The Golden Knights got both of those. After winning a hard-fought game one, 1-0, the Golden Knights outlasted the Kings for a 2-1 win in double overtime of game two. Erik Haula netted the game-winning goal at 15:23 of the second overtime and his goal set the tone for the rest of the series.

"They gave us two really tough tests in the first two games of the series at home," Smith said. "Those are important games to win, you've got to be able to win those."

Vegas trailed 1-0 in the third period of game three but found the back of the net three times in the span of 8:34 to take a 3-1 lead, eventually winning the game 3-2. With a commanding 3-0 series lead, a hostile Los Angeles crowd awaited the Golden Knights in game four. The stage was set for McNabb to step up against his former team. At 4:04 of the second period, he blasted home the only goal of the game as Vegas won its fourth-straight one-goal game and completed the first-round sweep of Los Angeles.

"I had a lot of emotions when it happened, it was a lot of excitement," McNabb said. "It was a pretty special moment."

In just one season, a sapling of history exists between the Golden Knights and the Kings, but it will take more than just one year of battle for that sapling to blossom. Right now, Vegas and Los Angeles are adversaries in the NHL and there is potential for the next great rivalry in the league to emerge between the Golden Knights and the Kings. As playoff series are played, as words are exchanged and as years go by, the Vegas Golden Knights and the Los Angeles Kings have the pieces in place to produce years of great hockey against one another.



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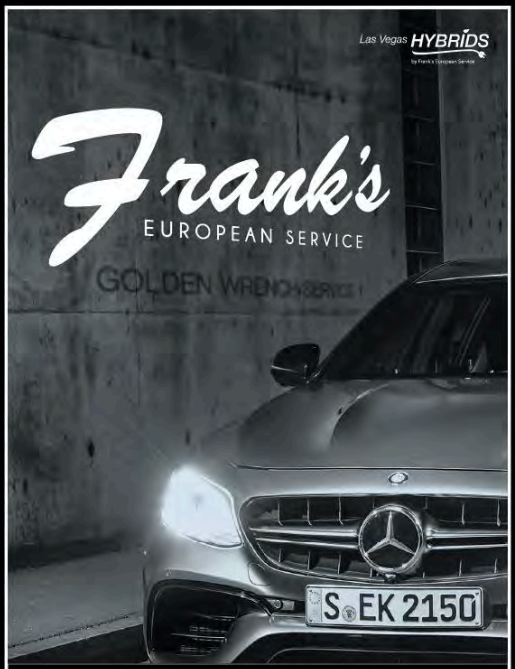

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EVOLUTION OF A BRAND

BY KAITLYN AMARAL

When the National Hockey League announced it was expanding to Las Vegas, there was a hunger for fans to associate themselves with the team.

Before the team had a name, players or colors, "Vegas Hockey" spread throughout the city. On Nov. 22, 2016, that changed and the Golden Knights were born.

"We want our team to be known for dedication, honor, strength, courage and a commitment to never give up - both on the ice and off," Chairman and CEO Bill Foley said. "We want our team to be committed to teamwork, service to this great city and integrity in all things - and we wanted a name and logo that represented all of this and was unique to Las Vegas and our community."

Not long after the Armory, the team store at T-Mobile Arena, opened, Golden Knights gear flooded the streets. The most notable slogan 'Vegas Born' was created and Las Vegas had its first professional sports team to call their own.

'Vegas Born' was plastered everywhere even on billboards around the town of Las Vegas. It appeared on many different styles of apparel and prominently on social media platforms. Many different Golden Knights customized jerseys read 'Vegas Born' across their back with the number 17, to represent the year of the franchise birth.

Only 10 days before the Vegas Golden Knights first preseason game in the franchise on Sept. 18, 2017, the Golden Knights opened City National Arena. Inside was the Arsenal, the other apparel shop.

After the Arsenal opened its doors, the popularity of the brand sky rocketed. Numerous amounts of merchandise were purchased leading up to the first preseason game at home on Sept. 28, 2017 against the Colorado Avalanche, where the Golden Knights would be officially 'Vegas Born' on the ice.

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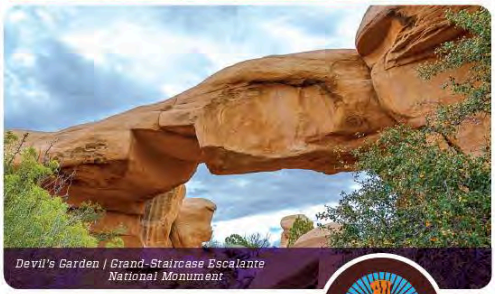
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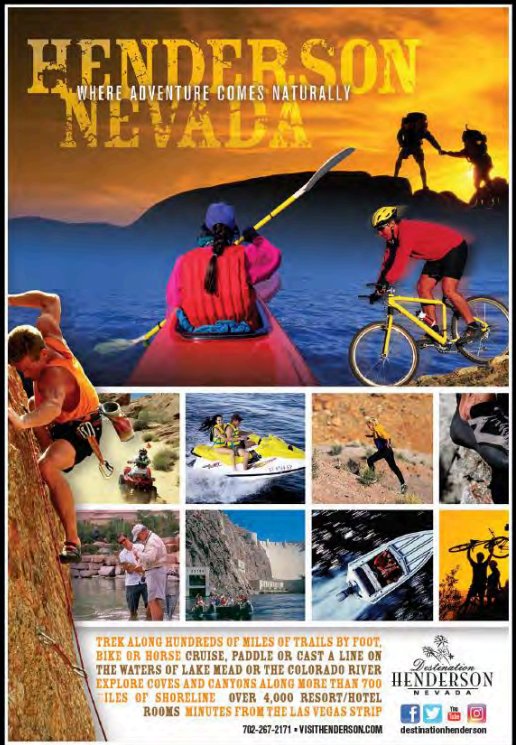

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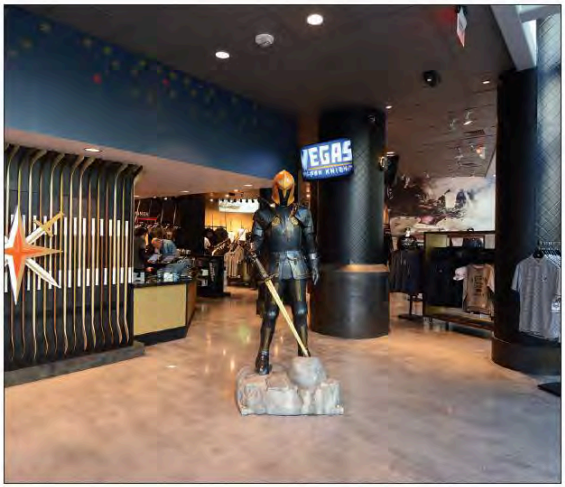

"The Arsenal started out as more of a pro-shop for hockey," said Chief Marketing Officer Brian Killingsworth. "It then quickly became the premier retail destination in Las Vegas for Golden Knights official gear and memorabilia."

The last preseason game against the San Jose Sharks approached before heading to Dallas, Texas for the first regular season game in the inaugural season. Jerseys, t-shirts and much more Vegas Golden Knights merchandise filled T-Mobile Arena.

Many aspects of the business changed following the October 1 tragedy, and the campaigns around the season were no different. The team and the city became 'Vegas Strong' together.

"It was our responsibility as the first major sports team franchise in Las Vegas to help the community heal," said Killingsworth. "David Lopez created a very strong logo that was given to any outlet that wanted it, but it wasn't about us [as a team], but it was about us honoring the community and honoring the fallen and celebrating community heroes."

This logo was worn on the player helmets throughout the season and pressed on different apparel in the Armory and Arsenal.

While 'Vegas Born' and 'Vegas Strong' lived through the city, the growth of the Golden Knights fan-base and gear was amplified in the community and even worldwide. During a game against the Los Angeles Kings, the Golden Knights wanted to know where their fans were watching from. So the team reached out to fans on social media and the responses they got were incredible.

That's when the hashtag "#VGK-Worldwide" was launched. Specific shirts made with a fill in the blank saying "I am from _____ but I cheer for the Vegas Golden Knights" became one of the

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most popular items.

"Not only were a lot of our fans local, but our fan base was growing with people all over the country and all over the world. And that's when we wanted to do something for them," said Vice President of Marketing Kim Frank. "Our team has come from all over and VGK Worldwide was to show that our team and our fans were from all over the world."

One of the final campaigns was the Golden Misfits and it went viral after a postgame interview with Golden Knights forward William Karlsson.

"We're the Golden Misfits," Karlsson said. "It's more of a joke, really, but we are the guys who teams didn't protect. More a joke, but because we're all in the same situation, it's a fitting name."

It later was exposed that forward James Neal named their team's text message group chat 'Golden Misfits' at the beginning of the season and it stuck in their locker room. The 'Golden Misfits' became a fan-favorite slogan.

As the regular season came to an end with a miraculous 109-point season and a Pacific Division title, the 'Golden Misfits' were headed to the Stanley Cup Playoffs. The lines at the Arsenal and the Armory Arena were out the door to purchase new merchandise.

From the first round against the Los Angeles Kings, 'Welcome to Impossible' was the main attraction. Very few hockey fans and pundits thought that hockey in the desert would work.

That motto stayed true throughout Vegas' run to the Stanley Cup Final.

Not only was the Golden Knights the number one selling jersey in the NHL, but Vegas sold rare items that were only found in store or even at watch parties throughout the playoffs.

The Las Vegas community embraced the Golden Knights, and it shows throughout the valley as you can still see fans wearing VGK gear all over.

One thing is for sure, the 31st hockey franchise that was established in the desert will always be Vegas Born.

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BEHIND THE BUSINESS OF

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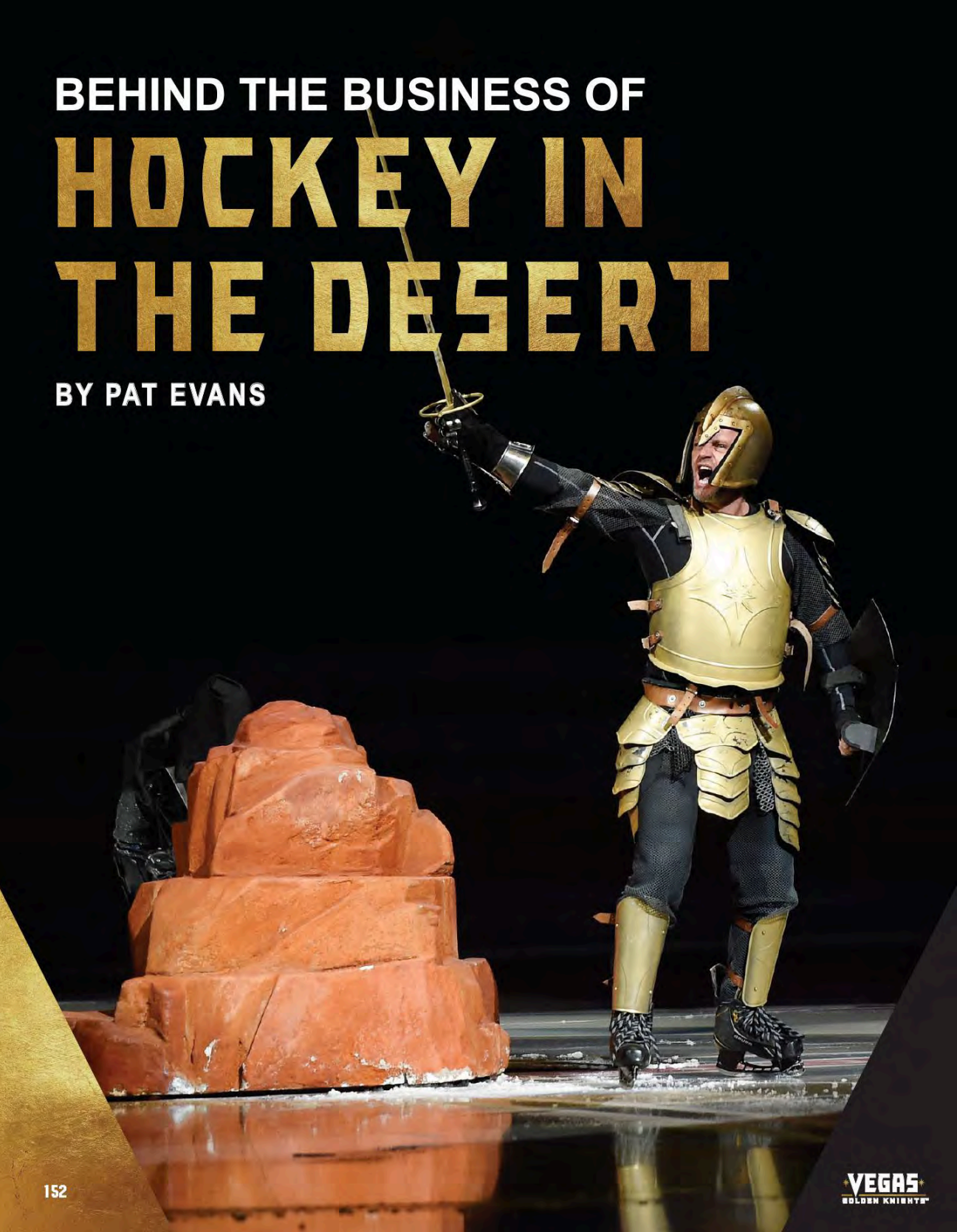
BY PAT EVANS



Much of the focus when launching a new National Hockey League franchise is put on the creation of the roster.

Less publicized, however, is the massive amount of effort it takes to launch everything else behind an NHL team. While the foundation of the Vegas Golden Knights goes back a long ways, including 16,000 season ticket deposits, the formal announcement of the team wasn't made until June 22, 2016. By the time Kerry Bubolz joined the organization as the team's president in October 2016, there was less than a year to make sure everything was in working order in the business operation of the franchise before the inaugural season began.

"It's obviously easy to look back, look at the successes we've had on and off the ice," Bubolz said following the first season. "This has been by far the most rewarding experience, but more important, it's the most fun I've ever been a part of. From day one, there's been a mojo and energy that made things exciting even when we had so much we needed to get done."

There was already a small team of business-oriented employees assembled when Bubolz joined, creating a solid infrastructure. There were also those 16,000 ticket deposits, the major focus from before the formal announcement of the team.

"There was a great foundation in place when I joined," Bubolz said. "There had been several years worth of work to get to that point led by Bill Foley, which relieved a lot of the pressure. But every day was a true journey and it never felt like work."

Despite never feeling like work, Bubolz and the business operation were able to pull off quite a bit of work in the less than a year ramping up to an inaugural season. They created urgency around the time frame, keeping a countdown calendar starting at day 336. Each day at 5:30, the team would rally, cross off the day and talk about the successes each part of the business had. There was also a set of 10 Big Rocks of foundational elements, which were to be focused on during those 336 days.

"We were laser focused on those 10 things," Bubolz said. "It's hard to do with so many talented people with a lot of ideas, but we did a good job. We knew we'd have a second, third, fourth year. We just agreed these were the most important things."

The Big Rocks were:

1. Converting 16,000 ticket deposits into paying plans

Those 16,000 ticket deposits showed a promising future for the rest of the business operations. The ability to sell tickets also drives the rest of the revenue streams: sponsorships, TV partnerships, retail, parking, food and beverage.

"It all starts with that foundation," Bubolz said. "It's one thing to pay $400 for a deposit on season. It's another to pay the full price for an entire season. We didn't bat 100 percent on the conversion, but we got a lot and capped our season tickets."

2. TV Deal

The Golden Knights were able to secure a unique partner TV partner with AT&T SportsNet, which gave them a wide territory including Montana, Utah, Idaho, Nevada, Wyoming and parts of California and Arizona.

3. Drive Local Sponsorships

A solid platform and staff was built and the Golden Knights hit and exceeded their goals for local sponsorships, including at both City National Arena and T-Mobile Arena.

4. Flagship Radio Partner

As with TV, the Golden Knights were presented with significant geographical considerations for their radio partner. The team set out with core goals, found AM and FM distribution and a Spanish partner. Eventually, the Golden Knights radio network included 21 stations.

5. Retail Partner

The Golden Knights secured Rank + Rally as a retail partner, which help run the multiple team shops, including the Arsenal and Armory.

6. Naming Rights to Training Center

The team had to find naming rights, with financing tied to those right, and as Bubolz said, "Those don't grow on trees." Ultimately they found the right partner in City National Bank, who's Nevada office is right down the street from the practice facility. The construction offered a whole different challenge.

7. Build the Facility

Ground breaking for the practice facility and offices was in October 2016 and it opened in the last week of August 2017.

"Under Murray Craven's leadership, it took less than a year to get the 146,000-square-foot, north of $30 million project together," Bubolz said.

8. Event Presentation

Knowing the team would have to compete with all the other entertainment going on the Strip outside of T-Mobile

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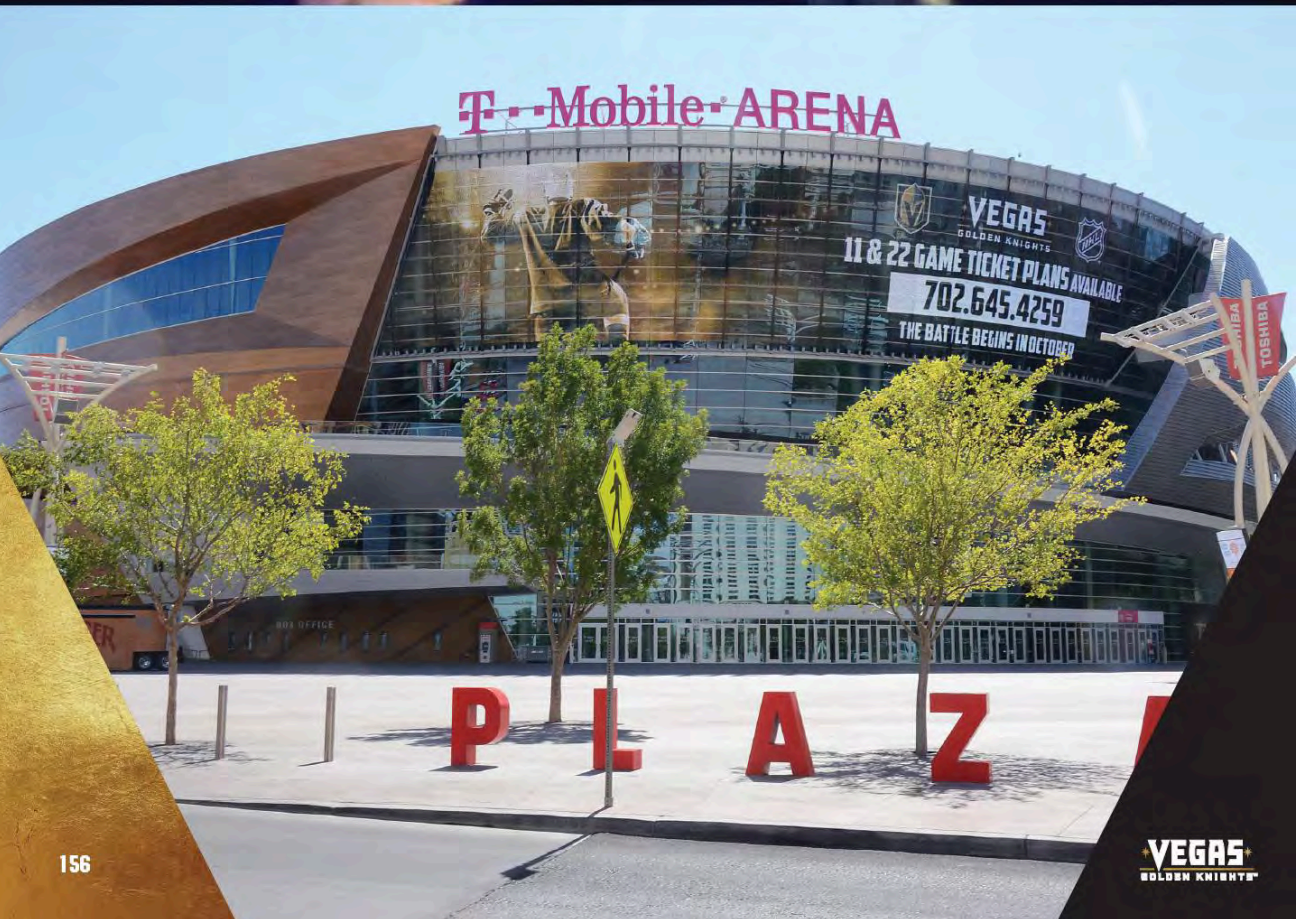
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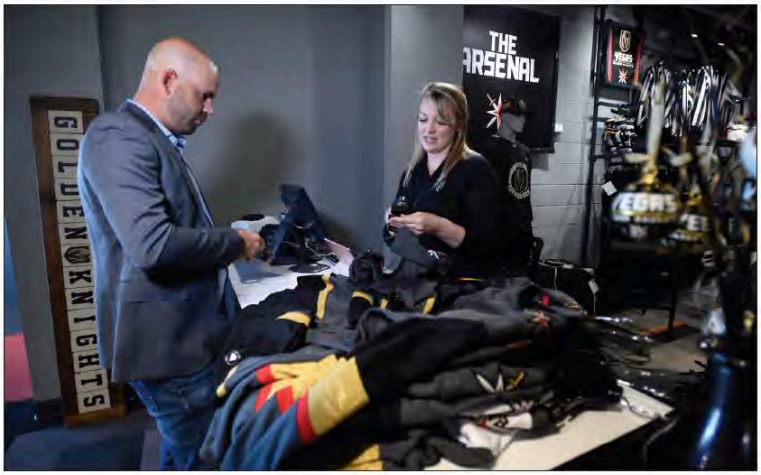

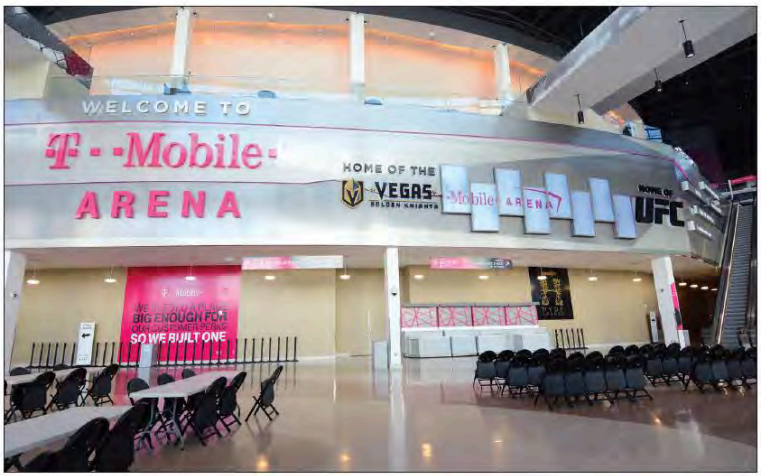

Arena, the team knew it had to step up their show.

"The entertainment reputation of Las Vegas is second to none," Bubolz said. "Not every person would be coming for hockey, so we had to meet or exceed their entertainment expectation. We feel like we hit an absolute home run."

9. Local Premium Seats

At T-Mobile Arena, there are 44 suits along with eight bunker suites. A lot of sales work went into turning that opportunity into the team's third most significant revenue stream.

10. Youth Hockey

Las Vegas youth hockey was virtually none existent, with three sheets of ice prior to the two at City National Arena.

"We want to get sticks in kids' hands," Bubolz said. "Through our partnership with the industry growth fund (part of the NHL & NHLPA), we were able to implement programming and infrastructure to help grow the game."

Through those 10 Big Rocks, Bubolz felt the team accomplished them and they now know the future is an ongoing process for additional opportunities.

"That's one thing we did really well, separate from on the ice, we stayed laser-focused on the foundation," Bubolz said. "I feel tremendous pride in the solid brick foundation we laid and now we can go to the next level and build the frame."

Another challenge was posed to marketing the team: There were no players for most of the lead up to the first season. Aside from a few signings, the roster wasn't filled out until the Expansion Draft in June 2017, just a few months before training camp.

That lack of personnel was planned for, however.

"We knew we'd have players and at what point," Bubolz said. "Early on, we made the decision to market the Expansion Draft and make sure fans knew the rules. We didn't have players, but we were marketing what the brand and experience would be and what it meant to be a Golden Knight."

Before and after the roster was assembled, the Golden Knights had their fair share of detractors before the season kicked off, but once it was underway, the team and the fans were able to show hockey can succeed in Southern Nevada.

Bubolz, who served as the president of business operations for the National Basketball Association's Cleveland Cavaliers before coming to Las Vegas, had a long history of hockey jobs and had a good feeling about putting a team in the desert.

"I believed it would be tremendously successful," he said. "There was a much greater hockey interest and knowledge than I ever realized, between transplants and the pride in the locals who finally had a major league team.

"There was a sense of pride and then what happened on the ice allowed us to move through the marketing funnel from casual fans to a very deep, passionate fan base very quickly."

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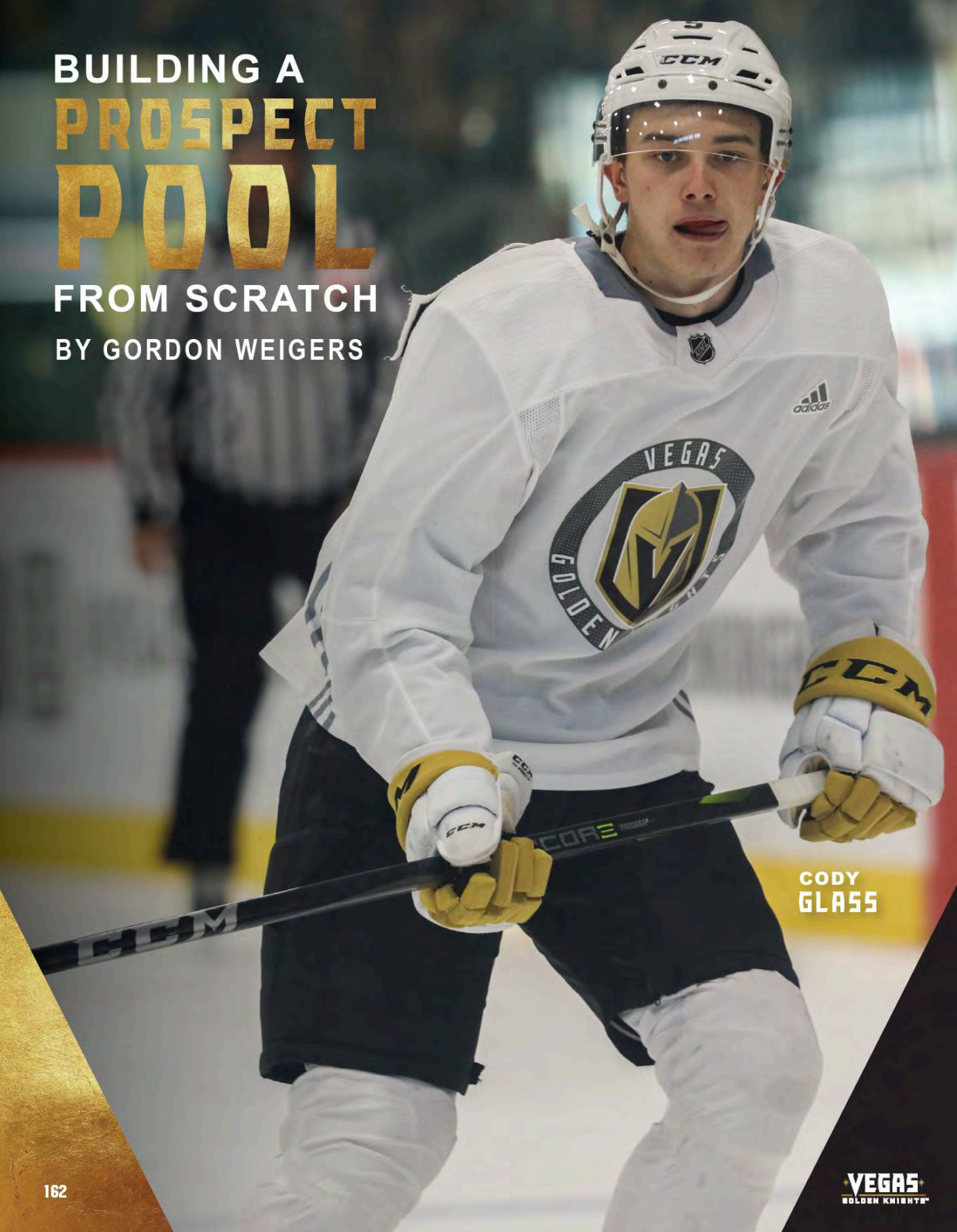
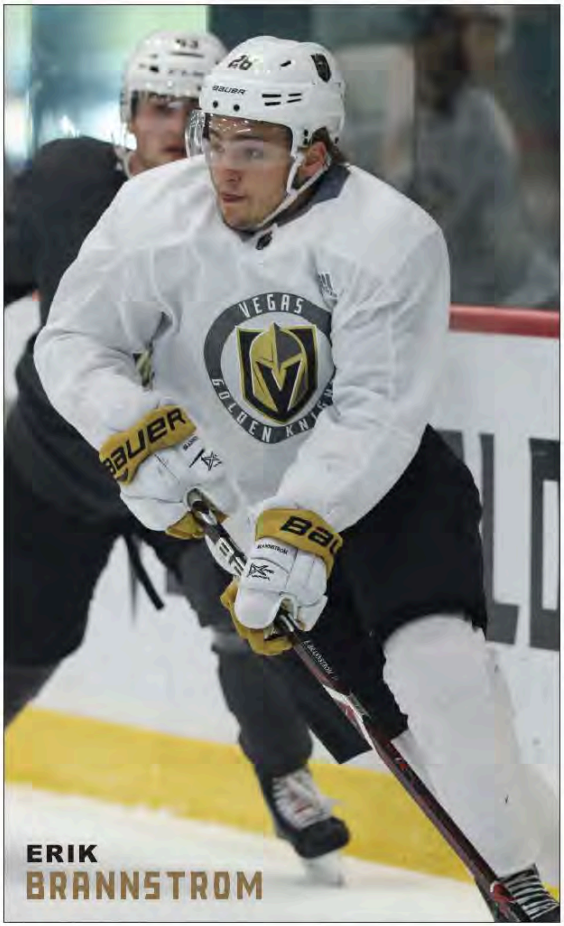
BUILDING A PROSPECT POOL FROM SCRATCH

BY GORDON WEIGERS



VEGAS GOLDEN KNIGHTS



When the Vegas Golden Knights became the 31st NHL franchise, there were many areas in which they needed to catch up to the other 30 teams. Some of those areas were finite, straight-forward and required simple solutions. Every other team had an arena, so Vegas built one. Every other team had a roster, so Vegas selected one in the Expansion Draft.

But one aspect of every hockey club that has a more expansive way of formulating is a prospect pool. Vegas didn't have the luxury of years of drafting and scouting players to join their system. The team's front office consisted of experienced scouts and a calculating general manager in George McPhee, but smart hockey minds wearing suits in the press box don't directly impact a game. It comes down to the players that have been drafted, groomed and coached to succeed when their team needs them the most.

When the Golden Knights hired McPhee on July 13, 2016, there was a lot that he had to do in a relatively short period of time. Looking at the 2017-18 season, there was a staff to hire, an Expansion Draft to prepare for, and a season opener to get ready for. But looking beyond just the upcoming inaugural season, there was a future of the Vegas Golden Knights to be sculpted.

Well before the first NHL Entry Draft selection in franchise history, McPhee knew the importance of building a sound core of young players to eventually become the next generation of Golden Knights. What he didn't know was exactly who those young players would be that the team would peg as prospects. Enter Kelly McCrimmon.

"He's turned out to be exactly what I was hoping for and more," McPhee said. "He's a smart guy, he's got a real strong work ethic, and he's very experienced."

As assistant general manager, McCrimmon became McPhee's right-hand man and brought decades of experience as a hockey executive to Vegas. With such a pressing to-do list, McPhee trusted McCrimmon to lay the foundation for the team's first amateur draft.

"He knows how to prepare going into an entry draft and he had a lot of input on the people that we were hiring," McPhee said. "He has a terrific network of people that he talks to consistently to know what's going on in the business."

As McCrimmon took the lead on looking at prospects, McPhee and his professional scouting staff (his confidants that evaluate players already in the NHL) devoted their time to the Expansion Draft to shape the inaugural roster of the Golden Knights. During that process, McPhee made deals with general managers around the league to stock-

"LET'S DO THE BEST WE CAN TO PUT A GOOD TEAM ON THE ICE."

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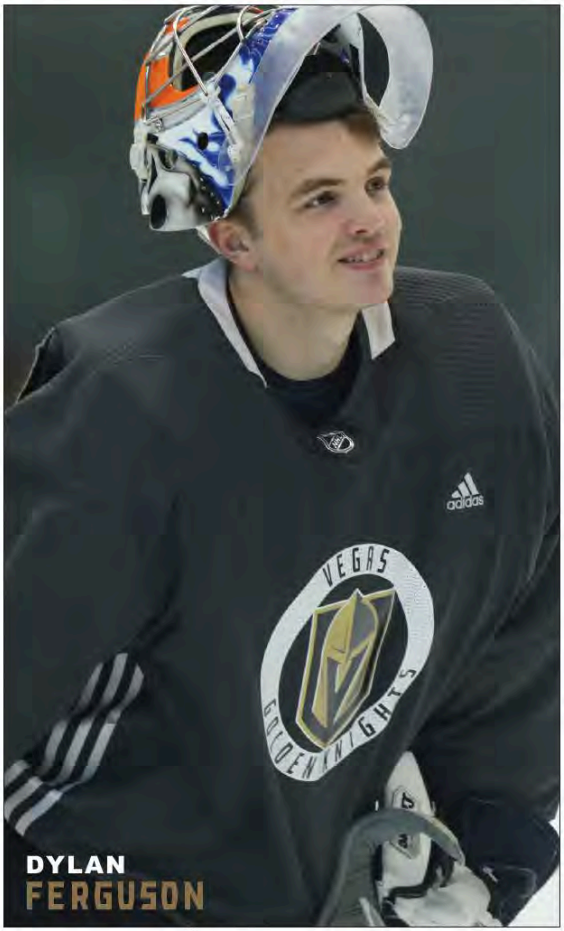

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pile draft picks to bring in as many prospects as he could right away.

"We were just trying to get surplus picks because it's how you can build your organization quickly," McPhee said. "We're a brand-new team, so I thought: let's do the best we can to put a good team on the ice now and get surplus picks that we can use to draft our way to a championship."

In June 2017, that seemed like a lofty goal. Now, it's clear that McPhee's vision for the franchise was spot on. Every move that McPhee and his staff made at the Expansion Draft seemed to turn to gold, especially when he brought in Alex Tuch and Shea Theodore. The two became the early top prospects in the Golden Knights system but blossomed into full-time NHL players faster than anyone had imagined.

"We weren't sure whether they'd be ready now or not," McPhee said. "They both had real good training camps and went to the American Hockey League and played well for a few weeks. We decided then that they deserved to be here and the right thing to do is make room for them and get them here."

Tuch and Theodore proved that they were NHL ready, but they already had the advantage of some minor league experience. McPhee's focus after the Expansion Draft shifted to the Entry Draft where young prospects didn't have the luxury of professional experience. Preparing for a draft seems like a lot of work from the outside – and it certainly is. But the strategy for selecting players when your team is on the clock isn't as complicated as one might believe.

"We didn't have a specific philosophy other than: let's find good hockey players," McPhee said. "We were simply trying to find the best players we could and pick the best player sitting there when our turn came around."

With every team following a similar mantra, McPhee said that predicting what other organizations were going to do became easier as the draft approached. In the first round of the 2017 Entry Draft, the Golden Knights had selections at 6th overall, 13th overall and 15th overall. McPhee had a pretty good idea of who would be available when they were picking and those first three picks were exactly what he was hoping for.

With the first selection in franchise history, the Golden Knights took forward Cody Glass. McPhee and his staff had their eyes on him with the sixth overall pick and, when he was available in that spot, there was no hesitation in selecting him.

"Cody was the one we were hoping for," McPhee said. "We thought he was going to go four, five or six. We were happy when he was there."

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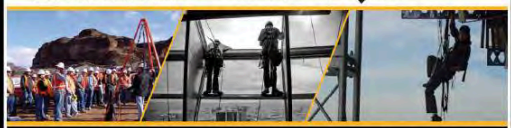

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BUILDING A PROSPECT POOL FROM SCRATCH

Getting the player you wanted in the draft is a relief, but general managers don't let nabbing one good player dictate the success of a draft haul. After Glass, the Golden Knights selected forward Nick Suzuki, 13th overall, and puck-moving defenseman Erik Brannstrom, 15th overall, to round out their first-round selections. Suzuki was part of the deal which brought Max Pacioretty to Vegas in September.

The 2017 draft eventually yielded 12 players for the Golden Knights to call their own prospects and foster their growth as hockey players. Players that are 18-years-old so rarely go right to the NHL, so giving prospects proper time for seasoning becomes the focus after their names are called at the draft.

"We get regular reports from our scouts and from our Director of Player Personnel Vaughn Karpan," McPhee said. "If you get a chance when you're on the road to see one of your kids, you do it, and obviously we have video that we keep on them."

One of the players that continued to be the source of positive reports throughout the season was defenseman Nic Hague. Selected in the second round (34th overall), Hague has shown McPhee and the other 30 GM's around the league that he belonged in the first round of the 2017 draft.

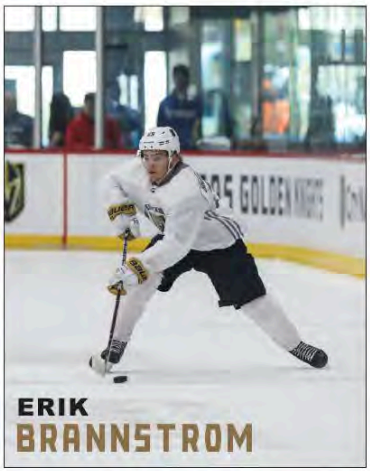
"That was the surprise of the draft is that he was still there," McPhee said. "We were concerned going into the second round because the second round happens on Saturday that someone would step up and take him before we were able to grab him. He's progressed so well that that's a real value pick for us."

When a team makes the kind of run in the playoffs that the Golden Knights made last season, the look of the ensuing draft changes. McPhee traded some of the team's picks in the 2018 Entry Draft to improve the roster immediately for a run at the Stanley Cup. Vegas didn't have a pick until 61st overall, but the overarching mentality remained the same from the previous draft.

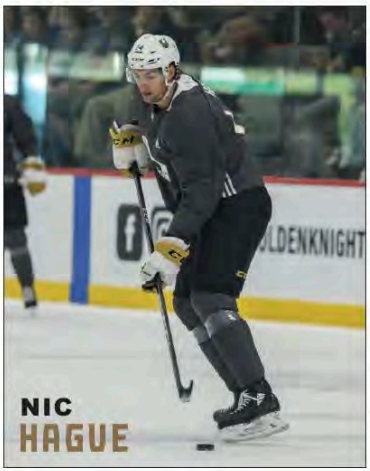
"It's important that you go into the draft with an open mind and just take the best players," McPhee said. "We're trying to use all of our resources and pick players from Europe and college and junior."

As the prospect pool keeps growing through future drafts, trades, and free agent signings, McPhee is already happy with the direction that the organization is going with its young players. When he looks at the Washington Capitals, the 2018 Stanley Cup Champions and the team he worked with before Vegas, he sees a roster of players drafted and developed the right way. Washington's success confirmed to McPhee that his vision of developing prospects will yield a Stanley Cup Champion, and, after a wildly successful inaugural season that saw so many remarkable achievements, the future generation of Golden Knights are already on track to fulfill McPhee's goal.

CODY
GLASS



ERIK
BRANNSTROM



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HAGUE

ZACH
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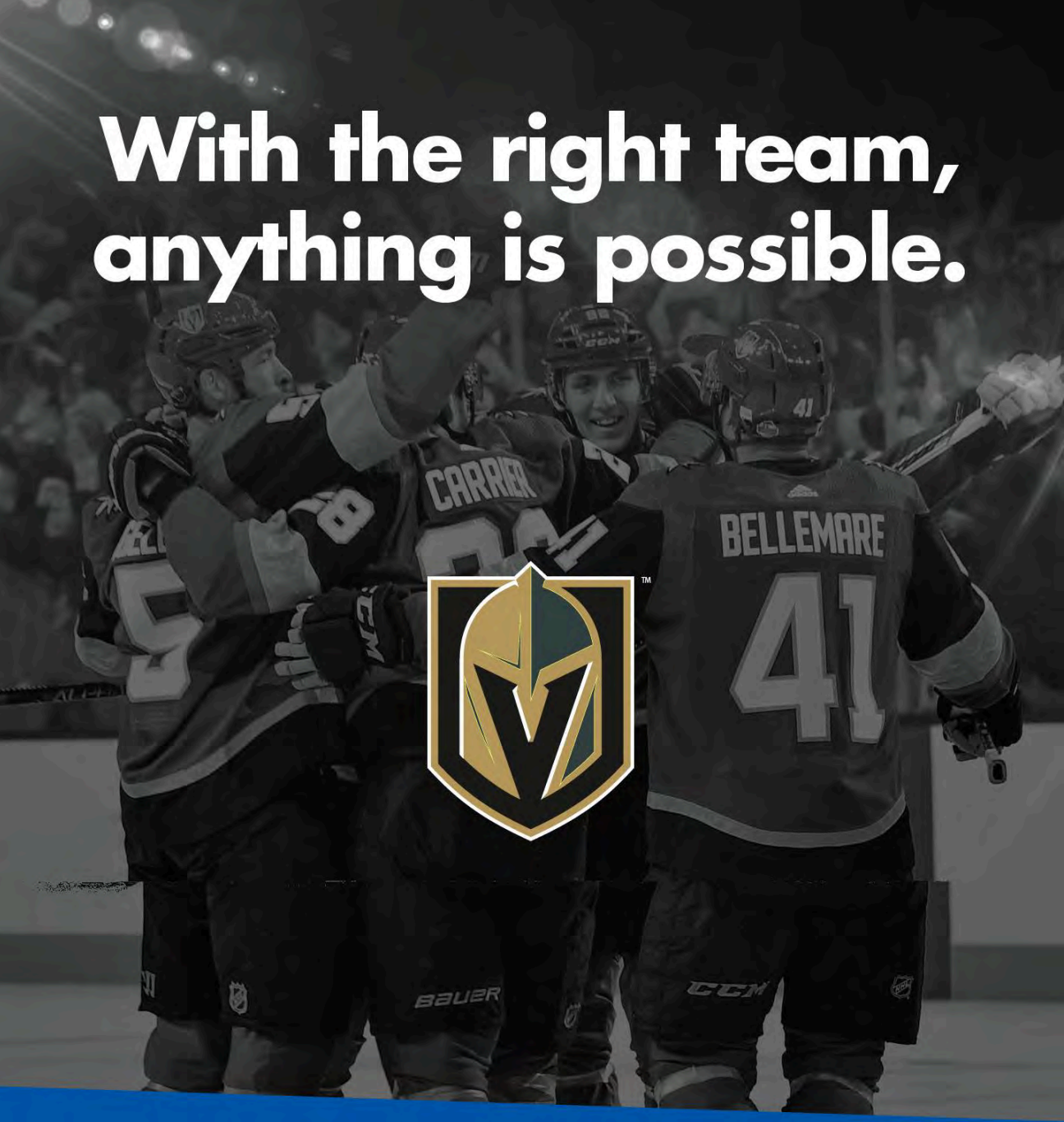

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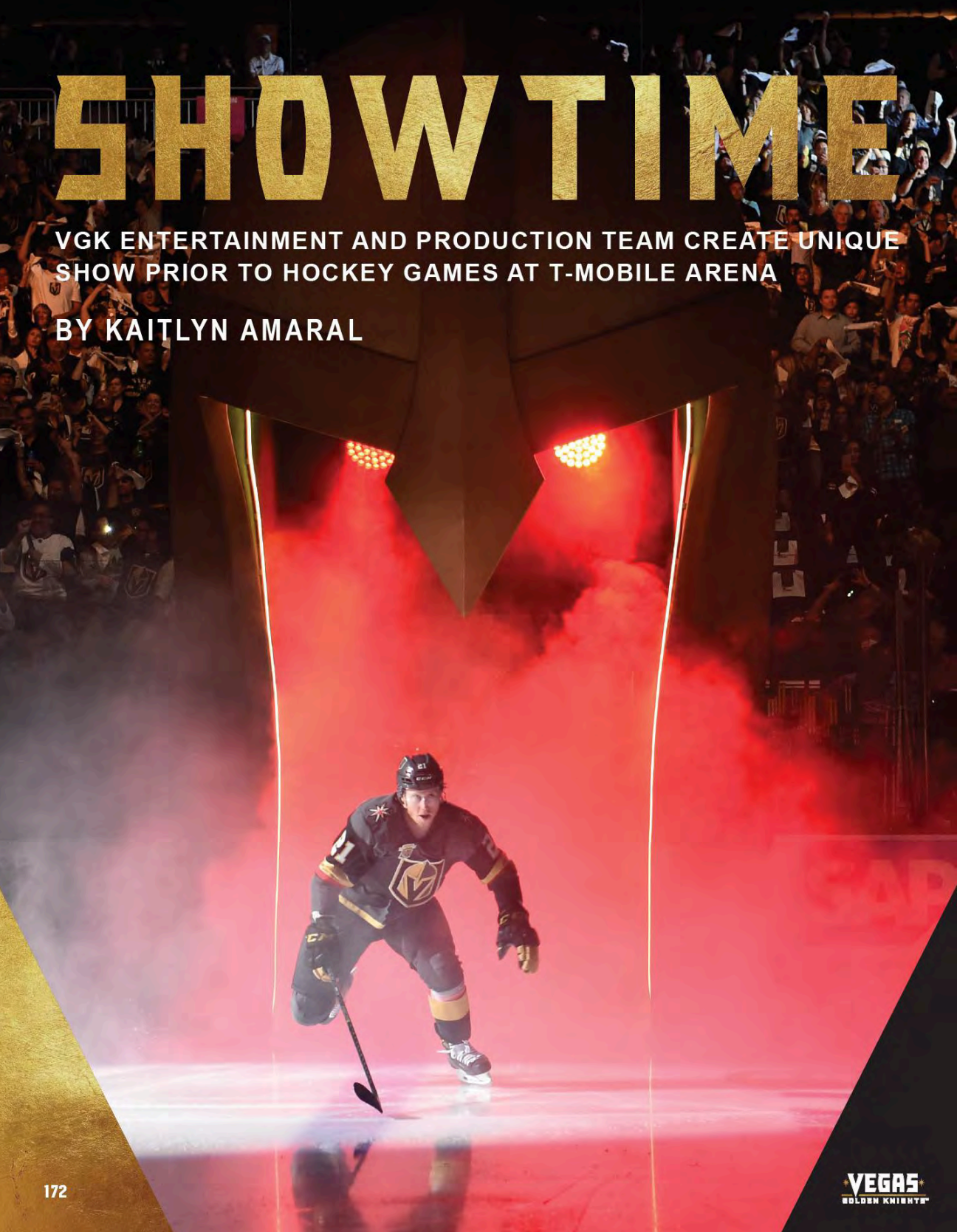
SHOWTIME

VGK ENTERTAINMENT AND PRODUCTION TEAM CREATE UNIQUE SHOW PRIOR TO HOCKEY GAMES AT T-MOBILE ARENA

BY KAITLYN AMARAL



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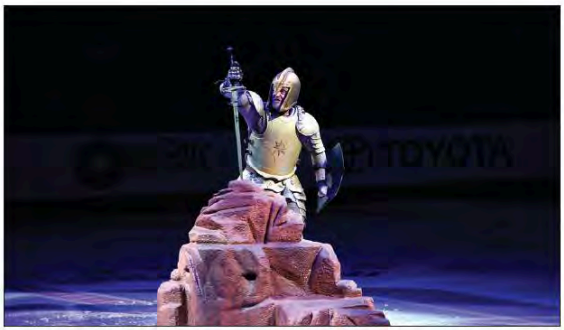

Las Vegas is known for its shows on The Strip. But when the Vegas Golden Knights opened its inaugural season, they became a show of its own.

Golden Knights owner Bill Foley had a few ideas on fan engagement before the puck dropped on October 10, 2017, the first home game at T-Mobile Arena.

Foley sat down with Jonny Greco, VP of Entertainment Production for the Golden Knights, and told Greco of his vision to build a pregame story around a conquering hero, the Golden Knight, taking on his opponent.

Once Greco heard Foley's vision, he turned to his entertainment and production team.

Greco and Ayron Sequeira, Senior Director of Entertainment and Production, gathered their team and broke out the creative boards. Greco knew he didn't want to be known as another "show on the Strip." He also wanted the fans to be a big part of the game and give the players home-ice advantage. But the biggest question was how were the Golden Knights going to be different?

Greco and Sequeira wanted theatrics to stand out. This entertainment team was new to Las Vegas. The familiarity from a local's perspective was not there. The group did some team bonding by watching at least one show a week on the Strip.

"We looked at our pregame show as if we were not limited to one surface," Sequeria said. "We looked at it in totality. Our group saw a show every week for a family outing. Looking at a Cirque du Soleil show we saw the guys running to the top, and we thought, 'well how do we do that?'"

Greco, Sequeira and their team collaborated on how to incorporate some of the key features from different shows. The pieces to this complex puzzle were coming together, but they did hit some potholes. It was a matter of making it exciting.

Approval was needed from Foley, general manager George McPhee, head coach Gerard Gallant and the NHL to be on ice before the players were to come out.

"When we went to the league and told them we were going to have some good guys, some bad guys, were going to have a sword out there and a stone," Sequeria said of their talks with the NHL. "We were very transparent with the league, and we got a lot approved that I don't think a lot of other teams would of tried. We kept everyone in the loop, especially our hockey ops. George McPhee would give us an hour on game day for rehearsal and that was huge."

The countdown to opening night was getting closer.

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The entertainment team was ready to give the fans of the Golden Knights a treat.

Then, the tragic events of October 1 happened.

After that day, thoughts of a pregame theatric attraction had to be put on hold.

The focus was healing the community on opening night against the Coyotes and there was only nine days to get it right. Sequeira and members of the entertainment and production team visited some of the victims to start putting together a different pregame show.

"That night gave us a chance to give this city a 18,000-person group hug and offer this city a chance to come out for maybe even the first time and tell them it's okay to celebrate in a memorial type of setting but an uplifting setting," Greco said.

As the home opener approached, the suspense grew. Fans piled into T-Mobile Arena to see their Golden Knights play. The team's warm-up sweaters donned "Vegas Strong" on their nameplates and instead of sponsored ads on the boards, they all read "Vegas Strong."

"The league was very helpful in having us change the boards that night and all of our local partners really understood the magnitude for it. It was bigger than one game, it was bigger than hockey. It was about the Vegas community," said Brian Killingswroth, Chief Marketing Officer. "Everyone got behind this momentum and it made it a really powerful in-arena experience on the ice in addition to everything else. The boards were a way to be unified by the 'Vegas Strong' message."

The arena went dark. Vegas Strong displayed around the arena and on the ice. After the intro video played, first responders were brought to the ice, accompanied by Golden Knights players, coaches and management.

The Coyotes stood behind the Golden Knights in an act of solidarity. Both teams, first responders all were on the ice together before the ceremonial puck drop. And then fifty-eight seconds of deafening silence was had for the 58 victims, whose names were displayed on the ice.

Golden Knights defenseman Deryk Engelland, not known for making many public speeches skated to center-ice with a microphone in his hand. His speech, concluding with "We are Vegas Strong" resonated with the over capacity crowd.

"The game didn't matter, but the ceremony did. Our organization needed to be there for the community and the job that Jonny Greco and his group did around the pregame was unbelievable. After it was done, my thought was, 'now we HAVE to win this game.'" General Manager George McPhee said. "We scored early then

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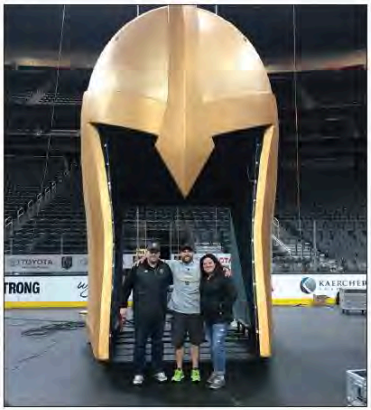

we scored again and again and again. It was a really cathartic experience for the people in the building because they could express themselves in a happy way for the first time in a week. Looking back at it now, there was no way we were going to lose that game. This community and hockey team will be united forever from that moment on."

The Golden Knights won 5-2 that night. They improved to 3-0-0, becoming the first ever expansion team to get off to such a start. Once that night ended, it was back to the original plan for Greco and his team that following Friday night against the Detroit Red Wings.

The former WWE Senior Director knew he had a hit. Before every home game during the regular season, Greco and his team tweaked something in the show.

"We had to shape-shift all season. Game 2 we got to change it to this," Greco said. "A lot of the changes were happening within the game. It was a lot of reaction to what was going on, but we were proactive with a lot of the core values to the show opening."

The response from the fans and the Golden Knights from the pregame show was incredible. The fan-engagement grew and fans would arrive on time or even be in their seats before the pregame show.

Vegas' home-ice advantage became even something extraordinary for opposing teams.

"I am unbelievably impressed by the game presentation, the atmosphere and how the fans are into it," Tampa Bay Lightning Head Coach Jon Cooper said after Vegas defeated Tampa Bay 4-3 on Dec. 19 at T-Mobile Arena. "For Game 33 with a Western Conference team against an Eastern Conference team, it felt like that game was played in May and not December."

After a 109-point regular season that cultivated with a Pacific Division championship, the Golden Knights ventured into the Stanley Cup Playoffs. That's where the theatrics were taken up a notch, but the goal was to not stray from the vision.

"We wanted to keep the same narrative and messaging with the story leading, but grow it going into playoffs," Greco said. "We weren't going to go crazy and break the mold of what we did all year long. We just enhanced it a little more."

Greco and his team incorporated the players by having a countdown from 10 to 1 to a roaring yell of "It's Knight time!" The lights go dark and the show begins. The team now skated out of a 20-foot helmet and the entertainment team added additional elements.

Through each round of the playoffs, Greco and his team coordinated the pregame show to that specific opponent even more. Against the Los Angeles Kings, it was a medieval clash between royalty and a warrior. The Golden Knight captured the king in a ring of fire.

It got tricky against the San Jose Sharks, facing an aquatic animal. That's when on-ice projections became an idea. A shark circled the pier where the Golden Knight stood. Eventually the shark turned into a human and was defeated by the Golden Knight.

Following a Game 6 win against the Sharks, the Golden Knights were off to the Western Conference Final against the Winnipeg Jets. Again, another hurdle because of a unique moniker, the Jets.

The vision was a cloaked figure being roped high into the rafters and portraying a jet. The on-ice projectors resembled a runway with a jet preparing to take off with the Golden Knight in sight. One swipe of the sword later, the jet split in half, crashed, and released pyrotechnics out of the castle near the top deck of the Fortress.

After the Golden Knights "vanquished the Kings, feasted on Sharks and grounded the Jets," Vegas was on its way to face the Washington Capitals in the Stanley Cup Final.

So, of course, Greco was flung through another loop. But one thing Greco did have in mind was, keep the same narrative.

"It will be a lot like the other shows, but it was kicked up another notch, especially with the wardrobe and special effect props," Greco said.

It wasn't just one "bad guy" to take on the Golden Knight, but six were in the mix while one drapes down from the rafters. The Golden Knight had back-up of his own, by having them use fire arrows and a catapult to defeat the Capitals at center ice. Once, they were defeated the Golden Knight used his sword to drape down the gold helmet for the players to take ice.

Before Game 1 of the Final, the teams were also introduced in a unique way. The organization brought in famed boxing announcer Michael Buffer to introduce the starting lineups.

Through all pregame ceremonies created by Greco and his outstanding entertainment and production team, their theatric and fan engagement became the talk of the league and on social media thanks to national broadcasts showing the pregame show in its entirety.

Now, with high expectations, what will Greco and his team do this upcoming season at the Fortress.

"Season two will be enhancing our strengths, developing new traditions and really building off of last season," Greco said. "As far as the show goes, we will be forward thinking and innovative but we will be true to what we have done. In the end, we want to make sure those 18,000 people see something they are excited for. We want to continue to make Vegas proud."

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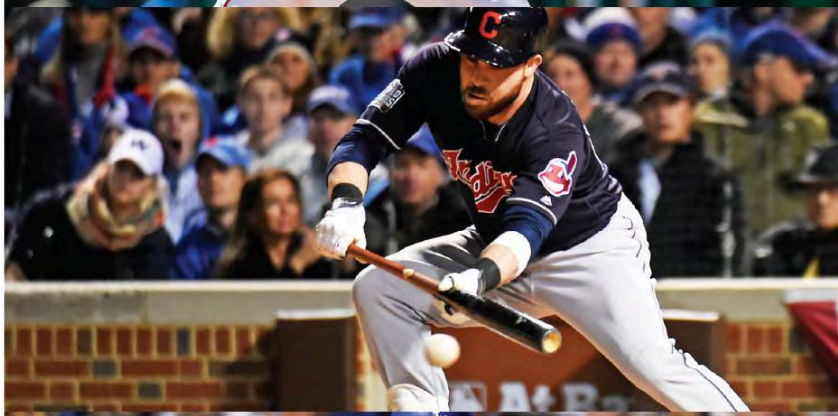

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VEGAS GOLDEN KNIGHTS 2018-19 SCHEDULE

DAY	DATE	TIME	OPPONENT
Thu	Oct 4	7:00 PM	vs Flyers
Sat	Oct 6	5:00 PM	@ Wild
Mon	Oct 8	12:00 PM	@ Sabres
Wed	Oct 10	5:00 PM	@ Capitals
Thu	Oct 11	4:00 PM	@ Penguins
Sat	Oct 13	10:00 AM	@ Flyers
Tue	Oct 16	7:00 PM	vs Sabres
Sat	Oct 20	7:00 PM	vs Ducks
Wed	Oct 24	7:00 PM	vs Canucks
Fri	Oct 26	3:00 PM	vs Lightning
Sun	Oct 28	5:00 PM	vs Senators
Tue	Oct 30	5:00 PM	@ Predators
Thu	Nov 1	5:00 PM	@ Blues
Sat	Nov 3	7:00 PM	vs Hurricanes
Tue	Nov 6	4:00 PM	@ Maple Leafs
Thu	Nov 8	4:30 PM	@ Senators
Sat	Nov 10	4:00 PM	@ Canadiens
Sun	Nov 11	4:00 PM	@ Bruins
Wed	Nov 14	7:30 PM	vs Ducks
Fri	Nov 16	7:00 PM	vs Blues
Sun	Nov 18	5:00 PM	@ Oilers
Mon	Nov 19	6:00 PM	@ Flames
Wed	Nov 21	6:00 PM	@ Coyotes
Fri	Nov 23	3:00 PM	vs Flames
Sat	Nov 24	7:00 PM	vs Sharks
Tue	Nov 27	5:00 PM	@ Blackhawks
Thu	Nov 29	7:00 PM	@ Canucks
Sat	Dec 1	7:00 PM	@ Oilers
Tue	Dec 4	7:00 PM	vs Capitals
Thu	Dec 6	7:00 PM	vs Blackhawks
Sat	Dec 8	1:00 PM	@ Kings
Sun	Dec 9	6:00 PM	vs Stars
Wed	Dec 12	4:00 PM	@ Islanders
Fri	Dec 14	4:00 PM	@ Devils
Sun	Dec 16	9:30 AM	@ Rangers
Mon	Dec 17	4:00 PM	@ Blue Jackets
Thu	Dec 20	7:00 PM	vs Islanders
Sat	Dec 22	1:00 PM	vs Canadiens
Sun	Dec 23	5:00 PM	vs Kings
Thu	Dec 27	7:00 PM	vs Avalanche
Sat	Dec 29	1:00 PM	@ Kings
Sun	Dec 30	5:00 PM	@ Coyotes
Tue	Jan 1	6:00 PM	vs Kings
Fri	Jan 4	7:00 PM	@ Ducks
Sun	Jan 6	1:00 PM	vs Devils
Tue	Jan 8	7:00 PM	vs Rangers
Thu	Jan 10	7:00 PM	vs Sharks
Sat	Jan 12	5:30 PM	@ Blackhawks
Tue	Jan 15	5:00 PM	@ Jets
Sat	Jan 19	7:00 PM	vs Penguins
Mon	Jan 21	3:00 PM	vs Wild
Wed	Jan 23	7:00 PM	vs Predators
Fri	Feb 1	4:30 PM	@ Hurricanes
Sat	Feb 2	4:00 PM	@ Panthers
Tue	Feb 5	4:30 PM	@ Lightning
Thu	Feb 7	4:30 PM	@ Red Wings
Sat	Feb 9	7:00 PM	vs Blue Jackets
Tue	Feb 12	7:00 PM	vs Coyotes
Thu	Feb 14	7:00 PM	vs Maple Leafs
Sat	Feb 16	7:00 PM	vs Predators
Mon	Feb 18	6:00 PM	@ Avalanche
Wed	Feb 20	7:00 PM	vs Bruins
Fri	Feb 22	7:00 PM	vs Jets
Tue	Feb 26	7:00 PM	vs Stars
Thu	Feb 28	7:00 PM	vs Panthers
Fri	Mar 1	7:00 PM	@ Ducks
Sun	Mar 3	1:00 PM	vs Canucks
Wed	Mar 6	7:30 PM	vs Flames
Sat	Mar 9	7:00 PM	@ Canucks
Sun	Mar 10	6:30 PM	@ Flames
Fri	Mar 15	5:00 PM	@ Stars
Sun	Mar 17	7:00 PM	vs Oilers
Mon	Mar 18	7:30 PM	@ Sharks
Thu	Mar 21	7:00 PM	vs Jets
Sat	Mar 23	7:00 PM	vs Red Wings
Mon	Mar 25	5:00 PM	@ Blues
Wed	Mar 27	7:00 PM	@ Avalanche
Fri	Mar 29	7:00 PM	vs Wild
Sat	Mar 30	6:00 PM	@ Sharks
Mon	Apr 1	7:00 PM	vs Oilers
Thu	Apr 4	7:00 PM	vs Coyotes
Sat	Apr 6	7:30 PM	@ Kings

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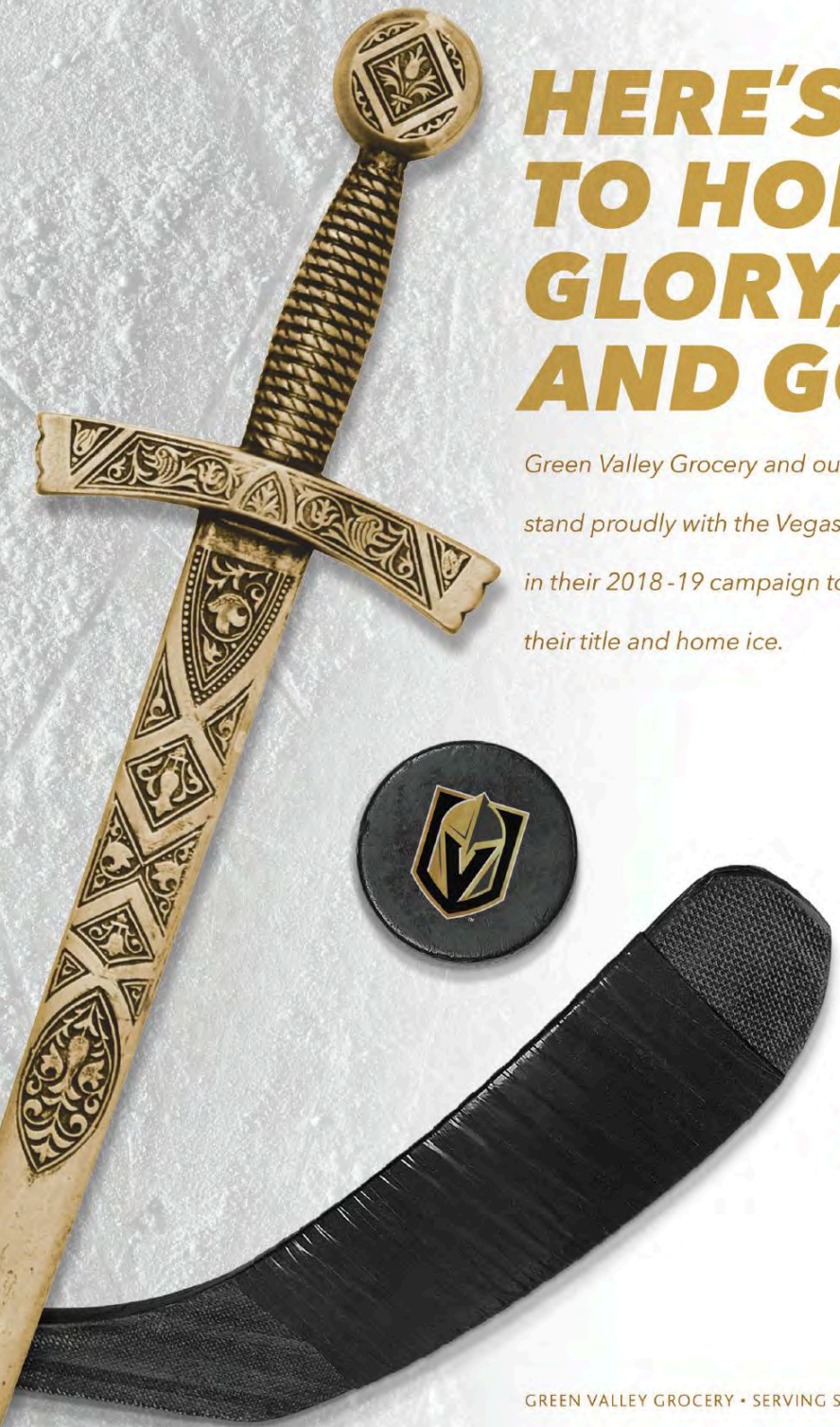

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2018-19 NHL KEY DATES

SEPTEMBER 2018

6	Rookie camps open
13	Training camps open
15	Preseason schedule begins
15	2018 O.R.G. NHL China Games™: Boston Bruins at Calgary Flames (Shenzhen Universiade Sports Center, Shenzhen, China)
18	2018 Kraft Hockeyville Canada: Ottawa Senators vs. Toronto Maple Leafs (Lucan Community Memorial Centre, Lucan, Ont.)
19	2018 O.R.G. NHL China Games™: Calgary Flames at Boston Bruins (Cadillac Arena, Beijing, China)
19	Annual USA Hockey All-American Prospects Game (Xcel Energy Center, Saint Paul, Minn.)
25	2018 Kraft Hockeyville™ USA: Columbus Blue Jackets vs. Buffalo Sabres (Clinton Arena, Clinton, NY)

OCTOBER 2018

1	NHL Global Series Challenge: Devils vs. SC Bern (PostFinance Arena, Bern, Switzerland)
2	Opening day playing rosters set (5 p.m. ET)
2	NHL Board of Governors Meeting (New York, NY)
3	Opening night of 2018-19 NHL regular season (4 games)
3	Washington Capitals raise Stanley Cup banner (vs. Boston Bruins)
3	NHL Global Series Challenge: Oilers vs. Kolner Haie (Lanxess Arena, Cologne, Germany)
6	2018 NHL Global Series™: Edmonton Oilers vs. New Jersey Devils (Scandinavium, Gothenburg, Sweden)
22	NHL Alumni Awards Gala – Honorees: Borje Salming, Mats Sundin, Nicklas Lidstrom (Keith Magnuson Man of the Year); Bob Cole (Keith McCreary 7th Man); Eddie Olczyk (Ace Bailey Award of Courage); Chris Hadfield (Honorary Alumni) (Toronto, Ont.)

NOVEMBER 2018

1-30	Hockey Fights Cancer Awareness Month
1-2	2018 NHL Global Series™: Florida Panthers vs. Winnipeg Jets (Hartwall Arena, Helsinki, Finland)
9	Hockey Hall of Fame Game: New Jersey Devils at Toronto Maple Leafs
12	Hockey Hall of Fame Induction Ceremony (Toronto, Ont.): Inductees: Martin Brodeur, Jayna Hefford, Martin St. Louis, Alexander Yakushev (Player category); Gary Bettman, Willie O'Ree (Builder category); Larry Brooks, Joe Bowen (Media honorees).
13	NHL General Managers' Meeting (Toronto, Ont.)
23	2018 Discover NHL Thanksgiving Showdown™: New York Rangers at Philadelphia Flyers
26	NHL Founders Day (1917)

DECEMBER 2018

1	Signing deadline for Group 2 free agents (5 p.m. ET)
12	U.S. Hockey Hall of Fame Induction (Inductees: Red Berenson, Natalie Darwitz, Hago Harrington, David Poile, Paul Stewart) and Celebration of Lester Patrick (Recipient: Jim Johannson, posthumous) (Nashville, Tenn.)
19	101st Anniversary of League's first games played
19-27	Holiday roster freeze in effect: For all players on an NHL active roster, injured reserve, or with non-roster and injured non-roster status as of midnight (local time) Dec. 19, a roster freeze shall apply through midnight (local time) Dec. 27, with respect to waivers, trades and loans, subject to the exceptions provided for in CBA Article 16.5 (d).
24-26	Holiday break (no scheduled practices – dressing rooms closed)
26-Jan. 5	IIHF World Junior Championship (Vancouver/ Victoria, B.C.)

JANUARY 2019

1	2019 Bridgestone NHL Winter Classic®: Boston Bruins at Chicago Blackhawks (Notre Dame Stadium, South Bend, Ind.)
8	USHL/NHL Top Prospects Game (Ice Box, Lincoln, Neb.)
Week of 21st	NHL Central Scouting Mid-Season Rankings release
23	CHL/NHL Top Prospects Game (ENMAX Centrium, Red Deer, AB)
24-27	NHL All-Star Break (no games played)
24-26	No scheduled practices – dressing rooms closed
25	2019 NHL All-Star Skills Competition™ (SAP Center at San Jose, San Jose, Calif.)
26	2019 NHL All-Star Game (SAP Center at San Jose, San Jose, Calif.)
27-28	2019 AHL All-Star Classic (MassMutual Center, Springfield, Mass.)
28	NHL regular season resumes

FEBRUARY 2019

9	Hockey Day in Canada (Hockey Canada)
9	19th Annual Scotiabank Hockey Day in Canada (Host: Swift Current, SK)
17-24	Hockey Week Across America (USA Hockey)
23	2019 Coors Light NHL Stadium Series™: Pittsburgh Penguins at Philadelphia Flyers (Lincoln Financial Field, Philadelphia, Pa.)
25	2019 NHL Trade Deadline (3 p.m. ET)

MARCH 2019

4-6	NHL General Managers' Meeting (Boca Raton, Fla.)
29-31	NCAA Regionals

APRIL 2019

6	Last day of 2018-19 regular season (15 games)
10	Stanley Cup Playoffs begin
11-13	NCAA Frozen Four (KeyBank Center, Buffalo, NY)
Week of 15th	NHL Central Scouting Final Rankings release
18-28	IIHF Under-18 World Championship (Örnsköldsvik/Umeå, Sweden)
TBA	2019 NHL Draft Lottery

MAY 2019

10-26	IIHF World Championship (Bratislava/Košice, Slovakia)
17-26	2019 CHL Memorial Cup (Scotiabank Centre, Halifax, N.S.)
27-June 1	2019 NHL Scouting Combine (Buffalo, N.Y.)

JUNE 2019

15	Last possible day for 2019 Stanley Cup Final
TBA	2019 NHL Awards™ (Las Vegas, Nev.)
20	NHL General Managers' Meeting (Vancouver, B.C.)
21-22	2019 NHL Draft™ (Rogers Arena, Vancouver, B.C.)

JULY 2019

1	Free agency begins (12 p.m. ET)
5	Deadline for player-elected salary arbitration notification (5 p.m. ET)
6	Deadline for club-elected salary arbitration notification (5 p.m. ET)
20-Aug. 4	Salary arbitration hearings held

AUGUST 2019

6	Deadline for salary arbitration decisions to be rendered

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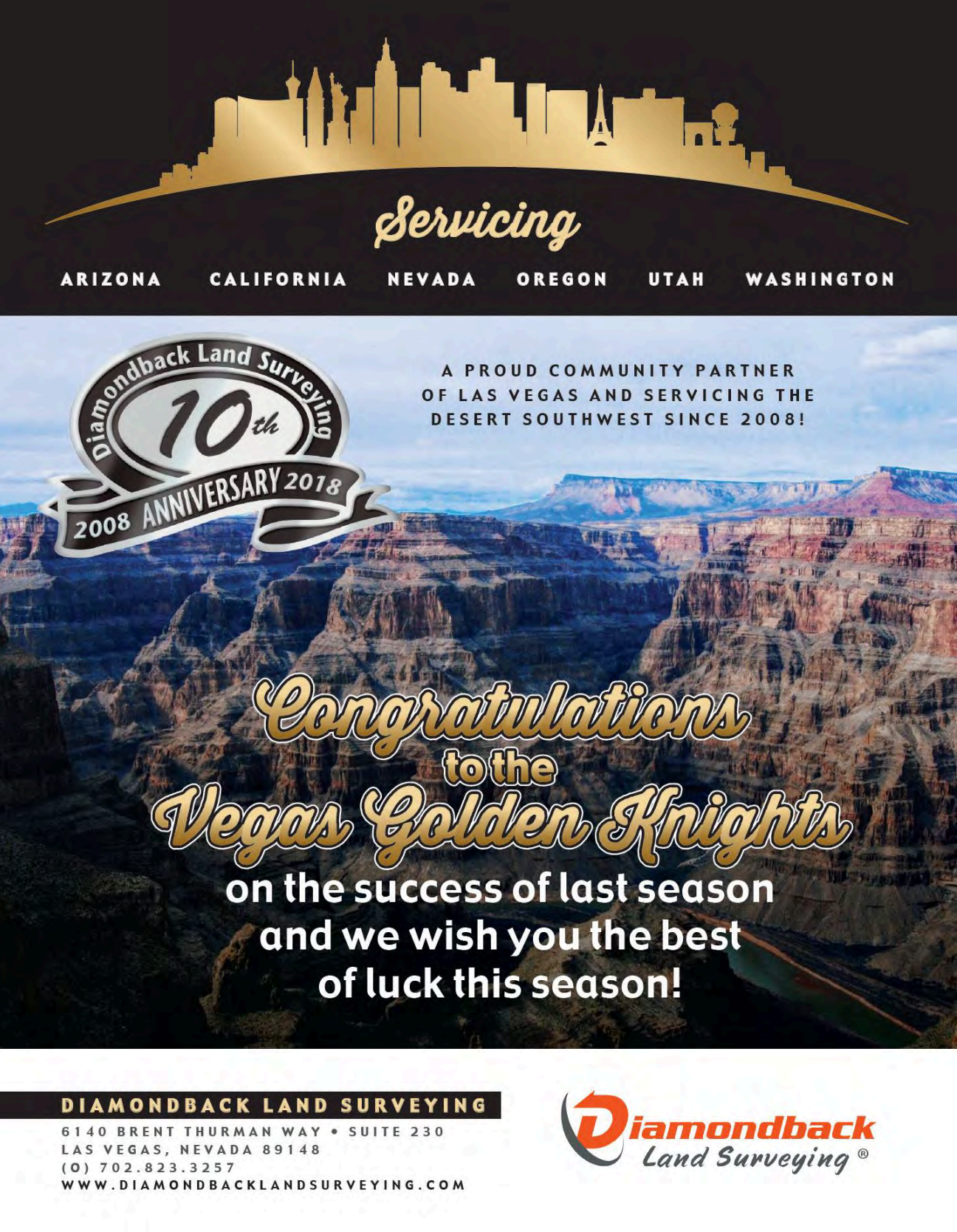

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